

**UNITED STATES BANKRUPTCY COURT
SOUTHERN DISTRICT OF NEW YORK**

In re:	Chapter 11
PURDUE PHARMA L.P., <i>et al.</i> ¹	Case No. 19-23649 (SHL)
Debtors.	(Jointly Administered)

**ELEVENTH INTERIM FEE APPLICATION OF ALIXPARTNERS, LLP,
FINANCIAL ADVISOR FOR THE CHAPTER 11 DEBTORS,
FOR ALLOWANCE OF COMPENSATION FOR PROFESSIONAL
SERVICES RENDERED AND REIMBURSEMENT OF EXPENSES INCURRED
FOR THE PERIOD FROM JANUARY 1, 2023 THROUGH APRIL 30, 2023**

Name of Applicant:	ALIXPARTNERS, LLP	
Applicant's Role in Case:	Financial Advisor to the Chapter 11 Debtors	
Date of Retention	November 21, 2019 [Docket No. 528], <i>nunc pro tunc</i> to September 15, 2019	
Time period covered by this Eleventh Interim Application:	Beginning of Period	End of Period
	January 1, 2023	April 30, 2023
Summary of Total Fees and Expenses Requested During Eleventh Interim Period:		
Total fees requested during the Eleventh Interim Period:	\$1,800,512.00	
Total expenses requested during the Eleventh Interim Period:	\$235,927.80	
Total fees and expenses requested during the Eleventh Interim Period:	\$2,036,439.80	

¹ The Debtors in these cases, along with the last four digits of each Debtor's registration number in the applicable jurisdiction, are as follows: Purdue Pharma L.P. (7484), Purdue Pharma Inc. (7486), Purdue Transdermal Technologies L.P. (1868), Purdue Pharma Manufacturing L.P. (3821), Purdue Pharmaceuticals L.P. (0034), Imbrium Therapeutics L.P. (8810), Adlon Therapeutics L.P. (6745), Greenfield BioVentures L.P. (6150), Seven Seas Hill Corp. (4591), Ophir Green Corp. (4594), Purdue Pharma of Puerto Rico (3925), Avrio Health L.P. (4140), Purdue Pharmaceutical Products L.P. (3902), Purdue Neuroscience Company (4712), Nayatt Cove Lifescience Inc. (7805), Button Land L.P. (7502), Rhodes Associates L.P. (N/A), Paul Land Inc. (7425), Quidnick Land L.P. (7584), Rhodes Pharmaceuticals L.P. (6166), Rhodes Technologies (7143), UDF LP (0495), SVC Pharma LP (5717) and SVC Pharma Inc. (4014). The Debtors' corporate headquarters is located at One Stamford Forum, 201 Tresser Boulevard, Stamford, CT 06901.

Blended hourly rate for fees incurred during the Eleventh Interim Period:	\$808.82
Summary of Payments:	
Total allowed compensation paid to date during the Eleventh Interim Period:	\$316,340.80
Total allowed expenses paid to date during the Eleventh Interim Period:	\$78,642.60
Total amount due and owing AlixPartners during the Eleventh Interim Period:	\$1,641,456.40
This is a(n): ___ Monthly Application <u> X </u> Interim Application ___ Final Application	

ALIXPARTNERS, LLP

**SUMMARY OF FEE STATEMENTS
DURING THE ELEVENTH INTERIM PERIOD**

Date Filed Docket No.	Period Covered	Requested		Paid		Amount Outstanding
		Fees	Expenses	Fees	Expenses	
3/16/2023 Docket #5496	01/01/2023 - 01/31/2023	\$ 395,426.00	\$ 78,642.60	\$ 316,340.80	\$ 78,642.60	\$ 79,085.20
04/21/2023 Docket #5556	02/01/2023 - 02/28/2023	420,351.00	78,642.60			498,993.60
5/11/2023 Docket #5595	03/01/2023 - 03/31/2023	519,170.00	-			519,170.00
06/12/2023 Docket #5681	04/01/2023 - 04/30/2023	465,565.00	78,642.60			544,207.60
Total		\$1,800,512.00	\$ 235,927.80	\$ 316,340.80	\$ 78,642.60	\$ 1,641,456.40

ALIXPARTNERS, LLP
INTERIM FEE APPLICATIONS

Date Filed Docket No.	Period Covered	Requested		ORDER Date Filed Docket No.	Awarded		Paid		Amount Outstanding
		Fees	Expenses		Fees	Expenses	Fees	Expenses	
03/16/2020 Docket #952 ¹	09/16/2019 - 01/31/2020	\$ 7,223,413.00	\$ 324,981.79	05/15/2020 Docket #1159	\$ 7,203,816.02	\$ 310,475.96	\$ 7,203,816.02	\$ 310,475.96	\$ 34,102.81
07/15/2020 Docket #1391	02/01/2020 - 05/31/2020	\$ 6,093,040.50	\$ 112,995.42	09/20/2020 Docket #1649	\$ 6,081,856.38	\$ 91,801.92	\$ 6,081,856.38	\$ 91,801.92	\$ 32,377.62
11/16/2020 Docket #1977	6/1/2020 - 9/30/2020	\$ 3,969,661.00	\$ 659.36	12/16/2020 Docket #2144	\$ 3,915,940.97	\$ 544.01	\$ 3,915,940.97	\$ 544.01	\$ 53,835.38
03/17/2021 Docket #2514	10/1/2020 - 1/31/2021	\$ 3,220,665.00	\$ 200.42	04/22/2021 Docket #2698	\$ 3,178,124.00	\$ 200.42	\$ 3,178,124.00	\$ 200.42	\$ 42,541.00
07/16/2021 Docket #3238	2/1/2021 - 5/31/2021	\$ 3,441,447.00	\$ 116,367.10	08/18/2021 Docket #3603	\$ 3,406,426.50	\$ 116,367.10	\$ 3,406,426.50	\$ 116,367.10	\$ 35,020.50
11/15/2021 Docket #4120	06/01/2021 - 09/30/2021	\$ 4,009,435.00	\$ 194,217.02	12/21/2021 Docket #4240	\$ 3,976,430.50	\$ 194,217.02	\$ 3,976,430.50	\$ 194,217.02	\$ 33,004.50
3/17/2021 Docket #4551	10/01/2021 - 01/31/2022	\$ 2,144,867.50	\$ 317,950.05	04/29/2022 Docket #4716	\$ 2,123,323.39	\$ 317,950.05	\$ 2,123,323.39	\$ 317,950.05	\$ 21,544.11
05/16/2022 Docket #4831	02/01/2022 - 04/30/2022	\$ 2,722,882.50	\$ 184,811.48	06/27/2022 Docket #4927	\$2,696,467.00	\$ 183,390.20	\$ 2,696,467.00	\$ 183,390.20	\$ 27,836.78
10/17/2022 Docket #5155	05/01/2022 - 08/31/2022	\$ 1,583,239.00	\$ 315,111.46	11/23/2022 Docket #5256	\$1,570,739.00	\$ 315,111.46	\$ 1,570,739.00	\$ 315,111.46	\$ 12,500.00
02/14/2023 Docket #5443	09/01/2022 - 12/31/2022	\$ 1,499,307.00	\$ 239,643.39	04/04/2023 Docket #5529	\$ 1,478,307.00	\$ 239,643.39	\$ 1,478,307.00	\$ 239,643.39	\$ 21,000.00
WITHIN	01/01/2023 - 04/30/2023	\$ 1,800,512.00	\$ 235,927.80				\$ 316,340.80	\$ 78,642.60	\$ 1,641,456.40
Subtotal		\$ 37,708,469.50	\$ 2,042,865.29		\$ 35,631,430.76	\$ 1,769,701.53	\$ 35,947,771.56	\$ 1,848,344.13	\$ 1,955,219.10
Voluntary Reduction ²		(19,596.98)	(14,505.83)						(34,102.81)
Voluntary Reduction ³		(11,184.12)	(21,193.50)						(32,377.62)
Voluntary Reduction ⁴		(53,720.03)	(115.35)						(53,835.38)
Voluntary Reduction ⁵		(42,541.00)							(42,541.00)
Voluntary Reduction ⁶		(35,020.50)							(35,020.50)
Voluntary Reduction ⁷		(33,004.50)							(33,004.50)
Voluntary Reduction ⁸		(21,544.11)							(21,544.11)
Voluntary Reduction ⁹		(26,415.50)	(1,421.28)						(27,836.78)
Voluntary Reduction ¹⁰		(12,500.00)							(12,500.00)
Voluntary Reduction ¹¹		(21,000.00)							(21,000.00)
Total		\$ 37,431,942.76	\$ 2,005,629.33		\$ 35,631,430.76	\$ 1,769,701.53	\$ 35,947,771.56	\$ 1,848,344.13	\$ 1,641,456.40

¹ Due to a clerical error, AlixPartners incorrectly requested an excess amount of \$457.72 in expenses in the Fourth Monthly Fee Statement [Docket No. 824]. AlixPartners reduced the amount of expenses sought by the sum of \$457.72.

² AlixPartners voluntarily agreed with the Fee Examiner to a reduction of professional fees in the amount of \$19,686.65 and expenses in the amount of \$14,505.83 during the First Interim Period.

³ AlixPartners voluntarily agreed with the Fee Examiner to a reduction of professional fees in the amount of \$11,184.12 and expenses in the amount of \$21,193.50 during the Second Interim Period.

⁴ AlixPartners voluntarily agreed with the Fee Examiner to a reduction of professional fees in the amount of \$53,720.03 and expenses in the amount of \$115.35 during the Third Interim Period.

⁵ AlixPartners voluntarily agreed with the Fee Examiner to a reduction of professional fees in the amount of \$42,541.00 during the Fourth Interim Period.

⁶ AlixPartners voluntarily agreed with the Fee Examiner to a reduction of professional fees in the amount of \$35,020.50 during the Fifth Interim Period.

⁷ AlixPartners voluntarily agreed with the Fee Examiner to a reduction of professional fees in the amount of \$33,004.50 during the Sixth Interim Period.

⁸ AlixPartners voluntarily agreed with the Fee Examiner to a reduction of professional fees in the amount of \$21,544.11 during the Seventh Interim Period.

⁹ AlixPartners voluntarily agreed with the Fee Examiner to a reduction of professional fees in the amount of \$26,415.50 and expenses in the amount of \$1,421.28 during the Eighth Interim Period.

¹⁰ AlixPartners voluntarily agreed with the Fee Examiner to a reduction of professional fees in the amount of \$12,500.00 during the Ninth Interim Period.

¹¹ AlixPartners voluntarily agreed with the Fee Examiner to a reduction of professional fees in the amount of \$21,000.00 during the Tenth Interim Period.

ALIXPARTNERS, LLP

**SUMMARY OF HOURS AND FEES BY PROFESSIONAL
DURING THE ELEVENTH INTERIM PERIOD**

PROFESSIONAL	TITLE	RATE	HOURS	FEES
Lisa Donahue	Partner & Managing Director	\$1,400	22.3	\$ 31,220.00
Richard Collura	Partner & Managing Director	\$1,220	1.5	1,830.00
Jesse DeConte	Partner & Managing Director	\$1,140	268.1	305,634.00
Elizabeth S Kardos	Partner	\$800	3.6	2,880.00
James Nelson	Director	\$1,020	6.1	6,222.00
Daniel A Sax	Director	\$1,020	3.7	3,774.00
Harsimrat Bhattal	Director	\$950	605.6	575,320.00
Daniel Kelsall	Director	\$1,020	1.5	1,530.00
Emilia V Kanazireva	Senior Vice President	\$825	13.1	10,807.50
Juan Menendez	Senior Vice President	\$805	381.8	307,349.00
Andrew D DePalma	Senior Vice President	\$735	18.8	13,818.00
Laura Capen Verry	Senior Vice President	\$540	11.7	6,318.00
Lan T Nguyen	Vice President	\$605	63.7	38,538.50
Limi Gong	Vice President	\$605	790.2	478,071.00
Lisa Marie Bonito	Vice President	\$500	34.4	17,200.00
Total Professional Hours and Fees			2,226.1	\$ 1,800,512.00

Average Billing Rate \$808.82

ALIXPARTNERS, LLP

**SUMMARY OF HOURS AND FEES BY MATTER CATEGORY
DURING THE ELEVENTH INTERIM PERIOD**

MATTER CODE	MATTER CATEGORY	HOURS	FEES
1.1	Chapter 11 Process/Case Management	68.4	\$ 64,650.00
1.3	Cash Management	460.8	290,892.50
1.4	Communication with Interested Parties	150.1	130,499.50
1.5	U. S. Trustee / Court Reporting Requirements	131.3	84,177.50
1.6	Business Analysis & Operations	912.6	829,634.50
1.7	POR Development	2.4	2,792.00
1.8	Executory Contracts	0.5	570.00
1.9	Claims Process	407.1	326,458.00
1.12	Retention and Engagement Administration	14.9	11,550.50
1.13	Fee Statements and Fee Applications	72.8	54,258.00
1.14	Court Hearings	1.8	1,900.00
1.15	Forensic Analysis	3.4	3,129.50
Total Hours and Fees by Matter Category		2,226.1	\$ 1,800,512.00

Average Billing Rate \$808.82

ALIXPARTNERS, LLP

**SUMMARY OF EXPENSES
DURING THE ELEVENTH INTERIM PERIOD**

CATEGORY	AMOUNT¹
Hosting Fees	\$ 235,927.80
Total Expenses	\$ 235,927.80

¹ Pursuant to the Agreement for eDiscovery Consulting Services – Third Addendum, AlixPartners will credit hosting charges in each sixth month of hosting, limited to the hosting charge of the prior month. AlixPartners waived hosting charges in the amount of \$78,642.60 during the March 2023 monthly fee period.

**UNITED STATES BANKRUPTCY COURT
SOUTHERN DISTRICT OF NEW YORK**

In re:

PURDUE PHARMA L.P., *et al.*¹
Debtors.

Chapter 11

Case No. 19-23649 (SHL)

(Jointly Administered)

**ELEVENTH INTERIM FEE APPLICATION OF ALIXPARTNERS, LLP,
FINANCIAL ADVISOR FOR THE CHAPTER 11 DEBTORS,
FOR ALLOWANCE OF COMPENSATION FOR PROFESSIONAL
SERVICES RENDERED AND REIMBURSEMENT OF EXPENSES INCURRED
FOR THE PERIOD FROM JANUARY 1, 2023 THROUGH APRIL 30, 2023**

AlixPartners, LLP (“AlixPartners”), as financial advisor to the above-captioned debtors and debtors-in-possession (collectively, the “Debtors”), hereby submits its eleventh interim application (the “Application”), for allowance of compensation for professional services rendered and reimbursement of out-of-pocket expenses incurred for the period January 1, 2023 through April 30, 2023 (the “Eleventh Interim Period”). AlixPartners respectfully states as follows:

Jurisdiction and Venue

1. The United States Bankruptcy Court for the Southern District of New York (the “Court”) has jurisdiction over this matter pursuant to 28 U.S.C. §§ 157 and 1334. This is a core proceeding pursuant to 28 U.S.C. § 157(b).

¹ The Debtors in these cases, along with the last four digits of each Debtor’s registration number in the applicable jurisdiction, are as follows: Purdue Pharma L.P. (7484), Purdue Pharma Inc. (7486), Purdue Transdermal Technologies L.P. (1868), Purdue Pharma Manufacturing L.P. (3821), Purdue Pharmaceuticals L.P. (0034), Imbrium Therapeutics L.P. (8810), Adlon Therapeutics L.P. (6745), Greenfield BioVentures L.P. (6150), Seven Seas Hill Corp. (4591), Ophir Green Corp. (4594), Purdue Pharma of Puerto Rico (3925), Avrio Health L.P. (4140), Purdue Pharmaceutical Products L.P. (3902), Purdue Neuroscience Company (4712), Nayatt Cove Lifescience Inc. (7805), Button Land L.P. (7502), Rhodes Associates L.P. (N/A), Paul Land Inc. (7425), Quidnick Land L.P. (7584), Rhodes Pharmaceuticals L.P. (6166), Rhodes Technologies (7143), UDF LP (0495), SVC Pharma LP (5717) and SVC Pharma Inc. (4014). The Debtors’ corporate headquarters is located at One Stamford Forum, 201 Tresser Boulevard, Stamford, CT 06901.

2. Venue is proper in this district pursuant to 28 U.S.C. §§ 1408 and 1409.

Relief Requested

3. The bases for relief requested herein are Sections 330 and 331 of Title 11 of the United States Bankruptcy Code (the “Bankruptcy Code”), Rule 2016 of the Federal Rules of Bankruptcy Procedure (the “Bankruptcy Rules”), Rule 2016-1 of the Local Bankruptcy Rules for the Southern District of New York (the “Local Rules”), the *United States Trustee Guidelines for Reviewing Applications for Compensation and Reimbursement of Expenses Filed Under 11 U.S.C. § 330*, adopted June 11, 2013 (the “U.S. Trustee Guidelines”) the *Amended Guidelines for Fees and Disbursements for Professionals in the Southern District of New York*, adopted January 25, 2013 (the “Local Guidelines”) and the *Order Establishing Procedures For Interim Compensation and Reimbursement of Expenses for Retained Professionals* (the “Interim Compensation Order”) [Docket No. 529].

Background

4. On September 16, 2019 (the “Petition Date”), the Debtors each filed a voluntary petition for relief under chapter 11 of the Bankruptcy Code, thereby commencing the above-captioned chapter 11 cases (the “Chapter 11 Cases”) in this Court.

5. The Debtors are authorized to continue operating their businesses and managing their properties as debtors-in-possession pursuant to Sections 1107 and 1108 of the Bankruptcy Code.

6. On September 27, 2019, the Office of the United States Trustee for the Southern District of New York (the “U.S. Trustee”) appointed the Official Committee of Unsecured Creditors (the “Committee”) [Docket No. 131].

7. On April 8, 2020, the Court entered an *Order Authorizing Appointment of Independent Fee Examiner Pursuant To 11 U.S.C. § 105(A) and Modifying Interim Compensation*

Procedures for Certain Professionals Employed Pursuant to 11 U.S.C. § 327) [Docket No. 1023]. David M. Klauder was appointed as the fee examiner (the “Fee Examiner”) in these Chapter 11 Cases.

8. On March 15, 2021, the Debtors filed their *Joint Chapter 11 Plan of Reorganization of Purdue Pharma L.P. and its Affiliated Debtors* [Docket No. 2487] (as so revised and supplemented by various amendments).

9. On September 12, 2021, the Debtors filed their *Twelfth Amended Joint Chapter 11 Plan of Reorganization of Purdue Pharma L.P. and its Affiliated Debtors* [Docket No. 3726] (the “Plan”).

10. On September 17, 2021, the Court entered the *Findings of Fact, Conclusions of Law, and Order Confirming the Twelfth Amended Joint Chapter 11 Plan of Reorganization of Purdue Pharma L.P. and its Affiliated Debtors* [Docket No. 3787] (the “Confirmation Order”), pursuant to which the Court approved and confirmed the Plan.

Retention of AlixPartners

11. On November 5, 2019, the Debtors filed their *Application for an Order Authorizing the Debtors to Retain and Employ AlixPartners, LLP as Financial Advisor Nunc Pro Tunc to the Petition Date* [Docket No. 429] (the “Retention Application”).

12. On November 21, 2019, the Court entered the *Order Authorizing the Debtors to Retain and Employ AlixPartners, LLP as Financial Advisor Nunc Pro Tunc to the Petition Date* [Docket No. 528] (the “Retention Order”).

13. As set forth in AlixPartners’ engagement letter dated March 5, 2019 (the “Engagement Letter”), AlixPartners’ standard hourly rates are reviewed annually and certain professionals’ rates were adjusted as of January 1, 2021, January 1, 2022 and January 1, 2023, which

included reasonable, routine, across-the-board rate increases to reflect promotions and general market increases. At the end of each calendar year, AlixPartners evaluates the appropriate hourly billing rate for its professionals in each of its service offerings, when compared to market rates of comparable firms performing similar services.

14. The Retention Order approved the terms of AlixPartners' fee and expense structure set forth in the Engagement Letter and authorized AlixPartners to be compensated pursuant to the terms of the Engagement Letter and procedures set forth in the Bankruptcy Code, the Bankruptcy Rules, the Local Rules, the Interim Compensation Order, and any other applicable orders of this Court.

Monthly Fee Statements During the Eleventh Interim Period

15. AlixPartners filed and served four (4) monthly fee statements (the "Monthly Fee Statements") during the Eleventh Interim Period pursuant to the Interim Compensation Order. The Monthly Fee Statements contain detailed descriptions of the services rendered in the amount of \$1,800,512.00² and out-of-pocket expenses incurred in the amount of \$235,927.80 during the Eleventh Interim Period and are noted below:

Date Filed Docket No.	Period Covered	Requested		Paid		Amount Outstanding
		Fees	Expenses	Fees	Expenses	
3/16/2023 Docket #5496	01/01/2023 - 01/31/2023	\$ 395,426.00	\$ 78,642.60	\$ 316,340.80	\$ 78,642.60	\$ 79,085.20
04/21/2023 Docket #5556	02/01/2023 - 02/28/2023	420,351.00	78,642.60			498,993.60
5/11/2023 Docket #5595	03/01/2023 - 03/31/2023	519,170.00	-			519,170.00
06/12/2023 Docket #5681	04/01/2023 - 04/30/2023	465,565.00	78,642.60			544,207.60
Total		\$ 1,800,512.00	\$ 235,927.80	\$ 316,340.80	\$ 78,642.60	\$ 1,641,456.40

² This amount includes the 20% holdback of fees reflected in the Monthly Fee Statements, including \$79,085.20 for the Forty-First Monthly Fee Statement, \$84,070.20 for the Forty-Second Monthly Fee Statement, \$103,834.00 for the Forty-Third Monthly Fee Statement, and \$93,113.00 for the Forty-Fourth Monthly Fee Statement, for a total holdback of \$360,102.40 (the "Holdback").

16. Detailed descriptions of the services performed by each professional, organized by matter category and by date, and the hours of services provided (in tenths of an hour) during the Compensation Period are attached hereto as **Exhibit A**.

17. A detailed analysis of the out-of-pocket expenses incurred during the Eleventh Interim Period are attached hereto as **Exhibit B**.

18. AlixPartners received payments from the Debtors in the amount of \$316,340.80 for services rendered and \$78,642.60 for out-of-pocket expenses incurred during the Eleventh Interim Period. The total amount of \$1,641,456.40 remains outstanding as of the filing of this Application.

Summary of Professional Services Rendered During the Eleventh Interim Period

19. During the course of AlixPartners' post-petition engagement, AlixPartners has: (i) advised and assisted the Debtors in forecasting, planning, tracking and other aspects of cash management, including, but not limited to, preparing and delivering liquidity reporting; (ii) assisted the Debtors' treasury and accounting teams with managing vendor inquiries, reconciliations, and payments; (iii) advised the Debtors regarding their go-forward business plan and their options to maximize value for all of their stakeholders; (iv) assisted with developing presentation materials to share with various interested parties; (v) led the coordination and response to the due diligence requests from a myriad of interested parties, including maintaining the data room; (vi) assisted management in developing and preparing reports in connection with bankruptcy requirements; (vii) assisted the Debtors and their other advisors in planning and preparing for the Debtors' emergence from Chapter 11 and to transfer the assets and operations of Purdue Pharma L.P. to a new entity; (viii) worked with the Debtors and their advisors to design and negotiate the 2023 key employee retention and key employee incentive plan; (ix) provided and managed a secure data repository to prepare and make available certain documents to the Debtors' various stakeholders and interested

parties; (x) assisted management in developing and analyzing various strategic options for the business; (xi) updated the consolidated three statement business model for the Debtors for its 2023 budget and long-term business plan update; (xii) assisted management in documenting various accounting policies and controls; (xiii) assisted management with the year-end accounting close process; (xiv) prepared an analysis of the validity of the ordinary course claims filed against the Debtors in advance of potential claims objections; and (xv) assisted management in with various operational aspects related to the sale of its OTC consumer health business.

Professional Services By Category During the Eleventh Interim Period

20. AlixPartners classified the services performed into separate categories. The descriptions below summarize the services provided by AlixPartners to the Debtors during the Eleventh Interim Period.

Matter Code 1.1: Chapter 11 Process/Case Management

68.4 hours - \$64,650.00

This category includes many different tasks necessary to comply with the requirements of this Court, the U.S. Trustee, and/or the Bankruptcy Code, including, without limitation: (i) organizing and managing the Debtors' resources to effectively and efficiently plan and manage all ongoing workstreams; (ii) coordinating and managing the chapter 11 process; (iii) managing the Debtors' preparations to emerge from bankruptcy and transition the assets and operations of Purdue Pharma L.P. to a new entity upon emergence; and (iv) other miscellaneous tasks not otherwise separately classifiable.

Matter Code 1.3: Cash Management

460.8 hours - \$290,892.50

This category includes: (i) monitoring daily liquidity; (ii) assisting the Debtors in planning and tracking cash payments; (iii) developing 13 week cash flow forecasts; (iv) analyzing actual cash flow performance in comparison to forecast; and (v) assisting the Debtors in forecasting available cash at various potential emergence dates.

Matter Code 1.4: Communication with Interested Parties

150.1 hours - \$130,499.50

This category includes preparation of diligence materials for and reports to, and communications with, the Committee, the Ad Hoc Committee of Governmental and Other Contingent Litigation Claimants, their respective advisors, various other ad hoc committees, and other parties-in-interest, including attending and participating in meetings.

Matter Code 1.5: U.S. Trustee / Court Reporting Requirements

131.3 hours - \$84,177.50

This category includes assisting the Debtors with the preparation of financial and operating information required by such parties as the U.S. Trustee and/or the Court, including interim and monthly operating reports and motions, ordinary course professional fee payments, orders and stipulations related thereto.

Matter Code 1.6: Business Analysis & Operations

912.6 hours - \$829,634.50

This category includes: (i) analyzing monthly financial performance and preparing monthly flash reports; (ii) collecting and preparing analyses of the business in response to requests from the advisors to the Committee and the Ad Hoc Committee of Governmental and Other Contingent Litigation Claimants, amongst others; (iii) working with the Debtors and their advisors to design and negotiate the 2023 key employee retention and key employee incentive plans; (iv) assisting management and the Debtors' other advisors in evaluating and pursuing various business development opportunities and other strategic transactions; (v) working with the Debtors to score their 2023 corporate scorecard; (vi) updating the consolidated long-term business plan model for management for the 2023 budget and long-term business plan update (vii) assisting management in developing and analyzing various strategic options for the business; (viii) assisting management in preparing materials to be shared with the Board of Directors; (ix) attending Board of Director meetings; (x) assisting management with the year-end accounting entries; (xi) assisting management in updating and documenting various accounting policies and controls for updated accounting guidance and (xii) maintaining and reporting significant case financial data.

Matter Code 1.7: POR Development

2.4 hours - \$2,792.00

This category includes discussions related to potential plan B options under different Second Circuit appeal decisions.

Matter Code 1.8: Executory Contracts

0.5 hours; \$570.00

This category includes reviewing certain contracts and associated cure costs for contracts to be assumed by the purchaser of the Debtors' OTC consumer health business.

Matter Code 1.9: Claims Process

407.1 hours - \$326,458.00

This category includes: (i) analyzing trade and operational claims filed to date; (ii) organizing claims into appropriate categories (iii) reviewing the filed claims with the Debtors and Davis Polk; and (iv) identifying invalid claims to include in initial omnibus claims objections.

Matter Code 1.12: Retention and Engagement Administration

14.9 hours - \$11,550.50

This category includes: (i) updating the parties-in-interest list for the Debtors; and (ii) managing the retention and relationship disclosure processes for AlixPartners.

Matter Code 1.13: Fee Statements and Fee Applications

72.8 hours - \$54,258.00

This category includes managing the fee application process, including preparing and reviewing monthly fee statements, the Ninth Interim Fee Application, and all required supporting documentation in accordance with requirements of the U.S. Trustee and/or the Court.

Matter Code 1.14: Court Hearings

1.8 hours - \$1,900.00

This category includes AlixPartners' professionals spent attending Court hearings via video conference.

Matter Code 1.15: Forensic Analysis

3.4 hours - \$3,129.50

This category includes reviewing certain prepetition disbursements made by the Debtors.

21. AlixPartners believes that the fees and out-of-pocket expenses requested are reasonable, actual and for necessary services rendered or expenses incurred on behalf of the Debtors during the Eleventh Interim Period.

22. AlixPartners has not entered into any agreement, express or implied, with any other party for the purpose of fixing or sharing fees or other compensation to be paid for professional services rendered in these Chapter 11 Cases. No promises have been received by AlixPartners or any member thereof as to compensation in connection with these Chapter 11 Cases other than in accordance with the provisions of the Bankruptcy Code.

Certification

23. A Certification of Lisa Donahue is attached hereto as **Exhibit C** and incorporated herein.

No Prior Request

24. No prior request for the relief sought in this Application has been made to this or any other Court. This Application is made without prejudice to further or final applications based upon all relevant criteria, including the results achieved in the case as a whole.

Notice

25. Notice of this Application has been or will be provided to those parties entitled to receive notice hereof in accordance with any applicable order of this Court.

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Conclusion

WHEREFORE, AlixPartners, as financial advisor to the Debtors, respectfully requests that the Court enter an order providing: (i) an interim allowance in the amount of \$1,800,512.00 (including the Holdback in the amount of \$360,102.40) as compensation for professional services rendered and reimbursement of out-of-pocket expenses incurred in the amount of \$235,927.80 during the Eleventh Interim Period; (ii) that the Debtors are authorized and directed to pay AlixPartners the remaining outstanding balance of \$1,641,456.40; and (iii) such other and further relief as this Court deems proper.

Dated: June 15, 2023

ALIXPARTNERS, LLP
909 Third Avenue, 28th Floor
New York, New York 10022



By: Lisa Donahue
Partner & Managing Director

Exhibit A

**Detailed Description of AlixPartners' Fees and Hours
by Matter Category During the Eleventh Interim Period**



Edward Borkowski, Chief Financial Officer
Purdue Pharma L.P.
One Stamford Forum
201 Tresser Boulevard
Stamford, CT 06901-3431

Re: Chapter 11 Process/Case Management
Code: 20000191P00001.1.1

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/03/2023	HSB	Prepare email communications to Davis Polk in connection with Purdue case related matters	0.2
01/04/2023	JD	Prepare agenda for call with management and advisors tomorrow morning	0.3
01/05/2023	HSB	Call with C. Landau, M. Kesselman, T. Ronan, R. Aleali (all Purdue), J. O'Connell, R. Schnitzler, T. Melvin, C. Fletcher (all PJT), M. Huebner, C. Robertson (both Davis Polk), J. DelConte and H. Bhattal (both AlixPartners) re: Purdue updates and planning	1.0
01/05/2023	HSB	Review Purdue bankruptcy related document prepared by Davis Polk	0.6
01/05/2023	HSB	Prepare agenda for Purdue update call and related open items list	0.3
01/05/2023	HSB	Prepare plan for ongoing Purdue related workstreams.	0.4
01/05/2023	JD	Call with C. Landau, M. Kesselman, T. Ronan, R. Aleali (all Purdue), J. O'Connell, R. Schnitzler, T. Melvin, C. Fletcher (all PJT), M. Huebner, C. Robertson (both Davis Polk), J. DelConte and H. Bhattal (both AlixPartners) re: Purdue updates and planning	1.0
01/06/2023	DK	Weekly team update call among L. Donahue J. DelConte, H. Bhattal, D. Kelsall, L. Nguyen, and L. Gong (all AlixPartners) re: updates and planning	0.5
01/06/2023	HSB	Prepare plan for ongoing Purdue related workstreams.	0.2
01/06/2023	HSB	Call with H. Bhattal and L. Nguyen (both AlixPartners) to update on various case matters	0.9
01/06/2023	HSB	Weekly team update call among L. Donahue J. DelConte, H. Bhattal, D. Kelsall, L. Nguyen, and L. Gong (all AlixPartners) re: updates and planning	0.5
01/06/2023	JD	Weekly team update call among L. Donahue J. DelConte, H. Bhattal, D. Kelsall, L. Nguyen, and L. Gong (all AlixPartners) re: updates and planning	0.5
01/06/2023	LTN	Call with H. Bhattal and L. Nguyen (both AlixPartners) to update on various case matters	0.9
01/06/2023	LTN	Weekly team update call among L. Donahue J. DelConte, H. Bhattal, D. Kelsall, L. Nguyen, and L. Gong (all AlixPartners) re: updates and planning	0.5
01/06/2023	LG	Weekly team update call among L. Donahue J. DelConte, H. Bhattal, D. Kelsall, L. Nguyen, and L. Gong (all AlixPartners) re: updates and planning	0.5
01/06/2023	LJD	Weekly team update call among L. Donahue J. DelConte, H. Bhattal, D. Kelsall, L. Nguyen, and L. Gong (all AlixPartners) re: updates and planning	0.5
01/10/2023	HSB	Call with T. Ronan (Purdue) re: Purdue case related matters	0.4
01/10/2023	HSB	Call between L. Nguyen and H. Bhattal (both AlixPartners) re: case update	0.2
01/10/2023	LTN	Call between L. Nguyen and H. Bhattal (both AlixPartners) re: case update	0.2
01/11/2023	HSB	Prepare plan for ongoing Purdue related workstreams.	0.4
01/12/2023	HSB	Prepare plan for ongoing Purdue related workstreams.	0.4
01/13/2023	HSB	Prepare plan for ongoing Purdue related workstreams.	0.2
01/17/2023	HSB	Call between L. Nguyen and H. Bhattal (both AlixPartners) re: updated business plan.	0.6
01/17/2023	LTN	Call between L. Nguyen and H. Bhattal (both AlixPartners) re: updated business plan.	0.6
01/19/2023	HSB	Prepare plan for ongoing Purdue related workstreams.	0.4



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Re: Chapter 11 Process/Case Management
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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/19/2023	HSB	Call with C. Landau, M. Kesselman, T. Ronan, R. Aleali (all Purdue), J. O'Connell, R. Schnitzler, T. Melvin, C. Fletcher (all PJT), M. Huebner, C. Robertson (both Davis Polk), J. DelConte and H. Bhattal (both AlixPartners) re: Purdue updates and planning	0.5
01/19/2023	JD	Prepare agenda for biweekly update call with management and advisors	0.4
01/19/2023	JD	Call with C. Landau, M. Kesselman, T. Ronan, R. Aleali (all Purdue), J. O'Connell, R. Schnitzler, T. Melvin, C. Fletcher (all PJT), M. Huebner, C. Robertson (both Davis Polk), J. DelConte and H. Bhattal (both AlixPartners) re: Purdue updates and planning	0.5
01/20/2023	DK	Provide update to H. Bhattal (AlixPartners) on accounting workstream via email.	0.1
01/20/2023	HSB	Weekly team update call among H. Bhattal, L. Nguyen, and L. Gong (all AlixPartners) re: case related matters and update	0.5
01/20/2023	HSB	Call between H. Bhattal and L. Nguyen (both AlixPartners) re: Purdue case related matters	0.1
01/20/2023	LTN	Weekly team update call among H. Bhattal, L. Nguyen, and L. Gong (all AlixPartners) re: case related matters and update	0.5
01/20/2023	LTN	Call between H. Bhattal and L. Nguyen (both AlixPartners) re: Purdue case related matters	0.1
01/20/2023	LG	Weekly team update call among H. Bhattal, L. Nguyen, and L. Gong (all AlixPartners) re: case related matters and update	0.5
01/24/2023	JD	Call with A. Lele (Davis Polk), T. Melvin (PJT) and R. Aleali (Purdue) re: emergence planning	0.3
01/25/2023	HSB	Prepare email communication with Purdue management re: Purdue case related matters	0.2
01/25/2023	HSB	Prepare plan for ongoing Purdue related workstreams.	0.3
01/25/2023	JD	Review draft Plan B timeline from Davis Polk.	0.2
01/26/2023	HSB	Call with M. Kesselman, T. Ronan, R. Aleali (all Purdue), J. O'Connell, R. Schnitzler, T. Melvin, C. Fletcher (all PJT), M. Gibson (Skadden), J. DelConte and H. Bhattal (both AlixPartners) re: Purdue updates and planning	0.7
01/26/2023	JD	Participate in weekly call with R. Aleali, M. Kesselman, T. Ronan (all Purdue), J. O'Connell, T. Melvin (both PJT), J. DelConte, H. Bhattal (both AlixPartners), M. Huebner, C. Robertson (both Davis Polk) re: catch up and planning	0.7
01/27/2023	HSB	Weekly team update call among J. DelConte, H. Bhattal, and L. Gong (all AlixPartners) re: planning and updates	0.3
01/27/2023	JD	Weekly team update call among J. DelConte, H. Bhattal, and L. Gong (all AlixPartners) re: planning and updates	0.3
01/27/2023	LG	Weekly team update call among J. DelConte, H. Bhattal, and L. Gong (all AlixPartners) re: planning and updates	0.3
02/01/2023	HSB	Prepare workplan for business plan diligence questions.	0.4
02/01/2023	JD	Prepare agenda for potential call with management and advisors and correspondence re: same.	0.2
02/02/2023	HSB	Call with Purdue legal re: Purdue emergence planning update	0.3
02/02/2023	HSB	Review progress of ongoing workstreams.	0.3
02/03/2023	HSB	Review status of ongoing work related to the business plan.	0.3



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/03/2023	HSB	Weekly team update call among L. Donahue, J. DelConte, H. Bhattal, J. Nelson (partial), and L. Gong (all AlixPartners) re: Purdue planning and updates	0.8
02/03/2023	JN	Weekly team update call among L. Donahue, J. DelConte, H. Bhattal, J. Nelson (partial), and L. Gong (all AlixPartners) re: Purdue planning and updates	0.5
02/03/2023	JD	Weekly team update call among L. Donahue, J. DelConte, H. Bhattal, J. Nelson (partial), and L. Gong (all AlixPartners) re: Purdue planning and updates	0.8
02/03/2023	LG	Weekly team update call among L. Donahue, J. DelConte, H. Bhattal, J. Nelson (partial), and L. Gong (all AlixPartners) re: Purdue planning and updates	0.8
02/03/2023	LJD	Weekly team update call among L. Donahue, J. DelConte, H. Bhattal, J. Nelson (partial), and L. Gong (all AlixPartners) re: Purdue planning and updates	0.8
02/06/2023	HSB	Review status of ongoing work related to the business plan.	0.3
02/07/2023	HSB	Prepare email correspondence to Purdue management re: Purdue case related matters	0.6
02/07/2023	HSB	Review latest updates to the business plan analysis.	0.8
02/08/2023	HSB	Prepare email correspondence to Purdue management re: Purdue case related matters	0.7
02/08/2023	HSB	Prepare workplan for strategic review requested by management.	0.4
02/09/2023	HSB	Call with J. O'Connell, T. Melvin, C. Fletcher (all PJT), M. Huebner, C. Robertson (both Davis Polk), R. Aleali, T. Ronan, M. Kesselman (all Purdue), J. DelConte, H. Bhattal (both AlixPartners) re: update and planning meeting	0.6
02/09/2023	JD	Call with J. O'Connell, T. Melvin, C. Fletcher (all PJT), M. Huebner, C. Robertson (both Davis Polk), R. Aleali, T. Ronan, M. Kesselman (all Purdue), J. DelConte, H. Bhattal (both AlixPartners) re: update and planning meeting	0.6
02/10/2023	HSB	Review email correspondence from Purdue management in connection with Purdue case related matters	0.2
02/10/2023	HSB	Call with J. DelConte, J. Nelson, J. Menendez, L. Nguyen, H. Bhattal and L. Gong (all AlixPartners) re: Purdue planning & update	0.5
02/10/2023	JN	Call with J. DelConte, J. Nelson, J. Menendez, L. Nguyen, H. Bhattal and L. Gong (all AlixPartners) re: Purdue planning & update	0.5
02/10/2023	JD	Call with J. DelConte, J. Nelson, J. Menendez, L. Nguyen, H. Bhattal and L. Gong (all AlixPartners) re: Purdue planning & update	0.5
02/10/2023	JM	Call with J. DelConte, J. Nelson, J. Menendez, L. Nguyen, H. Bhattal and L. Gong (all AlixPartners) re: Purdue planning & update	0.5
02/10/2023	LTN	Call with J. DelConte, J. Nelson, J. Menendez, L. Nguyen, H. Bhattal and L. Gong (all AlixPartners) re: Purdue planning & update	0.5
02/10/2023	LG	Call with J. DelConte, J. Nelson, J. Menendez, L. Nguyen, H. Bhattal and L. Gong (all AlixPartners) re: Purdue planning & update	0.5
02/13/2023	HSB	Call with T. Melvin (PJT Partners) to discuss Purdue case related matters	0.4
02/13/2023	HSB	Prepare email communications to Purdue management re: Purdue case related matters	0.3
02/15/2023	HSB	Review latest financial forecast details prior to call with management.	0.4
02/16/2023	HSB	Prepare email communications to Purdue management re: open diligence items.	0.5
02/17/2023	HSB	Determine next steps for requests from Purdue management.	0.4
02/21/2023	HSB	Review list of Purdue case related open items and planned bankruptcy related work	0.4



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/24/2023	HSB	Call with J. DelConte, J. Nelson, J. Menendez, H. Bhattal and L. Gong (all AlixPartners) re: Purdue case related updates	0.5
02/24/2023	JN	Call with J. DelConte, J. Nelson, J. Menendez, H. Bhattal and L. Gong (all AlixPartners) re: Purdue case related updates	0.5
02/24/2023	JD	Call with J. DelConte, J. Nelson, J. Menendez, H. Bhattal and L. Gong (all AlixPartners) re: Purdue case related updates	0.5
02/24/2023	LG	Call with J. DelConte, J. Nelson, J. Menendez, H. Bhattal and L. Gong (all AlixPartners) re: Purdue case related updates	0.5
03/01/2023	HSB	Call with C. Fletcher, T. Melvin (both PJT), C. Robertson (Davis Polk) re: Purdue case related updates	0.6
03/01/2023	HSB	Prepare summary of related updates for Purdue management	0.5
03/02/2023	HSB	Call with C. Landau, M. Kesselman, T. Ronan, R. Aleali (all Purdue), J. O'Connell, T. Melvin, C. Fletcher (all PJT), M. Huebner, E. Vonnegut, C. Robertson (all Davis Polk) re: Purdue updates and planning	0.6
03/03/2023	HSB	Call with H. Bhattal and L. Gong (both AlixPartners) re: Purdue case related updates	0.3
03/03/2023	HSB	Plan Purdue bankruptcy case related work and prepared updates	0.4
03/03/2023	HSB	Review email correspondence from Purdue management re: Purdue bankruptcy related matters	0.2
03/03/2023	LG	Call with H. Bhattal and L. Gong (both AlixPartners) re: Purdue case related updates	0.3
03/06/2023	HSB	Prepare email correspondence to Purdue management re: Purdue case related matters	0.4
03/08/2023	HSB	Prepare email correspondence to Purdue management re: Purdue case related matters	0.2
03/09/2023	HSB	Participate in call with J. O'Connell, T. Melvin, C. Fletcher (all PJT), M. Huebner, C. Robertson (both Davis Polk), M. Kesselman, R. Aleali, T. Ronan (all Purdue), J. DelConte, H. Bhattal (both AlixPartners) re: weekly catch up and planning call	0.4
03/09/2023	HSB	Plan Purdue bankruptcy case related work and prepared updates	0.4
03/09/2023	JD	Participate in call with J. O'Connell, T. Melvin, C. Fletcher (all PJT), M. Huebner, C. Robertson (both Davis Polk), M. Kesselman, R. Aleali, T. Ronan (all Purdue), J. DelConte, H. Bhattal (both AlixPartners) re: weekly catch up and planning call	0.4
03/16/2023	HSB	Prepare email correspondence to Purdue management re: Purdue case related matters	0.2
03/17/2023	HSB	Call with L. Donahue, J. DelConte, H. Bhattal, J. Menendez and L. Gong (all AlixPartners) re: Purdue case related updates	0.5
03/17/2023	HSB	Plan Purdue bankruptcy case related work and prepared updates	0.4
03/17/2023	JD	Call with L. Donahue, J. DelConte, H. Bhattal, J. Menendez and L. Gong (all AlixPartners) re: Purdue case related updates	0.5
03/17/2023	JM	Call with L. Donahue, J. DelConte, H. Bhattal, J. Menendez and L. Gong (all AlixPartners) re: Purdue case related updates	0.5
03/17/2023	LG	Call with L. Donahue, J. DelConte, H. Bhattal, J. Menendez and L. Gong (all AlixPartners) re: Purdue case related updates	0.5
03/17/2023	LJD	Call with L. Donahue, J. DelConte, H. Bhattal, J. Menendez and L. Gong (all AlixPartners) re: Purdue case related updates	0.5



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
03/20/2023	HSB	Plan Purdue bankruptcy case related work and prepared updates	0.4
03/20/2023	HSB	Prepare email correspondence to Purdue management in connection with Purdue bankruptcy related matter	0.3
03/21/2023	HSB	Plan Purdue bankruptcy case related work and prepared updates	0.3
03/21/2023	HSB	Prepare email correspondence to Purdue management in connection with Purdue bankruptcy related matters	0.4
03/22/2023	HSB	Prepare email correspondence to Purdue management in connection with Purdue bankruptcy related matters	0.2
03/24/2023	HSB	Call with J. DelConte, J. Nelson, J. Menendez, H. Bhattal and L. Gong (all AlixPartners) re: Purdue case related updates	0.5
03/24/2023	HSB	Plan Purdue bankruptcy case related work and prepared updates	0.4
03/24/2023	HSB	Prepare email correspondence to Purdue management re: Purdue case related matters	0.3
03/24/2023	JD	Call with J. DelConte, J. Nelson, J. Menendez, H. Bhattal and L. Gong (all AlixPartners) re: Purdue case related updates	0.5
03/24/2023	JM	Call with J. DelConte, J. Nelson, J. Menendez, H. Bhattal and L. Gong (all AlixPartners) re: Purdue case related updates	0.5
03/24/2023	LG	Call with J. DelConte, J. Nelson, J. Menendez, H. Bhattal and L. Gong (all AlixPartners) re: Purdue case related updates	0.5
03/27/2023	HSB	Prepare email communication to Purdue management in connection with bankruptcy related matters	0.2
03/28/2023	HSB	Plan Purdue bankruptcy case related work and prepared updates	0.4
03/28/2023	HSB	Prepare email communications to Purdue management in connection with bankruptcy related matters	0.3
03/30/2023	HSB	Prepare email correspondence to Purdue management re: Purdue case related matters	0.3
03/31/2023	HSB	Call with J. DelConte, J. Menendez, H. Bhattal and L. Gong (all AlixPartners) re: Purdue case related updates	0.7
03/31/2023	HSB	Plan Purdue bankruptcy case related work and prepared updates	0.3
03/31/2023	HSB	Prepare email correspondence to Purdue management re: Purdue case related matters	0.1
03/31/2023	JD	Call with J. DelConte, J. Menendez, H. Bhattal and L. Gong (all AlixPartners) re: Purdue case related updates	0.7
03/31/2023	LG	Call with J. DelConte, J. Menendez, H. Bhattal and L. Gong (all AlixPartners) re: Purdue case related updates	0.7
04/03/2023	HSB	Prepare list of open items and updates for meeting regarding Purdue bankruptcy related matters	0.2
04/05/2023	HSB	Prepare list of open items and updates for meeting regarding Purdue bankruptcy related matters	0.3
04/05/2023	HSB	Review Purdue info for Purdue PII list update requested by Davis Polk	0.4
04/06/2023	HSB	Call with M. Kesselman, T. Ronan, R. Aleali and K. Darragh (all Purdue), T. Melvin, C. Fletcher (both PJT), M. Huebner, E. Vonnegut, C. Robertson (all Davis Polk), J. DelConte, H. Bhattal (both AlixPartners) weekly catch up call with management and advisors	0.4



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
04/06/2023	JD	Call with M. Kesselman, T. Ronan, R. Aleali and K. Darragh (all Purdue), T. Melvin, C. Fletcher (both PJT), M. Huebner, E. Vonnegut, C. Robertson (all Davis Polk), J. DelConte, H. Bhattal (both AlixPartners) weekly catch up call with management and advisors	0.4
04/07/2023	HSB	Prepare list of open items and updates for meeting regarding Purdue bankruptcy related matters	0.4
04/10/2023	HSB	Prepare list of open items and updates for meeting regarding Purdue bankruptcy related matters	0.3
04/11/2023	HSB	Call with C. Robertson (Davis Polk) re: Purdue case related matters	0.3
04/11/2023	HSB	Prepare list of open items and updates for meeting regarding Purdue bankruptcy related matters	0.6
04/12/2023	JD	Prepare agenda for biweekly call with management tomorrow	0.3
04/13/2023	HSB	Call with M. Kesselman, T. Ronan, R. Aleali (all Purdue), J. O'Connell, T. Melvin, C. Fletcher (all PJT), E. Vonnegut, C. Robertson (both Davis Polk), L. Donahue and H. Bhattal (both AlixPartners) re: Purdue updates and planning	0.6
04/13/2023	HSB	Prepare email correspondence to Purdue management re: Purdue case related matters	0.3
04/13/2023	LJD	Call with M. Kesselman, T. Ronan, R. Aleali (all Purdue), J. O'Connell, T. Melvin, C. Fletcher (all PJT), E. Vonnegut, C. Robertson (both Davis Polk), L. Donahue and H. Bhattal (both AlixPartners) re: Purdue updates and planning	0.6
04/14/2023	HSB	Call with J. Menendez, H. Bhattal and L. Gong (all AlixPartners) re: Purdue case related updates	0.5
04/14/2023	HSB	Prepare list of open items and updates for meeting regarding Purdue bankruptcy related matters	0.3
04/14/2023	JM	Call with J. Menendez, H. Bhattal and L. Gong (all AlixPartners) re: Purdue case related updates	0.5
04/14/2023	LG	Call with J. Menendez, H. Bhattal and L. Gong (all AlixPartners) re: Purdue case related updates	0.5
04/18/2023	HSB	Prepare email correspondence to Purdue management re: Purdue's bankruptcy related matters	0.3
04/19/2023	HSB	Prepare list of open items and updates for meeting regarding Purdue bankruptcy related matters	0.4
04/20/2023	HSB	Call with J. O'Connell, T. Melvin, C. Fletcher (all PJT), M. Huebner, C. Robertson (both Davis Polk), M. Kesselman, R. Aleali, T. Ronan (all Purdue), J. DelConte, H. Bhattal (all AlixPartners) re: weekly catch up and planning call with	0.7
04/20/2023	JD	Call with J. O'Connell, T. Melvin, C. Fletcher (all PJT), M. Huebner, C. Robertson (both Davis Polk), M. Kesselman, R. Aleali, T. Ronan (all Purdue), J. DelConte, H. Bhattal (all AlixPartners) re: weekly catch up and planning call with	0.7
04/21/2023	HSB	Weekly team update call with J. DelConte, H. Bhattal and L. Gong (all AlixPartners) re: claim updates	0.6
04/21/2023	HSB	Prepare list of open items and updates for meeting regarding Purdue bankruptcy related matters	0.4
04/21/2023	JD	Weekly team update call with J. DelConte, H. Bhattal and L. Gong (all AlixPartners) re: claim updates	0.6



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
04/21/2023	LG	Weekly team update call with J. DelConte, H. Bhattal and L. Gong (all AlixPartners) re: claim updates	0.6
04/24/2023	HSB	Review Purdue bankruptcy related email communication from Davis Polk	0.2
04/25/2023	HSB	Prepare list of open items and updates for meeting regarding Purdue bankruptcy related matters	0.2
04/26/2023	HSB	Prepare email communications to Purdue management in connection with Purdue bankruptcy related matters	0.3
04/27/2023	HSB	Call with M. Kesselman, T. Ronan, R. Aleali (all Purdue), J. O'Connell, T. Melvin and C. Fletcher (all PJT), M. Huebner, C. Robertson (both Davis Polk), J. DelConte, H. Bhattal (both AlixPartners) re: weekly catch up and go forward planning	0.6
04/27/2023	HSB	Prepare email correspondence to Purdue management re: Purdue's bankruptcy related matters	0.2
04/27/2023	HSB	Prepare list of open items and updates for meeting regarding Purdue bankruptcy related matters	0.3
04/27/2023	JD	Call with M. Kesselman, T. Ronan, R. Aleali (all Purdue), J. O'Connell, T. Melvin and C. Fletcher (all PJT), M. Huebner, C. Robertson (both Davis Polk), J. DelConte, H. Bhattal (both AlixPartners) re: weekly catch up and go forward planning	0.6
04/27/2023	JD	Prepare agenda for call with management and advisors	0.2
04/28/2023	EVK	Weekly team update call with J. DelConte, H. Bhattal, E. Kanazireva, J. Menendez, and L. Gong (all AlixPartners) re: case status	0.5
04/28/2023	HSB	Prepare email correspondence to Purdue management re: Purdue's bankruptcy related matters	0.3
04/28/2023	HSB	Weekly team update call with J. DelConte, H. Bhattal, E. Kanazireva, J. Menendez, and L. Gong (all AlixPartners) re: case status	0.5
04/28/2023	JD	Weekly team update call with J. DelConte, H. Bhattal, E. Kanazireva, J. Menendez, and L. Gong (all AlixPartners) re: case status	0.5
04/28/2023	JM	Weekly team update call with J. DelConte, H. Bhattal, E. Kanazireva, J. Menendez, and L. Gong (all AlixPartners) re: case status	0.5
04/28/2023	LG	Weekly team update call with J. DelConte, H. Bhattal, E. Kanazireva, J. Menendez, and L. Gong (all AlixPartners) re: case status	0.5
04/30/2023	HSB	Prepare email correspondence to D. Consla (Davis Polk) re: Purdue's bankruptcy related matters	0.2
04/30/2023	HSB	Review multiple email from Davis Polk re: Purdue's bankruptcy related matters	0.3
Total Professional Hours			68.4



Edward Borkowski, Chief Financial Officer
Purdue Pharma L.P.
One Stamford Forum
201 Tresser Boulevard
Stamford, CT 06901-3431

Re: Chapter 11 Process/Case Management
Code: 20000191P00001.1.1

PROFESSIONAL	RATE	HOURS		FEES
Lisa Donahue	\$1,400	2.4	\$	3,360.00
Jesse DelConte	\$1,140	12.2		13,908.00
James Nelson	\$1,020	1.5		1,530.00
Harsimrat Bhattal	\$950	38.7		36,765.00
Daniel Kelsall	\$1,020	0.6		612.00
Emilia V Kanazireva	\$825	0.5		412.50
Juan Menendez	\$805	2.5		2,012.50
Lan T Nguyen	\$605	3.3		1,996.50
Limi Gong	\$605	6.7		4,053.50
Total Professional Hours and Fees		68.4	\$	64,650.00



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201 Tresser Boulevard
Stamford, CT 06901-3431

Re: Cash Management
Code: 20000191P00001.1.3

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/03/2023	LTN	Call between L. Nguyen and L. Gong (both AlixPartners) re: emergence cash forecast	0.4
01/03/2023	LG	Prepare the deck for the cash actuals report week ended 12.16	2.3
01/03/2023	LG	Update the actual vs forecast variance and notes for the cash actuals report week ended 12.16	1.8
01/03/2023	LG	Call between L. Nguyen and L. Gong (both AlixPartners) re: emergence cash forecast	0.4
01/03/2023	LG	Revise the deck for the cash actuals report week ended 12.09	1.0
01/04/2023	JD	Review and provide comments on last two forecast to actual reports from L. Gong (AlixPartners).	0.5
01/04/2023	LTN	Call between L. Gong and L. Nguyen (both AlixPartners) re: 13 week cash forecast	0.2
01/04/2023	LG	Prepare detailed and summary sheets for the cash actuals report week ended 12.30	0.7
01/04/2023	LG	Reconcile pay source and east west transactions for the cash actuals report week ended 12.23	1.7
01/04/2023	LG	Update all Purdue and Rhodes actuals tables for the cash actuals report week ended 12.23	1.5
01/04/2023	LG	Update legal fee schedule and restructuring fee schedule for the cash actuals report week ended 12.23	1.0
01/04/2023	LG	Update bank account summary and IAC summary for the cash actuals report week ended 12.23	0.8
01/04/2023	LG	Prepare detailed and summary sheets for the cash actuals report week ended 12.23	0.8
01/04/2023	LG	Categorize east west transactions for the cash actuals report week ended 12.23	1.6
01/04/2023	LG	Call between L. Gong and L. Nguyen (both AlixPartners) re: 13 week cash forecast	0.2
01/05/2023	HSB	Review Purdue cash forecasts prepared by L. Gong (AlixPartners)	1.2
01/05/2023	LG	Update bank account summary and IAC summary for the cash actuals report week ended 12.30	0.9
01/05/2023	LG	Update legal fee schedule and restructuring fee schedule for the cash actuals report week ended 12.30	0.6
01/05/2023	LG	Reconcile pay source and east west transactions for the cash actuals report week ended 12.30	1.4
01/05/2023	LG	Send emails to confirm open items for the cash actuals report week ended 12.23	0.9
01/05/2023	LG	Categorize east west transactions for the cash actuals report week ended 12.30	1.2
01/05/2023	LG	Update all Purdue and Rhodes actuals tables for the cash actuals report week ended 12.30	1.7
01/06/2023	LG	Prepare the monthly OCP tracking report for November 2022	2.8
01/06/2023	LG	Check the financial data for November 2022 monthly Flash Report	2.3
01/09/2023	LG	Prepare the deck for the cash actuals report week ended 12.23	2.1
01/09/2023	LG	Update the actual vs forecast variance and notes for the cash actuals report week ended 12.23	1.7
01/10/2023	LG	Update the actual vs forecast variance and notes for the cash actuals report week ended 12.30	1.8
01/10/2023	LG	Prepare the deck for the cash actuals report week ended 12.30	2.2
01/11/2023	LG	Reconcile pay source and east west transactions for the cash actuals report week ended 01.06	1.6



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Re: Cash Management
Code: 20000191P00001.1.3

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/11/2023	LG	Update bank account summary and IAC summary for the cash actuals report week ended 01.06	0.8
01/11/2023	LG	Categorize east west transactions for the cash actuals report week ended 01.06	1.4
01/11/2023	LG	Update all Purdue and Rhodes actuals tables for the cash actuals report week ended 01.06	1.3
01/11/2023	LG	Update legal fee schedule and restructuring fee schedule for the cash actuals report week ended 01.06	0.9
01/11/2023	LG	Prepare detailed and summary sheets for the cash actuals report week ended 01.06	0.9
01/11/2023	LG	Send emails to confirm open items for the cash actuals report week ended 01.06	0.6
01/12/2023	JD	Review and provide comments on the last two forecast to actual cash reports from L. Gong (AlixPartners).	0.6
01/13/2023	LG	Update Rhodes AR rollforward for 13 week cash forecast starting week 01.13	1.4
01/13/2023	LG	Update Rhodes sales forecast and legal fee forecast for 13 week cash forecast starting week 01.13	1.4
01/13/2023	LG	Extract the updated AR and AP reports from SAP system for 13 week cash forecast starting week 01.13	1.8
01/13/2023	LG	Update Rhodes operating expense and AP rollforward for 13 week cash forecast starting week 01.13	1.7
01/17/2023	LG	Update legal fee schedule and restructuring fee schedule for the cash actuals report week ended 01.13	0.7
01/17/2023	LG	Reconcile pay source and east west transactions for the cash actuals report week ended 01.13	1.6
01/17/2023	LG	Update bank account summary and IAC summary for the cash actuals report week ended 01.13	0.9
01/17/2023	LG	Categorize east west transactions for the cash actuals report week ended 01.13	1.3
01/17/2023	LG	Prepare detailed and summary sheets for the cash actuals report week ended 01.13	0.8
01/18/2023	LG	Update Rhodes cash forecast summary for 13 week cash forecast starting week 01.13	1.2
01/18/2023	LG	Update all Purdue and Rhodes actuals tables for the cash actuals report week ended 01.13	1.4
01/18/2023	LG	Send emails to confirm open items for the cash actuals report week ended 01.13	0.8
01/18/2023	LG	Update Purdue customer receipts and AR rollforward for 13 week cash forecast starting week 01.13	1.8
01/18/2023	LG	Update Purdue sales forecast for 13 week cash forecast starting week 01.13	1.1
01/18/2023	LG	Update Rhodes rebates forecast for 13 week cash forecast starting week 01.13	1.5
01/19/2023	LG	Update Purdue cash forecast summary for 13 week cash forecast starting week 01.13	1.6
01/19/2023	LG	Update Purdue operating expense and AP rollforward for 13 week cash forecast starting week 01.13	1.9
01/19/2023	LG	Update Purdue rebates forecast for 13 week cash forecast starting week 01.13	2.8
01/19/2023	LG	Prepare the deck for the 13 week cash forecast starting week 01.13	1.7
01/19/2023	LG	Update Purdue restructuring fee and legal fee for 13 week cash forecast starting week 01.13	2.7
01/19/2023	LG	Update Purdue IAC receipts and disbursements for 13 week cash forecast starting week 01.13	1.0



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Re: Cash Management
Code: 20000191P00001.1.3

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/20/2023	JD	Review and provide comments on the latest draft 13 week cash flow forecast from L. Gong (AlixPartners).	0.7
01/20/2023	JD	Update professional fee tracker and forecast for the latest 13 week cash flow forecast	0.3
01/23/2023	LG	Reconcile pay source and east west transactions for the cash actuals report week ended 01.20	1.5
01/23/2023	LG	Update legal fee schedule and restructuring fee schedule for the cash actuals report week ended 01.20	0.5
01/23/2023	LG	Send emails to confirm open items for the cash actuals report week ended 01.20	0.3
01/23/2023	LG	Categorize east west transactions for the cash actuals report week ended 01.20	1.3
01/23/2023	LG	Prepare detailed and summary sheets for the cash actuals report week ended 01.20	0.7
01/23/2023	LG	Update all Purdue and Rhodes actuals tables for the cash actuals report week ended 01.20	1.4
01/23/2023	LG	Update bank account summary and IAC summary for the cash actuals report week ended 01.20	0.8
01/24/2023	LG	Match actual cash flows for the first and second weeks with the 13 week cash forecast starting week 01.13	2.2
01/24/2023	LG	Continue to update Purdue restructuring fee and legal fee for 13 week cash forecast starting week 01.13	1.8
01/24/2023	LG	Revise the deck for the 13 week cash forecast starting week 01.13	1.3
01/25/2023	JD	Review latest forecast to actual cash report	0.3
01/25/2023	LG	Prepare the deck for the cash actuals report week ended 01.06	1.9
01/25/2023	LG	Update the actual vs forecast variance and notes for the cash actuals report week ended 01.06	1.6
01/26/2023	JD	Review and provide comments on the latest 13 week cash forecast to actual report	0.4
01/30/2023	LG	Prepare the deck for the cash actuals report week ended 01.20	1.9
01/30/2023	LG	Update the actual vs forecast variance and notes for the cash actuals report week ended 01.20	1.7
01/30/2023	LG	Prepare the deck for the cash actuals report week ended 01.13	1.7
01/30/2023	LG	Update the actual vs forecast variance and notes for the cash actuals report week ended 01.13	1.3
01/31/2023	JD	Review and provide comments on the last two weekly cash forecast to actual reports	0.6
01/31/2023	LG	Update bank account summary and IAC summary for the cash actuals report week ended 01.27	0.7
01/31/2023	LG	Update all Purdue and Rhodes actuals tables for the cash actuals report week ended 01.27	1.6
01/31/2023	LG	Prepare detailed and summary sheets for the cash actuals report week ended 01.27	0.8
01/31/2023	LG	Update legal fee schedule and restructuring fee schedule for the cash actuals report week ended 01.27	0.5
01/31/2023	LG	Send emails to confirm open items for the cash actuals report week ended 01.27	0.4
01/31/2023	LG	Categorize east west transactions for the cash actuals report week ended 01.27	1.3
01/31/2023	LG	Reconcile pay source and east west transactions for the cash actuals report week ended 01.27	1.6



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Re: Cash Management
Code: 20000191P00001.1.3

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/02/2023	LG	Update actual vs forecast variance and notes for the cash actuals report week ended 01.27	1.9
02/03/2023	LG	Prepare the deck for the cash actuals report week ended 01.27	2.2
02/06/2023	LG	Categorize east west transactions for the cash actuals report week ended 02.03	1.4
02/06/2023	LG	Prepare detailed and summary sheets for the cash actuals report week ended 02.03	0.7
02/06/2023	LG	Update bank account summary and IAC summary for the cash actuals report week ended 02.03	0.9
02/07/2023	LG	Prepare email to confirm open items for the cash actuals report week ended 02.03	0.6
02/07/2023	LG	Reconcile pay source and east west transactions for the cash actuals report week ended 02.03	1.5
02/07/2023	LG	Update all Purdue and Rhodes actuals tables for the cash actuals report week ended 02.03	1.9
02/07/2023	LG	Update legal fee schedule and restructuring fee schedule for the cash actuals report week ended 02.03	0.5
02/08/2023	JD	Provide comments on the latest forecast to actual cash report	0.3
02/09/2023	HSB	Review Purdue weekly cash report prepared by L. Gong (AlixPartners)	0.6
02/09/2023	JD	Provide comments on the latest cash forecast to actual analysis	0.4
02/09/2023	LG	Prepare the deck for the cash actuals report week ended 02.03	2.0
02/09/2023	LG	Update actual vs forecast variance and notes for the cash actuals report week ended 02.03	1.7
02/13/2023	LG	Categorize east west transactions for the cash actuals report week ended 02.10	1.4
02/13/2023	LG	Prepare detailed and summary sheets for the cash actuals report week ended 02.10	0.8
02/13/2023	LG	Prepare email to confirm open items for the cash actuals report week ended 02.10	0.6
02/13/2023	LG	Reconcile pay source and east west transactions for the cash actuals report week ended 02.10	1.6
02/13/2023	LG	Update bank account summary and IAC summary for the cash actuals report week ended 02.10	0.9
02/13/2023	LG	Update legal fee schedule and restructuring fee schedule for the cash actuals report week ended 02.10	0.5
02/14/2023	LG	Extract the updated AR and AP reports from SAP system for 13 week cash forecast starting week 02.17	1.9
02/14/2023	LG	Update all Purdue and Rhodes actuals tables for the cash actuals report week ended 02.10	1.7
02/15/2023	LG	Update Rhodes AR rollforward for 13 week cash forecast starting week 02.17	1.4
02/15/2023	LG	Update Rhodes operating expense and AP rollforward for 13 week cash forecast starting week 02.17	1.8
02/15/2023	LG	Update Rhodes rebates forecast for 13 week cash forecast starting week 02.17	1.7
02/15/2023	LG	Update Rhodes sales forecast and legal fee forecast for 13 week cash forecast starting week 02.17	1.5
02/16/2023	LG	Update Rhodes cash forecast summary for 13 week cash forecast starting week 02.17	1.1
02/19/2023	LG	Update Purdue customer receipts and AR rollforward for 13 week cash forecast starting week 02.17	1.8
02/19/2023	LG	Update Purdue IAC receipts and disbursements for 13 week cash forecast starting week 02.17	1.2



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Stamford, CT 06901-3431

Re: Cash Management
Code: 20000191P00001.1.3

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/19/2023	LG	Update Purdue sales forecast for 13 week cash forecast starting week 02.17	1.2
02/20/2023	LG	Categorize east west transactions for the cash actuals report week ended 02.17	1.3
02/20/2023	LG	Prepare detailed and summary sheets for the cash actuals report week ended 02.17	0.9
02/20/2023	LG	Reconcile pay source and east west transactions for the cash actuals report week ended 02.17	1.4
02/20/2023	LG	Update all Purdue and Rhodes actuals tables for the cash actuals report week ended 02.17	1.6
02/20/2023	LG	Update bank account summary and IAC summary for the cash actuals report week ended 02.17	0.8
02/20/2023	LG	Update legal fee schedule and restructuring fee schedule for the cash actuals report week ended 02.17	0.6
02/20/2023	LG	Update Purdue rebates forecast for 13 week cash forecast starting week 02.17	2.8
02/21/2023	LG	Continue to update Purdue restructuring fee and legal fee for 13 week cash forecast starting week 02.17	1.6
02/21/2023	LG	Prepare email to confirm open items for the cash actuals report week ended 02.17	0.3
02/21/2023	LG	Update Purdue cash forecast summary for 13 week cash forecast starting week 02.17	1.5
02/21/2023	LG	Update Purdue operating expense and AP rollforward for 13 week cash forecast starting week 02.17	2.5
02/21/2023	LG	Update Purdue restructuring fee and legal fee for 13 week cash forecast starting week 02.17	2.4
02/22/2023	HSB	Review Purdue weekly cash forecasts prepared by L. Gong (AlixPartners)	0.7
02/22/2023	HSB	Update Purdue cash flow forecasts	1.6
02/22/2023	LG	Match actual cash flows for the first week with the 13 week cash forecast starting week 02.17	2.6
02/22/2023	LG	Prepare the deck for the 13 week cash forecast starting week 02.17	2.1
02/22/2023	LG	Prepare the summary of forecast and actuals for the 13 week cash forecast starting week 02.17	1.2
02/23/2023	JD	Provide comments on latest cash forecast to actual report	0.3
02/23/2023	LG	Prepare the deck for the cash actuals report week ended February 10th	1.9
02/23/2023	LG	Update actual vs forecast variance and notes for the cash actuals report week ended February 10th	1.8
02/24/2023	HSB	Review weekly cash forecast prepared by L. Gong (AlixPartners)	1.2
02/24/2023	LG	Revise Rhodes cash forecast summary and the deck for the 13 week cash forecast starting week February 17th	2.2
02/24/2023	LG	Update Rhodes 2023 income statement and cost center summary for emergence date cash forecast	2.7
02/27/2023	LG	Categorize east west transactions for the cash actuals report week ended February 24th	1.3
02/27/2023	LG	Prepare detailed and summary sheets for the cash actuals report week ended February 24th	0.8
02/27/2023	LG	Prepare email to confirm open items for the cash actuals report week ended February 24th	0.3
02/27/2023	LG	Reconcile pay source and east west transactions for the cash actuals report week ended February 24th	1.5



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Re: Cash Management
Code: 20000191P00001.1.3

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/27/2023	LG	Update all Purdue and Rhodes actuals tables for the cash actuals report week ended February 24th	1.7
02/27/2023	LG	Update bank account summary and IAC summary for the cash actuals report week ended February 24th	0.8
02/27/2023	LG	Update legal fee schedule and restructuring fee schedule for the cash actuals report week ended February 24th	0.5
02/28/2023	JD	Provide comments on latest cash forecast to actual analysis	0.3
02/28/2023	LG	Update Rhodes 2023 product budget for emergence date cash forecast	2.8
03/01/2023	LG	Continue to update Rhodes 2023 product budget for emergence date cash forecast	2.6
03/01/2023	LG	Revise Rhodes 2023 product budget and sales phasing for emergence date cash forecast	1.9
03/01/2023	LG	Update Rhodes 2023 cost of goods sold for emergence date cash forecast	1.8
03/01/2023	LG	Update Rhodes 2023 sales phasing for emergence date cash forecast	2.5
03/02/2023	LG	Update Purdue 2023 IT, procurement, and occupancy budget for emergence date cash forecast	1.5
03/02/2023	LG	Update Rhodes 2023 consolidated income statement for emergence date cash forecast	1.2
03/02/2023	LG	Update Rhodes 2023 monthly entity operations data for emergence date cash forecast	2.5
03/03/2023	LG	Call with L. Gong and H. Bhattal (both AlixPartners) re: updates to Purdue financial forecasts	0.1
03/03/2023	LG	Update Purdue 2023 cost and P&L budget for emergence date cash forecast	1.1
03/03/2023	LG	Update Purdue 2023 employee benefit budget for emergence date cash forecast	2.2
03/03/2023	LG	Update Purdue 2023 facilities and depreciation budget for emergence date cash forecast	1.6
03/03/2023	LG	Update Purdue 2023 S&P, R&D and medical affair budget for emergence date cash forecast	2.0
03/04/2023	LG	Prepare the deck for the cash actuals report week ended 02.17	1.6
03/04/2023	LG	Prepare the deck for the cash actuals report week ended 02.24	1.9
03/04/2023	LG	Update the actual vs forecast variance and notes for the cash actuals report week ended 02.17	1.3
03/04/2023	LG	Update the actual vs forecast variance and notes for the cash actuals report week ended 02.24	1.7
03/05/2023	LG	Update Purdue 2023 monthly entity operations data for emergence date cash forecast	2.8
03/06/2023	HSB	Call with H. Bhattal and L. Gong (both AlixPartners) re: updates to Purdue financial forecasts	0.6
03/06/2023	HSB	Review Purdue weekly cash reports prepared by L. Gong (AlixPartners)	1.2
03/06/2023	JD	Review and provide comments on the last 2 week forecast to actual reports	0.7
03/06/2023	LG	Call with H. Bhattal and L. Gong (both AlixPartners) re: updates to Purdue financial forecasts	0.6
03/06/2023	LG	Categorize east west transactions for the cash actuals report week ended 03.03	1.2
03/06/2023	LG	Prepare detailed and summary sheets for the cash actuals report week ended 03.03	0.8
03/06/2023	LG	Reconcile pay source and east west transactions for the cash actuals report week ended 03.03	1.5



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Re: Cash Management
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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
03/06/2023	LG	Send emails to confirm open items for the cash actuals report week ended 03.03	0.3
03/06/2023	LG	Update all Purdue and Rhodes actuals tables for the cash actuals report week ended 03.03	1.9
03/06/2023	LG	Update bank account summary and IAC summary for the cash actuals report week ended 03.03	0.7
03/06/2023	LG	Update legal fee schedule and restructuring fee schedule for the cash actuals report week ended 03.03	0.6
03/06/2023	LG	Update Rhodes AR rollforward for emergence date cash forecast	1.5
03/06/2023	LG	Update Rhodes sales forecast and legal fee forecast for emergence date cash forecast	1.8
03/07/2023	LG	Update Purdue customer receipts and AR rollforward for emergence date cash forecast	2.0
03/07/2023	LG	Update Purdue IAC receipts and disbursements for emergence date cash forecast	1.2
03/07/2023	LG	Update Purdue sales forecast for emergence date cash forecast	1.5
03/07/2023	LG	Update Rhodes cash forecast summary for emergence date cash forecast	1.3
03/07/2023	LG	Update Rhodes operating expense and AP rollforward for emergence date cash forecast	2.2
03/07/2023	LG	Update Rhodes rebates forecast for emergence date cash forecast	1.7
03/08/2023	LG	Continue to update Purdue rebates forecast for emergence date cash forecast	2.5
03/08/2023	LG	Update Purdue operating expense and AP rollforward for emergence date cash forecast	2.8
03/08/2023	LG	Update Purdue rebates forecast for emergence date cash forecast	2.7
03/09/2023	LG	Continue to update Purdue restructuring fee and legal fee for emergence date cash forecast	2.6
03/09/2023	LG	Revise Purdue rebates forecast for emergence date cash forecast	2.3
03/09/2023	LG	Update Purdue cash forecast summary for emergence date cash forecast	2.5
03/09/2023	LG	Update Purdue restructuring fee and legal fee for emergence date cash forecast	2.7
03/10/2023	HSB	Multiple calls with H. Bhattal and L. Gong (both AlixPartners) to revise the forecasts requested by Purdue management	0.7
03/10/2023	LG	Multiple calls with H. Bhattal and L. Gong (both AlixPartners) to revise the forecasts requested by Purdue management	0.7
03/10/2023	LG	Revise Purdue restructuring fee and legal fee for emergence date cash forecast	2.5
03/10/2023	LG	Update the master file of emergence date cash forecast	2.5
03/12/2023	LG	Prepare the deck for the cash actuals report week ended 03.03	1.9
03/12/2023	LG	Update the actual vs forecast variance and notes for the cash actuals report week ended 03.03	1.6
03/13/2023	JD	Correspondence with internal AlixPartners team re: cash management situation.	0.3
03/13/2023	JD	Review and provide comments on latest forecast to actual cash report	0.3
03/13/2023	LG	Categorize east west transactions for the cash actuals report week ended 03.10	1.3
03/13/2023	LG	Continue to update the master file of emergence date cash forecast	2.7
03/13/2023	LG	Prepare detailed and summary sheets for the cash actuals report week ended 03.10	0.7
03/13/2023	LG	Reconcile pay source and east west transactions for the cash actuals report week ended 03.10	1.5
03/13/2023	LG	Send emails to confirm open items for the cash actuals report week ended 03.10	0.2



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Re: Cash Management
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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
03/13/2023	LG	Update all Purdue and Rhodes actuals tables for the cash actuals report week ended 03.10	1.7
03/13/2023	LG	Update bank account summary and IAC summary for the cash actuals report week ended 03.10	0.8
03/13/2023	LG	Update legal fee schedule and restructuring fee schedule for the cash actuals report week ended 03.10	0.6
03/14/2023	LG	Revise Purdue cash forecast summary for emergence date cash forecast	2.8
03/14/2023	LG	Update the deck of emergence cash flows	1.8
03/14/2023	LG	Update the sources and uses of emergence cash flows	2.4
03/15/2023	HSB	Call with H. Bhattal and L. Gong (both AlixPartners) re: emergence cash forecast	0.2
03/15/2023	LG	Call with H. Bhattal and L. Gong (both AlixPartners) re: emergence cash forecast	0.2
03/16/2023	HSB	Call with H. Bhattal and L. Gong (both AlixPartners) to discuss key assumptions for Purdue cash forecast	0.8
03/16/2023	LG	Call with H. Bhattal and L. Gong (both AlixPartners) to discuss key assumptions for Purdue cash forecast	0.8
03/16/2023	LG	Continue to revise the professional fee accruals for emergence date cash forecast	2.8
03/16/2023	LG	Revise the professional fee accruals for emergence date cash forecast	2.7
03/16/2023	LG	Update the cash bridge for emergence cash forecast	2.5
03/17/2023	HSB	Call with H. Bhattal and L. Gong (both AlixPartners) to update key assumptions for Purdue cash forecast	0.7
03/17/2023	HSB	Review Purdue weekly cash report prepared by L. Gong (AlixPartners)	0.8
03/17/2023	JD	Review and provide comments on latest weekly forecast to actual cash report	0.3
03/17/2023	LG	Call with H. Bhattal and L. Gong (both AlixPartners) to update key assumptions for Purdue cash forecast	0.7
03/17/2023	LG	Continue to update the cash bridge for emergence cash forecast	2.6
03/17/2023	LG	Prepare the deck for the cash actuals report week ended 03.10	1.9
03/17/2023	LG	Update the actual vs forecast variance and notes for the cash actuals report week ended 03.10	1.7
03/20/2023	HSB	Multiple calls with H. Bhattal and L. Gong (both AlixPartners) re: Purdue cash forecast	1.0
03/20/2023	LG	Multiple calls with H. Bhattal and L. Gong (both AlixPartners) re: Purdue cash forecast	1.0
03/20/2023	LG	Categorize east west transactions for the cash actuals report week ended 03.17	1.2
03/20/2023	LG	Prepare detailed and summary sheets for the cash actuals report week ended 03.17	0.6
03/20/2023	LG	Reconcile pay source and east west transactions for the cash actuals report week ended 03.17	1.5
03/20/2023	LG	Send emails to confirm open items for the cash actuals report week ended 03.17	0.5
03/20/2023	LG	Update all Purdue and Rhodes actuals tables for the cash actuals report week ended 03.17	1.5
03/20/2023	LG	Update bank account summary and IAC summary for the cash actuals report week ended 03.17	0.6
03/20/2023	LG	Update legal fee schedule and restructuring fee schedule for the cash actuals report week ended 03.17	0.7
03/21/2023	HSB	Call with H. Bhattal and L. Gong (both AlixPartners) to update Purdue cash forecast	0.5



Edward Borkowski, Chief Financial Officer
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Re: Cash Management
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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
03/21/2023	LG	Call with H. Bhattal and L. Gong (both AlixPartners) to update Purdue cash forecast	0.5
03/22/2023	LG	Revise the deck for January 2023 monthly Flash Report	1.5
03/23/2023	HSB	Call with H. Bhattal and L. Gong (both AlixPartners) re: key assumptions for Purdue cash forecast	0.2
03/23/2023	HSB	Call among J. DelConte, H. Bhattal, and L. Gong (all AlixPartners) re: Purdue cash forecast	0.6
03/23/2023	JD	Call among J. DelConte, H. Bhattal, and L. Gong (all AlixPartners) re: Purdue cash forecast	0.6
03/23/2023	LG	Call with H. Bhattal and L. Gong (both AlixPartners) re: key assumptions for Purdue cash forecast	0.2
03/23/2023	LG	Call among J. DelConte, H. Bhattal, and L. Gong (all AlixPartners) re: Purdue cash forecast	0.6
03/23/2023	LG	Continue to revise the cash bridge for emergence cash forecast	2.7
03/23/2023	LG	Continue to revise the deck for January 2023 monthly Flash Report	1.9
03/23/2023	LG	Revise the cash bridge for emergence cash forecast	2.8
03/26/2023	LG	Prepare the deck for the cash actuals report week ended 03.17	2.0
03/26/2023	LG	Update the actual vs forecast variance and notes for the cash actuals report week ended 03.17	1.7
03/27/2023	HSB	Review Purdue weekly cash report prepared by L. Gong (AlixPartners)	0.8
03/27/2023	JD	Review and provide comments on the latest cash forecast to actual report	0.3
03/27/2023	LG	Categorize east west transactions for the cash actuals report week ended 03.24	1.3
03/27/2023	LG	Prepare detailed and summary sheets for the cash actuals report week ended 03.24	0.7
03/27/2023	LG	Reconcile pay source and east west transactions for the cash actuals report week ended 03.24	1.5
03/27/2023	LG	Send emails to confirm open items for the cash actuals report week ended 03.24	0.3
03/27/2023	LG	Update all Purdue and Rhodes actuals tables for the cash actuals report week ended 03.24	1.6
03/27/2023	LG	Update bank account summary and IAC summary for the cash actuals report week ended 03.24	0.6
03/27/2023	LG	Update legal fee schedule and restructuring fee schedule for the cash actuals report week ended 03.24	0.6
03/27/2023	LG	Update Purdue restructuring fee and legal fee for 13 week cash forecast starting week 03.24	2.5
03/28/2023	LG	Extract the updated AR and AP reports from SAP system for 13 week cash forecast starting week 03.24	1.9
03/28/2023	LG	Update Rhodes AR rollforward for 13 week cash forecast starting week 03.24	1.1
03/28/2023	LG	Update Rhodes rebates forecast for 13 week cash forecast starting week 03.24	1.2
03/29/2023	LG	Update Purdue customer receipts and AR rollforward for 13 week cash forecast starting week 03.24	1.6
03/29/2023	LG	Update Purdue IAC receipts and disbursements for 13 week cash forecast starting week 03.24	1.0
03/29/2023	LG	Update Purdue operating expense and AP rollforward for 13 week cash forecast starting week 03.24	2.1
03/29/2023	LG	Update Purdue rebates forecast for 13 week cash forecast starting week 03.24	2.7



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03/29/2023	LG	Update Rhodes operating expense and AP rollforward for 13 week cash forecast starting week 03.24	1.5
03/30/2023	LG	Continue to update Purdue rebates forecast for 13 week cash forecast starting week 03.24	1.4
03/30/2023	LG	Continue to update Purdue restructuring fee and legal fee for 13 week cash forecast starting week 03.24	2.3
03/30/2023	LG	Prepare the deck for the 13 week cash forecast starting week 03.24	2.0
03/30/2023	LG	Prepare the summary of forecast and actuals for the 13 week cash forecast starting week 03.24	1.1
03/30/2023	LG	Update Purdue cash forecast summary for 13 week cash forecast starting week 03.24	1.3
04/03/2023	LG	Categorize east west transactions for the cash actuals report week ended 03.31	1.3
04/03/2023	LG	Prepare detailed and summary sheets for the cash actuals report week ended 03.31	0.8
04/03/2023	LG	Reconcile pay source and east west transactions for the cash actuals report week ended 03.31	1.7
04/03/2023	LG	Update all Purdue and Rhodes actuals tables for the cash actuals report week ended 03.31	1.8
04/03/2023	LG	Update bank account summary and IAC summary for the cash actuals report week ended 03.31	0.7
04/03/2023	LG	Update legal fee schedule and restructuring fee schedule for the cash actuals report week ended 03.31	0.6
04/04/2023	LG	Match actual cash flows for the second week with the 13 week cash forecast starting week 03.24	2.8
04/04/2023	LG	Revise the deck for the 13 week cash forecast starting week 03.24	2.1
04/04/2023	LG	Send email to confirm open items for the cash actuals report week ended 03.31	0.3
04/05/2023	HSB	Telephone call with H. Bhattal and L. Gong (both AlixPartners) re: Purdue forecasts requested by management	0.5
04/05/2023	HSB	Review details with Purdue cash forecasts prepared by L. Gong (AlixPartners)	1.4
04/05/2023	HSB	Update excel file with Purdue analysis prepared by L. Gong (AlixPartners)	1.6
04/05/2023	LG	Telephone call with H. Bhattal and L. Gong (both AlixPartners) re: Purdue forecasts requested by management	0.5
04/06/2023	HSB	Call with H. Bhattal and L. Gong (both AlixPartners) re: Purdue cash forecast	0.4
04/06/2023	LG	Call with H. Bhattal and L. Gong (both AlixPartners) re: Purdue cash forecast	0.4
04/06/2023	LG	Continue to revise the cash bridge for emergence cash forecast	2.5
04/06/2023	LG	Continue to update Rhodes cash forecast summary for emergence date cash forecast	1.6
04/06/2023	LG	Continue to update the professional fee accruals for emergence date cash forecast	2.7
04/07/2023	LG	Continue to revise the master file of emergence date cash forecast	2.6
04/07/2023	LG	Continue to update Purdue cash forecast summary for emergence date cash forecast	2.4
04/10/2023	HSB	Call with H. Bhattal, L. Nguyen, and L. Gong (all AlixPartners) re: Purdue cash forecast	0.2
04/10/2023	HSB	Call with H. Bhattal and L. Gong (both AlixPartners) to update Purdue cash forecast	0.1



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
04/10/2023	LG	Call with H. Bhattal, L. Nguyen, and L. Gong (all AlixPartners) re: Purdue cash forecast	0.2
04/10/2023	LG	Call with H. Bhattal and L. Gong (both AlixPartners) to update Purdue cash forecast	0.1
04/10/2023	LG	Categorize east west transactions for the cash actuals report week ended 04.07	1.4
04/10/2023	LG	Prepare detailed and summary sheets for the cash actuals report week ended 04.07	0.7
04/10/2023	LG	Reconcile pay source and east west transactions for the cash actuals report week ended 04.07	1.6
04/10/2023	LG	Update all Purdue and Rhodes actuals tables for the cash actuals report week ended 04.07	1.6
04/10/2023	LG	Update bank account summary and IAC summary for the cash actuals report week ended 04.07	0.8
04/10/2023	LG	Update legal fee schedule and restructuring fee schedule for the cash actuals report week ended 04.07	0.6
04/11/2023	HSB	Call with H. Bhattal and L. Gong (both AlixPartners) re: Purdue forecasts requested by management	0.3
04/11/2023	LG	Call with H. Bhattal and L. Gong (both AlixPartners) re: Purdue forecasts requested by management	0.3
04/11/2023	LG	Match actual cash flows for the third week with the 13 week cash forecast starting week 03.24	2.6
04/11/2023	LG	Send email to confirm open items for the cash actuals report week ended 04.07	0.3
04/12/2023	JD	Review and provide comments on the latest 13 week cash flow forecast	0.5
04/12/2023	LG	Continue to revise the deck for the 13 week cash forecast starting week 03.24	2.5
04/12/2023	LG	Prepare the deck for the cash actuals report week ended 03.24	1.9
04/12/2023	LG	Update actual vs forecast variance and notes for the cash actuals report week ended 03.24	1.6
04/13/2023	LG	Prepare the deck for the cash actuals report week ended 03.31	1.9
04/13/2023	LG	Update actual vs forecast variance and notes for the cash actuals report week ended 03.31	1.8
04/13/2023	LG	Update Rhodes cash forecast for 13 week cash forecast starting week 04.07	2.3
04/14/2023	JD	Review and provide comments on the last two forecast to actual cash reports from L. Gong (AlixPartners).	0.7
04/14/2023	LG	Update Purdue customer receipts and operating expense for 13 week cash forecast starting week 04.07	2.8
04/14/2023	LG	Update Purdue rebates forecast for 13 week cash forecast starting week 04.07	2.3
04/14/2023	LG	Update Purdue restructuring fee and legal fee forecast for 13 week cash forecast starting week 04.07	2.7
04/17/2023	LG	Continue to update Purdue restructuring fee and legal fee forecast for 13 week cash forecast starting week 04.07	2.4
04/17/2023	LG	Prepare the deck for the 13 week cash forecast starting week 04.07	1.9
04/17/2023	LG	Prepare the summary of forecast and actuals for the 13 week cash forecast starting week 04.07	1.3
04/17/2023	LG	Update Purdue cash forecast summary for 13 week cash forecast starting week 04.07	2.6
04/18/2023	HSB	Call with H. Bhattal and L. Gong (both AlixPartners) re: emergence cash forecast	0.6



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
04/18/2023	LG	Call with H. Bhattal and L. Gong (both AlixPartners) re: emergence cash forecast	0.6
04/18/2023	LG	Categorize east west transactions for the cash actuals report week ended 04.14	1.3
04/18/2023	LG	Prepare detailed and summary sheets for the cash actuals report week ended 04.14	0.8
04/18/2023	LG	Reconcile pay source and east west transactions for the cash actuals report week ended 04.14	1.5
04/18/2023	LG	Revise the master file and deck of emergence date cash forecast	1.8
04/18/2023	LG	Send email to confirm open items for the cash actuals report week ended 04.14	0.2
04/18/2023	LG	Update all Purdue and Rhodes actuals tables for the cash actuals report week ended 04.14	1.5
04/18/2023	LG	Update bank account summary and IAC summary for the cash actuals report week ended 04.14	0.8
04/18/2023	LG	Update legal fee schedule and restructuring fee schedule for the cash actuals report week ended 04.14	0.7
04/20/2023	JD	Review and provide comments on the latest 13 week cash flow forecast from L. Gong (AlixPartners).	0.6
04/21/2023	HSB	Review Purdue weekly cash forecasts prepared by L. Gong (AlixPartners)	0.6
04/21/2023	JD	Review and provide comments on the latest weekly cash forecast to actual report	0.3
04/21/2023	LG	Prepare the deck for the cash actuals report week ended 04.07	1.5
04/21/2023	LG	Update actual vs forecast variance and notes for the cash actuals report week ended 04.07	1.4
04/24/2023	LG	Categorize east west transactions for the cash actuals report week ended 04.21	1.2
04/24/2023	LG	Prepare detailed and summary sheets for the cash actuals report week ended 04.21	0.7
04/24/2023	LG	Reconcile pay source and east west transactions for the cash actuals report week ended 04.21	1.5
04/24/2023	LG	Send email to confirm open items for the cash actuals report week ended 04.21	0.2
04/24/2023	LG	Update all Purdue and Rhodes actuals tables for the cash actuals report week ended 04.21	1.6
04/24/2023	LG	Update bank account summary and IAC summary for the cash actuals report week ended 04.21	0.8
04/24/2023	LG	Update legal fee schedule and restructuring fee schedule for the cash actuals report week ended 04.21	0.6
04/25/2023	LG	Update actual vs forecast variance and notes for the cash actuals report week ended 04.14	1.7
04/25/2023	LG	Prepare the deck for the cash actuals report week ended 04.14	1.8
04/26/2023	HSB	Review Purdue weekly cash reports prepared by L. Gong (AlixPartners)	0.8
04/26/2023	LG	Update actual vs forecast variance and notes for the cash actuals report week ended 04.21	1.7
04/26/2023	LG	Prepare the deck for the cash actuals report week ended 04.21	1.9
04/27/2023	JD	Review and provide comments on last two weeks of forecast to actual cash reports	0.5
Total Professional Hours			460.8



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PROFESSIONAL	RATE	HOURS	FEES
Jesse DelConte	\$1,140	9.8	\$ 11,172.00
Harsimrat Bhattal	\$950	19.9	18,905.00
Lan T Nguyen	\$605	0.6	363.00
Limi Gong	\$605	430.5	260,452.50
Total Professional Hours and Fees		460.8	\$ 290,892.50



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Re: Communication with Interested Parties
Code: 20000191P00001.1.4

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/03/2023	LG	Prepare latest diligence files to be shared with creditor advisors.	1.1
01/04/2023	HSB	Call between H. Bhattal and L. Gong (both AlixPartners) to update on various open diligence requests.	0.8
01/04/2023	JD	Call with M. Kesselman and R. Aleali (both Purdue) re: upcoming creditor discussions	0.5
01/04/2023	LTN	Call between H. Bhattal and L. Gong (both AlixPartners) to update on various open diligence requests.	0.8
01/05/2023	JD	Call with T. Ronan (Purdue) re: upcoming calls with creditor advisors	0.4
01/06/2023	LTN	Correspondence with Purdue finance re: due diligence requests for the business	0.6
01/09/2023	LG	Review and revise latest diligence files to be shared with creditor advisors.	0.8
01/10/2023	HSB	Call with R. Schnitzler, T. Melvin (both PJT); M. Diaz, B. Bromberg, E. Kurtz (all FTI), M. Atkinson, E. Min (both Province), G. Coutts, A. Benjamin, R. Balakrishna (all Houlihan), L. Szlezinger, J. Kanwal, K. Murray (all Jefferies) and J. DelConte and H. Bhattal (both AlixPartners) re: Purdue updates	0.5
01/10/2023	JD	Call with R. Schnitzler, T. Melvin (both PJT); M. Diaz, B. Bromberg, E. Kurtz (all FTI), M. Atkinson, E. Min (both Province), G. Coutts, A. Benjamin, R. Balakrishna (all Houlihan), L. Szlezinger, J. Kanwal, K. Murray (all Jefferies) and J. DelConte and H. Bhattal (both AlixPartners) re: Purdue updates	0.5
01/11/2023	JD	Correspondence with creditor advisors re: compensation programs	0.3
01/17/2023	HSB	Call between L. Gong and H. Bhattal (both AlixPartners) re: Purdue due diligence documents	0.5
01/17/2023	HSB	Call between L. Gong and H. Bhattal (both AlixPartners) to work on business plan redactions	0.4
01/17/2023	LG	Continue to revise the redacted version of 2023 Budget and Long-Term Plan	2.8
01/17/2023	LG	Call between L. Gong and H. Bhattal (both AlixPartners) re: Purdue due diligence documents	0.5
01/18/2023	HSB	Prepare email correspondence to debtor's legal counsel in connection with diligence requests	0.2
01/19/2023	HSB	Meeting with M. Kesselman, R. Aleali and others (all Purdue), T. Melvin, C. Fletcher (both PJT), J. DelConte, H. Bhattal (both AlixPartners), M. Atkinson, E. Min (both Province), L. Szlezinger, J. Kanwal (both Jefferies), A. Preis, J. Salwen (Akin) and UCC members re: PHI update	1.1
01/19/2023	JD	Meeting with M. Kesselman, R. Aleali and others (all Purdue), T. Melvin, C. Fletcher (both PJT), J. DelConte, H. Bhattal (both AlixPartners), M. Atkinson, E. Min (both Province), L. Szlezinger, J. Kanwal (both Jefferies), A. Preis, J. Salwen (Akin) and UCC members re: PHI update	1.1
01/20/2023	HSB	Review draft of management business plan in connection with creditor communications	1.1
01/20/2023	LG	Finalize the redacted version of 2023 Budget and Long-Term Plan	1.8
01/23/2023	JD	Correspondence with FTI and Province re: employee retention programs	0.5
01/24/2023	HSB	Call with T. Ronan, R. Aleali, M. Kesselman and others (all Purdue), C. Fletcher, T. Melvin, R. Schnitzler (all PJT), B. Bromberg, M. Diaz, E. Kurtz (all FTI), G. Coutts, H. Schenk, A. Benjamin (all Houlihan), J. Kanwal (Jefferies), S. Morrison, E. Min (both Province), J. DelConte, H. Bhattal and L. Gong (both AlixPartners) re: Purdue December business plan update	1.6



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/24/2023	JD	Call with T. Ronan, R. Aleali, M. Kesselman and others (all Purdue), C. Fletcher, T. Melvin, R. Schnitzler (all PJT), B. Bromberg, M. Diaz, E. Kurtz (all FTI), G. Coutts, H. Schenk, A. Benjamin (all Houlihan), J. Kanwal (Jefferies), S. Morrison, E. Min (both Province), J. DelConte, H. Bhattal and L. Gong (both AlixPartners) re: Purdue December business plan update	1.6
01/24/2023	LG	Call with T. Ronan, R. Aleali, M. Kesselman and others (all Purdue), C. Fletcher, T. Melvin, R. Schnitzler (all PJT), B. Bromberg, M. Diaz, E. Kurtz (all FTI), G. Coutts, H. Schenk, A. Benjamin (all Houlihan), J. Kanwal (Jefferies), S. Morrison, E. Min (both Province), J. DelConte, H. Bhattal and L. Gong (both AlixPartners) re: Purdue December business plan update	1.6
01/25/2023	HSB	Review Purdue diligence file prepared by L. Gong (AlixPartners)	0.6
01/27/2023	HSB	Call with M. Atkinson, E. Min (both Province), R. Schnitzler, T. Melvin (both PJT), B. Bromberg, M. Diaz (both FTI), G. Coutts, A. Benjamin (both Houlihan), L. Szlezinger, J. Kanwal (both Jefferies) and J. DelConte and H. Bhattal (both AlixPartners) re: Project Sequoia	0.5
01/27/2023	JD	Call with A. Benjamin (Houlihan) re: diligence requests	0.2
01/27/2023	JD	Call with M. Atkinson, E. Min (both Province), R. Schnitzler, T. Melvin (both PJT), B. Bromberg, M. Diaz (both FTI), G. Coutts, A. Benjamin (both Houlihan), L. Szlezinger, J. Kanwal (both Jefferies) and J. DelConte and H. Bhattal (both AlixPartners) re: Project Sequoia	0.5
01/31/2023	JD	Correspondence with management, FTI and Province re: compensation	0.3
02/01/2023	LTN	Compile data for business plan due diligence requests	1.6
02/02/2023	HSB	Call with Purdue finance to discuss Purdue diligence requests	0.3
02/02/2023	HSB	Prepare email correspondence to Purdue management with analysis requested	0.3
02/02/2023	HSB	Review Purdue financial details and prepared email correspondence to Davis Polk	0.3
02/02/2023	HSB	Review Purdue financial info and prepared email correspondence to Purdue management	0.8
02/02/2023	JD	Call with R. Aleali (Purdue), M. Diaz, B. Bromberg (both FTI), G. Coutts, A. Benjamin (both Houlihan), J. Rosenbaum, J. Taub (both Kramer Levin), A. Lele, C. Robertson (both Davis Polk) re: emergence planning	1.0
02/02/2023	JD	Review draft materials for a creditor discussion re: HRT funding	0.5
02/02/2023	LG	Combine IMS data through 01.20 and request approval	0.8
02/03/2023	HSB	Prepare email correspondence to Purdue management re: Purdue case related matters	0.3
02/03/2023	LG	Review and revise diligence files to be shared with creditor advisors.	2.8
02/06/2023	HSB	Prepare email correspondence to Purdue management re: Purdue case related matters	0.4
02/06/2023	HSB	Review Purdue diligence materials updated by L. Gong (AlixPartners) and provided comments	2.2
02/06/2023	HSB	Review Purdue diligence materials updated by Purdue management	1.8
02/06/2023	JD	Correspondence with Davis Polk and Province re: incentive compensation	0.4
02/06/2023	JD	Review proposed slide redactions for creditor advisor discussions with their clients	0.4



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02/07/2023	HSB	Call with C. Fletcher, T. Melvin (both PJT Partners), B. Bromberg, M. Diaz, E. Kurtz (all FTI), G. Coutts, H. Schenk, A. Benjamin (all Houlihan Lokey), J. Kanwal (Jefferies), S. Morrison, E. Min (both Province), J. DelConte and L. Gong (both AlixPartners) re: Purdue case related updates	0.4
02/07/2023	HSB	Call with H. Bhattal and L. Gong (both AlixPartners) re: items requested by the creditors' FAs	1.7
02/07/2023	HSB	Prepare email correspondence to Purdue's creditors' FAs re: Purdue bankruptcy related matters	0.5
02/07/2023	JD	Call with C. Fletcher, T. Melvin (both PJT Partners), B. Bromberg, M. Diaz, E. Kurtz (all FTI), G. Coutts, A. Benjamin (both Houlihan Lokey), J. Kanwal, L. Szlezinger, K. Murray (all Jefferies), E. Min, M. Atkinson (both Province), J. DelConte, H. Bhattal, and L. Gong (all AlixPartners) re: Purdue FA/IB update meeting	0.4
02/07/2023	JD	Call with T. Melvin (PJT) re: prep for call with creditor advisors	0.3
02/07/2023	JD	Correspondence with Province re: incentive compensation	0.2
02/07/2023	JD	Review final business plan materials for the creditor advisors to share with their clients	0.3
02/07/2023	LG	Call with C. Fletcher, T. Melvin (both PJT Partners), B. Bromberg, M. Diaz, E. Kurtz (all FTI), G. Coutts, A. Benjamin (both Houlihan Lokey), J. Kanwal, L. Szlezinger, K. Murray (all Jefferies), E. Min, M. Atkinson (both Province), J. DelConte, H. Bhattal, and L. Gong (all AlixPartners) re: Purdue FA/IB update meeting	0.4
02/07/2023	LG	Call with H. Bhattal and L. Gong (both AlixPartners) re: items requested by the creditors' FAs	1.7
02/07/2023	LG	Prepare items requested by the creditors' FAs	2.6
02/08/2023	HSB	Telephone call with L. Gong and H. Bhattal (both AlixPartners) to work on items requested by the creditors' FAs	0.8
02/08/2023	HSB	Prepare email correspondence to Purdue's creditors' FAs re: Purdue bankruptcy related matters	0.4
02/08/2023	LG	Telephone call with L. Gong and H. Bhattal (both AlixPartners) to work on items requested by the creditors' FAs	0.8
02/08/2023	LG	Continue to prepare items requested by the creditors' FAs	2.7
02/09/2023	HSB	Call with H. Bhattal and L. Gong (both AlixPartners) re: diligence requests from the creditors' FAs	0.8
02/09/2023	JD	Correspondence with management and creditor advisors re: compensation	0.2
02/09/2023	LG	Call with H. Bhattal and L. Gong (both AlixPartners) re: diligence requests from the creditors' FAs	0.8
02/09/2023	LG	Update diligence items requested by the creditors' FAs	2.4
02/10/2023	HSB	Review latest business plan diligence question drafts.	0.4
02/10/2023	HSB	Review Purdue diligence materials prepared by L. Gong (AlixPartners) in connection with requests from creditors	1.7
02/10/2023	HSB	Prepare email correspondence to PJT re: Purdue case related matters	0.2
02/10/2023	LG	Continue to update diligence items requested by the creditors' FAs	2.8
02/11/2023	LG	Review and revise diligence files to be shared with creditor advisors.	1.1
02/11/2023	LG	Continue to revise the financial forecasts requested by Purdue management	1.7



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Re: Communication with Interested Parties
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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/13/2023	HSB	Call with L. Gong (AlixPartners) to work on the forecasts requested by Purdue management	2.0
02/13/2023	HSB	Call with D. Fogel, E. Flath, R. Haberlin (all Rhodes), H. Bhattal, and L. Gong (both AlixPartners) re: diligence items requested by the creditors' FAs	0.2
02/13/2023	HSB	Call with M. Kesselman, R. Aleali, M. Ronning, K. Darragh, C. Ostrowski (all Purdue), D. Fogel (Rhodes), C. Fletcher, T. Melvin (both PJT), H. Bhattal, and L. Gong (both AlixPartners) re: diligence requests discussion	0.6
02/13/2023	HSB	Prepare email communications to creditors' FAs re: Purdue case related matters	0.2
02/13/2023	JD	Review materials to be posted for creditor advisors	0.3
02/13/2023	LG	Call with D. Fogel, E. Flath, R. Haberlin (all Rhodes), H. Bhattal, and L. Gong (both AlixPartners) re: diligence items requested by the creditors' FAs	0.2
02/13/2023	LG	Call with M. Kesselman, R. Aleali, M. Ronning, K. Darragh, C. Ostrowski (all Purdue), D. Fogel (Rhodes), C. Fletcher, T. Melvin (both PJT), H. Bhattal, and L. Gong (both AlixPartners) re: diligence requests discussion	0.6
02/14/2023	HSB	Call with H. Bhattal and L. Gong (both AlixPartners) re: diligence items requested by the creditors' FAs	0.2
02/14/2023	JD	Call with R. Aleali (Purdue) re: upcoming call with creditor advisors	0.6
02/14/2023	LG	Call with H. Bhattal and L. Gong (both AlixPartners) re: diligence items requested by the creditors' FAs	0.2
02/14/2023	LG	Revise the diligence items requested by the creditors' FAs	2.7
02/15/2023	HSB	Call with H. Bhattal and L. Gong (both AlixPartners) to update diligence items requested by the creditors' FAs	0.1
02/15/2023	HSB	Prepare email communications to Purdue management re: updates on latest creditor discussions.	0.4
02/15/2023	LG	Call with H. Bhattal and L. Gong (both AlixPartners) to update diligence items requested by the creditors' FAs	0.1
02/15/2023	LG	Continue to revise the diligence items requested by the creditors' FAs	2.3
02/16/2023	JD	Correspondence with management team re: planning for creditor advisory call tomorrow.	0.4
02/16/2023	JD	Provide comments on materials collected to be provided to creditors and used on the creditor diligence call tomorrow.	0.6
02/16/2023	JD	Review creditor diligence materials to post in advance of call tomorrow.	0.3
02/16/2023	LG	Continue to check and update the diligence items requested by the creditors' FAs	2.8
02/17/2023	HSB	Call with H. Bhattal and L. Gong (both AlixPartners) to discuss the items requested by the creditors' FAs	0.2
02/17/2023	HSB	Call with T. Ronan, M. Kesselman and others (all Purdue), B. Bromberg, E. Suric, J. Blittner (all FTI), A. Benjamin, G. Coutts (both Houlihan Lokey), J. Kanwal, K. Murray, L. Szlezinger (all Jefferies), E. Min, M. Atkinson (both Province), J. DelConte, H. Bhattal, and L. Gong (all AlixPartners) re: Purdue diligence call	1.2
02/17/2023	JD	Call with T. Ronan, M. Kesselman and others (all Purdue), B. Bromberg, E. Suric, J. Blittner (all FTI), A. Benjamin, G. Coutts (both Houlihan Lokey), J. Kanwal, K. Murray, L. Szlezinger (all Jefferies), E. Min, M. Atkinson (both Province), J. DelConte, H. Bhattal, and L. Gong (all AlixPartners) re: Purdue diligence call	1.2
02/17/2023	JD	Call with A. Benjamin (HL) and B. Bromberg (FTI) re: call follow-ups	0.3



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/17/2023	LG	Call with H. Bhattal and L. Gong (both AlixPartners) to discuss the items requested by the creditors' FAs	0.2
02/17/2023	LG	Call with T. Ronan, M. Kesselman and others (all Purdue), B. Bromberg, E. Suric, J. Blittner (all FTI), A. Benjamin, G. Coutts (both Houlihan Lokey), J. Kanwal, K. Murray, L. Szlezinger (all Jefferies), E. Min, M. Atkinson (both Province), J. DelConte, H. Bhattal, and L. Gong (all AlixPartners) re: Purdue diligence call	1.2
02/17/2023	LG	Review and revise diligence files to be shared with creditor advisors.	0.6
02/20/2023	HSB	Call with Purdue finance, H. Bhattal, and L. Gong (both AlixPartners) re: forecasts requested by Purdue management	0.4
02/20/2023	LG	Call with Purdue finance, H. Bhattal, and L. Gong (both AlixPartners) re: forecasts requested by Purdue management	0.4
02/21/2023	HSB	Call with H. Bhattal and L. Gong (both AlixPartners) to update the diligence items requested by the creditors' FAs	0.3
02/21/2023	HSB	Review Purdue diligence materials updated by L. Gong (AlixPartners) in connection with requests from creditors	0.8
02/21/2023	HSB	Review Purdue financial forecasts prepared by Purdue management in connection with requests from creditors	1.6
02/21/2023	HSB	Call with C. Fletcher, T. Melvin (both PJT Partners), B. Bromberg, M. Diaz, E. Kurtz (all FTI), G. Coutts, A. Benjamin (both Houlihan Lokey), L. Szlezinger, J. Kanwal, K. Murray (all Jefferies), M. Atkinson, E. Min (both Province), J. DelConte, H. Bhattal and L. Gong (both AlixPartners) re: Purdue FA/IB update meeting	0.6
02/21/2023	JD	Call with C. Fletcher, T. Melvin (both PJT Partners), B. Bromberg, M. Diaz, E. Kurtz (all FTI), G. Coutts, A. Benjamin (both Houlihan Lokey), L. Szlezinger, J. Kanwal, K. Murray (all Jefferies), M. Atkinson, E. Min (both Province), J. DelConte, H. Bhattal and L. Gong (both AlixPartners) re: Purdue FA/IB update meeting	0.6
02/21/2023	LG	Call with H. Bhattal and L. Gong (both AlixPartners) to update the diligence items requested by the creditors' FAs	0.3
02/21/2023	LG	Call with C. Fletcher, T. Melvin (both PJT Partners), B. Bromberg, M. Diaz, E. Kurtz (all FTI), G. Coutts, A. Benjamin (both Houlihan Lokey), L. Szlezinger, J. Kanwal, K. Murray (all Jefferies), M. Atkinson, E. Min (both Province), J. DelConte, H. Bhattal and L. Gong (both AlixPartners) re: Purdue FA/IB update meeting	0.6
02/22/2023	HSB	Call with H. Bhattal and L. Gong (both AlixPartners) re: diligence items requested by the creditors' FAs	0.5
02/22/2023	LG	Call with H. Bhattal and L. Gong (both AlixPartners) re: diligence items requested by the creditors' FAs	0.5
02/22/2023	LG	Review and revise diligence files to be shared with creditor advisors.	1.3
02/23/2023	HSB	Update Purdue document requested by creditors	0.8
02/23/2023	HSB	Prepare email correspondence to Purdue management in connection with requests from creditors	0.4
02/23/2023	JD	Provide comments on draft diligence files to be shared with creditors	0.5
02/23/2023	JD	Review cleaned up 2022 scorecard analysis to be provided to creditor advisors	0.4



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02/24/2023	HSB	Prepare financial analysis requested by Purdue management in connection with diligence requests	2.3
02/24/2023	HSB	Review latest updates on outstanding diligence requests.	0.4
02/24/2023	HSB	Prepare email communication to Purdue management re: diligence request	0.3
02/24/2023	JD	Correspondence with creditor advisors re: 2022 scorecard	0.5
02/24/2023	LG	Update document for diligence request responses	2.5
02/27/2023	HSB	Call with C. Fletcher, T. Melvin (both PJT), B. Bromberg, M. Diaz, E. Kurtz (all FTI), G. Coutts, A. Benjamin (both Houlihan), L. Szlezinger, J. Kanwal, K. Murray (all Jefferies), M. Atkinson, E. Min (both Province) re: Purdue case related	0.3
02/27/2023	HSB	Prepare email correspondence to Purdue management re: Purdue case related matters	0.3
03/01/2023	JD	Correspondence with PJT and FTI re: strategic discussions	0.3
03/03/2023	HSB	Prepare email communication to Purdue management re: diligence request	0.2
03/03/2023	JD	Review and provide comments on diligence responses to questions from the UCC re: 2022 scorecard	0.3
03/03/2023	JD	Review and provide comments on HRT diligence questions	0.4
03/04/2023	LG	Review and revise latest diligence files to be shared with creditors.	1.8
03/06/2023	JD	Correspondence with FTI and Province re: 2022 scorecard	0.3
03/06/2023	JD	Correspondence with FTI and Purdue management re: open diligence requests	0.3
03/06/2023	JD	Review and provide comments on final HRT diligence questions	0.4
03/07/2023	HSB	Call among T. Melvin, C. Fletcher (both PJT), B. Bromberg, M. Diaz, E. Kurtz (all FTI), J. Kanwal, K. Murray, L. Szlezinger (all Jefferies), E. Min, M. Atkinson (both Province), J. DelConte, H. Bhattal, and L. Gong (all AlixPartners) re: Purdue FA/IB update meeting	0.6
03/07/2023	JD	Call among T. Melvin, C. Fletcher (both PJT), B. Bromberg, M. Diaz, E. Kurtz (all FTI), J. Kanwal, K. Murray, L. Szlezinger (all Jefferies), E. Min, M. Atkinson (both Province), J. DelConte, H. Bhattal, and L. Gong (all AlixPartners) re: Purdue FA/IB update meeting	0.6
03/07/2023	JD	Correspondence with FTI and Province re: HRT diligence questions	0.3
03/07/2023	LG	Call among T. Melvin, C. Fletcher (both PJT), B. Bromberg, M. Diaz, E. Kurtz (all FTI), J. Kanwal, K. Murray, L. Szlezinger (all Jefferies), E. Min, M. Atkinson (both Province), J. DelConte, H. Bhattal, and L. Gong (all AlixPartners) re: Purdue FA/IB update meeting	0.6
03/08/2023	JD	Correspondence with Purdue management and creditor advisors re: R&D diligence questions	0.3
03/08/2023	JD	Review and provide comments on diligence responses to creditor advisor 2022 scorecard questions	0.3
03/10/2023	HSB	Call among S. Daniel (Purdue), H. Bhattal, and L. Gong (both AlixPartners) re: forecasts requested by Purdue management	0.5
03/10/2023	LG	Review and revise latest diligence files to be shared with creditors.	1.3
03/10/2023	LG	Call among S. Daniel (Purdue), H. Bhattal, and L. Gong (both AlixPartners) re: forecasts requested by Purdue management	0.5
03/11/2023	JD	Correspondence with creditor advisors re: final 2022 scoring	0.2
03/12/2023	JD	Review and provide comments on draft creditor diligence responses	0.4



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03/15/2023	HSB	Participate in call with M. Atkinson, E. Min (both Province), K. Sheridan, L. Szlezinger, J. Kanwal (all Jefferies), G. Coutts, H. Schenk (both Houlihan), M. Diaz, B. Bromberg (both FTI), R. Schnitzler, C. Fletcher (both PJT), J. DelConte, H. Bhattal (both AlixPartners) re: Sequoia update	0.4
03/15/2023	JD	Participate in call with M. Atkinson, E. Min (both Province), K. Sheridan, L. Szlezinger, J. Kanwal (all Jefferies), G. Coutts, H. Schenk (both Houlihan), M. Diaz, B. Bromberg (both FTI), R. Schnitzler, C. Fletcher (both PJT), J. DelConte, H. Bhattal (both AlixPartners) re: Sequoia update	0.4
03/17/2023	JD	Call with R. Aleali (Purdue) re: AHC discussions	0.8
03/17/2023	JD	Correspondence with Purdue management, DPW, AlixPartners and PJT re: communications from the AHC advisors	0.5
03/17/2023	JD	Review diligence questions and proposed responses to diligence questions from the AHC and UCC advisors re: 2023 scorecard	0.7
03/17/2023	LG	Review and revise latest diligence files to be shared with creditors.	0.3
03/19/2023	HSB	Call with M. Kesselman, R. Aleali, T. Ronan (all Purdue), T. Melvin (PJT), E. Vonnegut, C. Robertson (both Davis Polk), J. DelConte, L. Donahue, H. Bhattal (all AlixPartners) re: AHC response to PHI initiatives	0.5
03/19/2023	JD	Call with M. Kesselman, R. Aleali, T. Ronan (all Purdue), T. Melvin (PJT), E. Vonnegut, C. Robertson (both Davis Polk), J. DelConte, L. Donahue, H. Bhattal (all AlixPartners) re: AHC response to PHI initiatives	0.5
03/19/2023	LJD	Call with M. Kesselman, R. Aleali, T. Ronan (all Purdue), T. Melvin (PJT), E. Vonnegut, C. Robertson (both Davis Polk), J. DelConte, L. Donahue, H. Bhattal (all AlixPartners) re: AHC response to PHI initiatives	0.5
03/21/2023	HSB	Call with C. Fletcher, R. Schnitzler (both PJT), B. Bromberg, M. Diaz, E. Kurtz (all FTI), R. Balakrishna (Houlihan Lokey), J. Kanwal, K. Murray (both Jefferies), E. Min (Province), J. DelConte, L. Gong and H. Bhattal (all AlixPartners) re: FA/IB update meeting	0.6
03/21/2023	HSB	Prepare email correspondence to Purdue Creditors in connection with Purdue bankruptcy related matters	0.2
03/21/2023	JD	Call with C. Fletcher, R. Schnitzler (both PJT), B. Bromberg, M. Diaz, E. Kurtz (all FTI), R. Balakrishna (Houlihan Lokey), J. Kanwal, K. Murray (both Jefferies), E. Min (Province), J. DelConte, L. Gong and H. Bhattal (all AlixPartners) re: FA/IB update meeting	0.6
03/21/2023	LG	Call with C. Fletcher, R. Schnitzler (both PJT), B. Bromberg, M. Diaz, E. Kurtz (all FTI), R. Balakrishna (Houlihan Lokey), J. Kanwal, K. Murray (both Jefferies), E. Min (Province), J. DelConte, L. Gong and H. Bhattal (all AlixPartners) re: FA/IB update meeting	0.6
03/22/2023	HSB	Prepare email correspondence to Purdue Creditors in connection with Purdue bankruptcy related matters	0.1
03/22/2023	JD	Review responses to open scorecard diligence questions	0.3
03/23/2023	HSB	Prepare email correspondence to Purdue creditors re: Purdue case related matters	0.2
03/23/2023	JD	Review and provide comments on the latest markups from management on the latest diligence responses	0.3
03/27/2023	HSB	Call with M. Diaz, B. Bromberg (both FTI), J. DelConte, H. Bhattal (both AlixPartners) re: 2023 scorecard	0.5



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03/27/2023	JD	Call with M. Diaz, B. Bromberg (both FTI), J. DelConte, H. Bhattal (both AlixPartners) re: 2023 scorecard	0.5
03/27/2023	JD	Correspondence with creditor advisors re: 2023 scorecard	0.2
03/28/2023	JD	Call with M. Atkinson (Province) re: business update	0.1
03/28/2023	JD	Correspondence with management re: creditor business update conversations	0.3
04/01/2023	JD	Call with M. Atkinson (Province) re: business update	0.1
04/01/2023	JD	Correspondence with Davis Polk and Purdue management re: creditor discussions	0.5
04/02/2023	JD	Call with M. Kesselman (Purdue) re: creditor update discussions	0.3
04/02/2023	JD	Correspondence with creditors re: business update	0.3
04/03/2023	HSB	Prepare email communication to Purdue management	0.3
04/03/2023	JD	Call with M. Atkinson (Province) re: business update	0.1
04/03/2023	JD	Call with M. Diaz (FTI) re: business update	0.4
04/03/2023	JD	Correspondence with Purdue management, FTI and Province re: business update	1.0
04/03/2023	LG	Review and revise latest batch of files to share with various stakeholders.	1.2
04/04/2023	HSB	Call with M. Atkinson, E. Min (both Province), L. Szlezinger, J. Kanwal and K. Murray (all Jefferies), A. Benjamin (Houlihan), M. Diaz, B. Bromberg (both FTI), T. Melvin, R. Schnitzler (both PJT), J. DelConte, H. Bhattal (both AlixPartners) re: biweekly update call	0.6
04/04/2023	JD	Call with M. Atkinson, E. Min (both Province), L. Szlezinger, J. Kanwal and K. Murray (all Jefferies), A. Benjamin (Houlihan), M. Diaz, B. Bromberg (both FTI), T. Melvin, R. Schnitzler (both PJT), J. DelConte, H. Bhattal (both AlixPartners) re: biweekly update call	0.6
04/04/2023	JD	Call with A. Preis (Akin), M. Atkinson (Province), UCC members, M. Kesselman (Purdue), M. Huebner (Davis Polk) re: business update	0.7
04/04/2023	LG	Combine IMS data through 03.24 and request approval	0.9
04/05/2023	JD	Correspondence with FTI re: business update and other diligence responses	0.5
04/06/2023	JD	Call with M. Diaz (FTI) re: business updates	0.2
04/06/2023	JD	Correspondence with Purdue management re: creditor discussions	0.7
04/06/2023	JD	Finalize final KEIP/KERP materials to share with creditor FAs	2.6
04/10/2023	JD	Prepare responses to creditor diligence questions re: KEIP/KERP.	0.5
04/10/2023	JD	Review creditor requests re: Project Sequoia	0.3
04/11/2023	JD	Correspondence with Davis Polk re: KEIP/KERP outreach.	0.3
04/11/2023	JD	Review draft TINO deck for creditor advisor diligence	0.5
04/12/2023	JD	Correspondence with creditors re: KEIP/KERP diligence questions	0.4
04/12/2023	JD	Correspondence with management re: creditor business update discussions	0.4
04/13/2023	HSB	Call with E. Vonnegut, C. Robertson (both Davis Polk), E. Miller, A. Preis (both Akin Gump), M. Atkinson (Province) re: Avrio updates	0.5
04/13/2023	LG	Review and revise latest batch of files to share with various stakeholders.	2.8
04/14/2023	HSB	Call with M. Atkinson, E. Min (both Province), M. Diaz, B. Bromberg (both FTI), G. Coutts, A. Benjamin (both Houlihan), T. Melvin (PJT), J. DelConte, H. Bhattal (both AlixPartners) re: Accord hearing	0.5
04/14/2023	JD	Call with M. Atkinson, E. Min (both Province), M. Diaz, B. Bromberg (both FTI), G. Coutts, A. Benjamin (both Houlihan), T. Melvin (PJT), J. DelConte, H. Bhattal (both AlixPartners) re: Accord hearing	0.5



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04/17/2023	JD	Call with C. Landau, M. Kesselman and others (all Purdue) re: prep for call with creditors	1.6
04/17/2023	JD	Correspondence with management and creditor advisors re: Accord hearing	0.3
04/17/2023	LG	Review and revise latest batch of files to share with various stakeholders.	0.3
04/18/2023	HSB	Call with T. Melvin, C. Fletcher (both PJT), B. Bromberg, M. Diaz, E. Kurtz (all FTI), J. Kanwal, K. Murray, L. Szlezinger (all Jefferies), E. Min, M. Atkinson (both Province), A. Benjamin (Houlihan Lokey), J. DelConte, H. Bhattachal, and L. Gong (all AlixPartners) re: Purdue FA/IB update meeting	0.4
04/18/2023	JD	Call with T. Melvin, C. Fletcher (both PJT), B. Bromberg, M. Diaz, E. Kurtz (all FTI), J. Kanwal, K. Murray, L. Szlezinger (all Jefferies), E. Min, M. Atkinson (both Province), A. Benjamin (Houlihan Lokey), J. DelConte, H. Bhattachal, and L. Gong (all AlixPartners) re: Purdue FA/IB update meeting	0.4
04/18/2023	JD	Call with M. Kesselman and others (all Purdue), M. Diaz, B. Bromberg (both FTI), M. Atkinson (Province), G. Coutts (Houlihan) re: business update	0.7
04/18/2023	JD	Correspondence with management and Jones Day re: Accord litigation conversation with creditors	0.3
04/18/2023	JD	Draft follow-up responses to creditor follow-up questions re: KEIP/KERP.	0.5
04/18/2023	LG	Call with T. Melvin, C. Fletcher (both PJT), B. Bromberg, M. Diaz, E. Kurtz (all FTI), J. Kanwal, K. Murray, L. Szlezinger (all Jefferies), E. Min, M. Atkinson (both Province), A. Benjamin (Houlihan Lokey), J. DelConte, H. Bhattachal, and L. Gong (all AlixPartners) re: Purdue FA/IB update meeting	0.4
04/20/2023	HSB	Call with Creditors' legal and financial advisors, M. Kesselman, R. Aleali, B. Koch (all Purdue), J. Normile (Jones Day), D. Brown (Latham Watkins), P. Hendler (Potomac Law), T. Melvin (PJT), M. Huebner (Davis Polk), J. DelConte, H. Bhattachal, L. Gong (all AlixPartners) re: Purdue case related matters	1.1
04/20/2023	HSB	Call with D. Brown (Latham), J. Normile (Jones Day), M. Kesselman, R. Aleali, B. Koch (all Purdue), M. Huebner (Davis Polk), J. DelConte, H. Bhattachal (both AlixPartners) re: prep for creditor call on Accord litigation	0.5
04/20/2023	JD	Call with Creditors' legal and financial advisors, M. Kesselman, R. Aleali, B. Koch (all Purdue), J. Normile (Jones Day), D. Brown (Latham Watkins), P. Hendler (Potomac Law), T. Melvin (PJT), M. Huebner (Davis Polk), J. DelConte, H. Bhattachal, L. Gong (all AlixPartners) re: Purdue case related matters	1.1
04/20/2023	JD	Call with D. Brown (Latham), J. Normile (Jones Day), M. Kesselman, R. Aleali, B. Koch (all Purdue), M. Huebner (Davis Polk), J. DelConte, H. Bhattachal (both AlixPartners) re: prep for creditor call on Accord litigation	0.5
04/20/2023	JD	Follow up with creditor advisors re: KEIP/KERP diligence questions	0.4
04/20/2023	LG	Call with Creditors' legal and financial advisors, M. Kesselman, R. Aleali, B. Koch (all Purdue), J. Normile (Jones Day), D. Brown (Latham Watkins), P. Hendler (Potomac Law), T. Melvin (PJT), M. Huebner (Davis Polk), J. DelConte, H. Bhattachal, L. Gong (all AlixPartners) re: Purdue case related matters	1.1
04/21/2023	JD	Correspondence with management re: further follow up questions from the creditors re: KEIP/KERP.	0.3
04/23/2023	JD	Correspondence with management and Davis Polk re: creditor discussions re: KEIP/KERP.	0.8



Edward Borkowski, Chief Financial Officer
Purdue Pharma L.P.
One Stamford Forum
201 Tresser Boulevard
Stamford, CT 06901-3431

Re: Communication with Interested Parties
Code: 20000191P00001.1.4

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
04/24/2023	JD	Call with M. Kesselman (Purdue), M. Huebner, D. Consola (both Davis Polk) and AG representatives re: KEIP/KERP and other updates	1.0
04/24/2023	JD	Correspondence with management and Houlihan re: updated forecast scenarios	0.3
04/24/2023	JD	Provide responses to the latest diligence questions from creditors re: KEIP/KERP.	0.3
04/24/2023	LG	Review and revise latest batch of files to share with various stakeholders.	0.6
04/26/2023	JD	Correspondence with the Company re: KEIP/KERP responses from the creditors	0.2
04/27/2023	JD	Call with M. Atkinson (Province) re: KEIP/KERP.	0.2
04/27/2023	JD	Call with M. Atkinson (Province), A. Preis (Akin Gump), M. Huebner (Davis Polk) re: KEIP/KERP	0.7
04/28/2023	JD	Call with B. Bromberg (FTI) and A. Benjamin (Houlihan) re: bankruptcy process	0.1
04/28/2023	JD	Call with J. O'Connell (PJT) re: creditor outreach	0.2
04/28/2023	JD	Call with M. Atkinson (Province) re: KEIP/KERP	0.1
04/29/2023	JD	Correspondence with committee advisors and Davis Polk re: KEIP/KERP.	0.3
04/29/2023	JD	Correspondence with creditor advisors, Davis Polk and WTW re: WTW employee analysis	0.3
Total Professional Hours			150.1



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Re: Communication with Interested Parties
Code: 20000191P00001.1.4

PROFESSIONAL	RATE	HOURS	FEES
Lisa Donahue	\$1,400	0.5	\$ 700.00
Jesse DelConte	\$1,140	46.1	52,554.00
Harsimrat Bhattal	\$950	42.4	40,280.00
Lan T Nguyen	\$605	3.0	1,815.00
Limi Gong	\$605	58.1	35,150.50
Total Professional Hours and Fees		150.1	\$ 130,499.50



Edward Borkowski, Chief Financial Officer
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Stamford, CT 06901-3431

Re: U. S. Trustee / Court Reporting Requirements
Code: 20000191P00001.1.5

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/06/2023	HSB	Review Purdue OCP report prepared by L. Gong (AlixPartners)	0.3
01/09/2023	JD	Review and provide comments on the latest monthly OCP reporting file.	0.2
01/09/2023	LG	Send emails to get data for December MOR	0.6
01/12/2023	LG	Confirm payment data on pre-petition liabilities for December 2022 MOR	1.0
01/12/2023	LG	Work on SAP data collection and update the professional payments for December 2022 MOR	2.3
01/18/2023	LG	Update the bank balances for December 2022 MOR	1.8
01/20/2023	LG	Work on SAP data collection and update the director fees of the insider payments report for December 2022 MOR	2.0
01/20/2023	LG	Update the housing and IAC payments of the insider payments report for December MOR	1.4
01/20/2023	LG	Update the indemnification of the insider payments report for December MOR	0.5
01/20/2023	LG	Update the compensation and T&E reimbursements of the insider payments report for December MOR	0.9
01/23/2023	JD	Review Q4 US Trustee fee calculation	0.2
01/23/2023	LG	Update the US trustee quarterly fee schedule	1.6
01/23/2023	LG	Update the cash activity and cash schedule for December 2022 MOR	2.1
01/25/2023	LG	Combine all data for draft December 2022 MOR	2.4
01/25/2023	LG	Update the headcount data for December 2022 MOR	0.3
01/31/2023	LG	Continue to prepare the monthly OCP tracking report for December 2022	1.9
01/31/2023	LG	Prepare the monthly OCP tracking report for December 2022	2.5
02/01/2023	HSB	Call with H. Bhattal and L. Gong (both AlixPartners) re: monthly OCP tracking report	0.2
02/01/2023	LG	Call with H. Bhattal and L. Gong (both AlixPartners) re: monthly OCP tracking report	0.2
02/02/2023	HSB	Review Purdue monthly OCP report prepared by L. Gong (AlixPartners)	0.4
02/02/2023	LG	Revise the monthly OCP tracking report for December 2022	2.8
02/03/2023	JD	Provide comments on latest OCP report	0.2
02/03/2023	LG	Prepare the draft version of December 2022 MOR	2.5
02/06/2023	HSB	Call with H. Bhattal and L. Gong (both AlixPartners) re: December 2022 MOR	0.6
02/06/2023	HSB	Review draft of Purdue MOR prepared by L. Gong (AlixPartners)	1.6
02/06/2023	LG	Call with H. Bhattal and L. Gong (both AlixPartners) re: December 2022 MOR	0.6
02/06/2023	LG	Check and revise the draft version of December 2022 MOR	2.5
02/06/2023	LG	Update financials for December 2022 MOR	1.8
02/07/2023	HSB	Review draft of Purdue MOR prepared by L. Gong (AlixPartners)	0.2
02/07/2023	JD	Provide comments on draft MOR to be filed with the court	0.4
02/08/2023	LG	Prepare email to get data for January 2023 MOR	0.6
02/14/2023	LG	Collect SAP data and update the professional payments for January 2023 MOR	2.4
02/17/2023	LG	Collect SAP data to update the director fees of the insider payments report for January 2023 MOR	1.8
02/17/2023	LG	Update bank balances for January 2023 MOR	2.0
02/17/2023	LG	Update compensation and T&E reimbursements of the insider payments report for January 2023 MOR	0.9
02/17/2023	LG	Update housing and indemnification of the insider payments report for January 2023 MOR	1.1



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Re: U. S. Trustee / Court Reporting Requirements
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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/17/2023	LG	Update IAC payments of the insider payments report for January 2023 MOR	1.3
02/18/2023	LG	Combine all data for draft January 2023 MOR	2.3
02/18/2023	LG	Prepare the draft version of January 2023 MOR	2.7
02/18/2023	LG	Update cash activity and cash schedule for January 2023 MOR	2.4
02/18/2023	LG	Update headcount data for January 2023 MOR	0.3
02/21/2023	HSB	Review Purdue MOR prepared by L. Gong (AlixPartners)	1.1
02/21/2023	JD	Provide comments on latest MOR before sending it to management	0.5
02/21/2023	LG	Check and revise the draft version of January 2023 MOR	1.9
02/21/2023	LG	Update financials for January 2023 MOR	1.3
02/28/2023	HSB	Review Purdue monthly OCP report prepared by L. Gong (AlixPartners)	0.4
02/28/2023	LG	Continue to prepare the monthly OCP tracking report for January 2022	2.4
02/28/2023	LG	Prepare the monthly OCP tracking report for January 2022	2.7
03/01/2023	JD	Review and provide comments on latest monthly OCP report	0.3
03/07/2023	LG	Send emails to get data for February 2023 MOR	0.3
03/14/2023	LG	Update the professional payments for February 2023 MOR	2.3
03/15/2023	LG	Update the director fees of the insider payments report for February 2023 MOR	1.9
03/15/2023	LG	Confirm payments on pre-petition liabilities for February 2023 MOR	1.1
03/15/2023	LG	Update the bank balances for February 2023 MOR	2.2
03/15/2023	LG	Update the compensation and T&E reimbursements of the insider payments report for February 2023 MOR	0.8
03/15/2023	LG	Update the headcount data for February 2023 MOR	0.3
03/15/2023	LG	Update the housing and indemnification of the insider payments report for February 2023 MOR	1.2
03/15/2023	LG	Update the IAC payments of the insider payments report for February 2023 MOR	1.3
03/17/2023	LG	Update the cash activity and cash schedule for February 2023 MOR	2.4
03/20/2023	LG	Combine all data for draft February 2023 MOR	2.8
03/21/2023	HSB	Review Purdue MOR prepared by L. Gong (AlixPartners)	1.2
03/21/2023	LG	Check and revise the draft version of February 2023 MOR	2.2
03/21/2023	LG	Prepare the draft version of February 2023 MOR	2.5
03/21/2023	LG	Update the financials for February 2023 MOR	1.7
03/22/2023	HSB	Call with H. Bhattal and L. Gong (both AlixPartners) re: monthly MOR report	0.1
03/22/2023	LG	Call with H. Bhattal and L. Gong (both AlixPartners) re: monthly MOR report	0.1
03/23/2023	JD	Review final MOR to be filed on the docket	0.2
03/28/2023	HSB	Review Purdue monthly OCP report prepared by L. Gong (AlixPartners)	0.4
03/28/2023	LG	Prepare the monthly OCP tracking report for February 2022	2.8
03/28/2023	LG	Revise the monthly OCP tracking report for February 2022	1.3
04/10/2023	LG	Send email to get data for March 2023 Monthly Operating Report	0.6
04/11/2023	LG	Confirm payments on pre-petition liabilities for March 2023 Monthly Operating Report	1.0
04/11/2023	LG	Prepare SAP data collection and update the director fees of the insider payments report for March 2023 Monthly Operating Report	1.8
04/11/2023	LG	Prepare SAP data collection and update the professional payments for March 2023 Monthly Operating Report	2.3
04/19/2023	HSB	Call with H. Bhattal and L. Gong (both AlixPartners) re: March 2023 Monthly Operating Report	0.2



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Re: U. S. Trustee / Court Reporting Requirements
Code: 20000191P00001.1.5

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
04/19/2023	LG	Call with H. Bhattal and L. Gong (both AlixPartners) re: March 2023 Monthly Operating Report	0.2
04/19/2023	LG	Update bank balances for March 2023 Monthly Operating Report	2.5
04/19/2023	LG	Update cash activity and cash schedule for March 2023 Monthly Operating Report	2.6
04/19/2023	LG	Update compensation and indemnification of the insider payments report for March 2023 Monthly Operating Report	0.9
04/19/2023	LG	Update headcount data for March 2023 Monthly Operating Report	0.3
04/19/2023	LG	Update IAC payments of the insider payments report for March 2023 Monthly Operating Report	1.4
04/20/2023	HSB	Call with H. Bhattal and L. Gong (both AlixPartners) to discuss March 2023 Monthly Operating Report	0.3
04/20/2023	HSB	Review draft of Purdue Monthly Operating Report prepared by L. Gong (AlixPartners)	1.2
04/20/2023	LG	Call with H. Bhattal and L. Gong (both AlixPartners) to discuss March 2023 Monthly Operating Report	0.3
04/20/2023	LG	Combine all data for draft March 2023 Monthly Operating Report	2.7
04/20/2023	LG	Prepare the draft version of March 2023 Monthly Operating Report	2.6
04/20/2023	LG	Update housing and T&E reimbursements of the insider payments report for March 2023 Monthly Operating Report	1.5
04/21/2023	HSB	Review updated draft of Purdue Monthly Operating Report prepared by L. Gong (AlixPartners)	0.4
04/21/2023	JD	Review and provide comments on the latest draft monthly operating report	0.4
04/21/2023	LG	Revise the draft version of March 2023 Monthly Operating Report	2.4
04/21/2023	LG	Update financials for March 2023 Monthly Operating Report	1.9
04/24/2023	HSB	Review Purdue UST fee analysis prepared by L. Gong (AlixPartners)	0.3
04/24/2023	JD	Review U.S. Trustee payment calculation for the previous quarter	0.2
04/24/2023	LG	Update US trustee quarterly fee schedule for Q1 2023	1.7
04/27/2023	HSB	Call with H. Bhattal and L. Gong (both AlixPartners) re: March 2023 OCP tracking report	0.2
04/27/2023	LG	Call with H. Bhattal and L. Gong (both AlixPartners) re: March 2023 OCP tracking report	0.2
04/27/2023	LG	Prepare the monthly OCP tracking report for March 2023	2.6
04/27/2023	LG	Revise the monthly OCP tracking report for March 2023	2.5
04/28/2023	HSB	Call with H. Bhattal and L. Gong (both AlixPartners) to discuss March 2023 OCP tracking report	0.3
04/28/2023	JD	Review and provide comments on monthly OCP report	0.2
04/28/2023	LG	Call with H. Bhattal and L. Gong (both AlixPartners) to discuss March 2023 OCP tracking report	0.3
04/28/2023	LG	Continue to revise the monthly OCP tracking report for March 2023	1.8
Total Professional Hours			131.3



Edward Borkowski, Chief Financial Officer
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Stamford, CT 06901-3431

Re: U. S. Trustee / Court Reporting Requirements
Code: 20000191P00001.1.5

PROFESSIONAL	RATE	HOURS		FEES
Jesse DelConte	\$1,140	2.8	\$	3,192.00
Harsimrat Bhattal	\$950	9.4		8,930.00
Limi Gong	\$605	119.1		72,055.50
Total Professional Hours and Fees		131.3	\$	84,177.50



Edward Borkowski, Chief Financial Officer
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One Stamford Forum
201 Tresser Boulevard
Stamford, CT 06901-3431

Re: Business Analysis & Operations
Code: 20000191P00001.1.6

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/03/2023	DK	Update ASC 842 analysis	0.3
01/03/2023	HSB	Review Purdue business plan details prepared by Purdue management	1.3
01/03/2023	HSB	Review Purdue bankruptcy related document prepared by Purdue finance.	0.3
01/03/2023	HSB	Review Purdue financial forecasts prepared by Purdue management	1.2
01/03/2023	HSB	Review Purdue financial info in evaluating Purdue analysis requested by Purdue management	1.5
01/03/2023	JN	Attend call with L. Nguyen (AlixPartners) to discuss consolidating budget model update status	0.4
01/03/2023	JN	Review updated consolidating budget model	1.0
01/03/2023	LTN	Continue updating the consolidated P&L model to the 2023 budget	2.9
01/03/2023	LTN	Call between L. Nguyen and J. Nelson (both AlixPartners) re: the consolidated 2023 budget	0.4
01/03/2023	LTN	Update Elimination - P&L section in the consolidated 2023 budget	0.5
01/03/2023	LTN	Review breaks vs the Purdue source model and reconcile variances	2.7
01/03/2023	LJD	Call with T. Ronan (Purdue) re: request for protocol for professional fees for 2023	0.5
01/04/2023	HSB	Review Purdue weekly cash reports prepared by L. Gong (AlixPartners)	0.8
01/04/2023	HSB	Review Purdue weekly sales report prepared by L. Gong (AlixPartners)	0.2
01/04/2023	HSB	Review Purdue financial info in connection with analysis requested by Purdue management	1.8
01/04/2023	HSB	Review Purdue business plan details obtained from Purdue management	1.4
01/04/2023	HSB	Prepare email communications to Purdue team members re: Purdue bankruptcy related matters	0.3
01/05/2023	DAS	Call with T. Ronan, D. McGuire, J. Carlisle (all Purdue), J. DelConte, H. Bhattal, D. Sax (all AlixPartners) re: strategic opportunity discussion	0.5
01/05/2023	DAS	Call with J. DelConte, H. Bhattal, D. Sax (all AlixPartners) re: follow-up to strategic opportunity call with management	0.3
01/05/2023	DK	Update ASC 842 analysis	0.2
01/05/2023	HSB	Call with J. DelConte, H. Bhattal, D. Sax (all AlixPartners) re: follow-up to strategic opportunity call with management	0.3
01/05/2023	HSB	Call with T. Ronan, D. McGuire, J. Carlisle (all Purdue), J. DelConte, H. Bhattal, D. Sax (all AlixPartners) re: strategic opportunity discussion	0.5
01/05/2023	HSB	Review Purdue financial info in connection with meeting with Purdue management	1.3
01/05/2023	HSB	Review Purdue expense forecasts prepared by L. Gong (AlixPartners)	0.4
01/05/2023	JD	Review strategic opportunity presentation and model in preparation for call with T. Ronan (Purdue) and others later today.	0.5
01/05/2023	JD	Call with T. Ronan, D. McGuire, J. Carlisle (all Purdue), J. DelConte, H. Bhattal, D. Sax (all AlixPartners) re: strategic opportunity discussion	0.5
01/05/2023	JD	Call with J. DelConte, H. Bhattal, D. Sax (all AlixPartners) re: follow-up to strategic opportunity call with management	0.3
01/05/2023	LG	Update forecasts requested by Purdue management	1.8
01/06/2023	HSB	Call with H. Bhattal and L. Gong (both AlixPartners) re: forecasts requested by Purdue management	0.2
01/06/2023	HSB	Review Purdue forecasts prepared by L. Gong (AlixPartners)	0.8
01/06/2023	HSB	Review Purdue financial info prepared by Purdue management	0.9



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Re: Business Analysis & Operations
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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/06/2023	HSB	Review Purdue plan related document in connection with ongoing planning and analysis	0.7
01/06/2023	HSB	Review Purdue business plan details prepared by Purdue management	1.4
01/06/2023	JN	Review updated consolidating budget model	1.5
01/06/2023	LG	Continue to update forecasts requested by Purdue management	2.4
01/06/2023	LG	Call with H. Bhattal and L. Gong (both AlixPartners) re: forecasts requested by Purdue management	0.2
01/07/2023	HSB	Update Purdue excel analysis prepared by L. Gong (AlixPartners) in connection with request from Purdue management	1.7
01/08/2023	HSB	Prepare draft of powerpoint document with Purdue Board presentation	0.6
01/08/2023	HSB	Update Purdue excel analysis in connection with request from Purdue management	0.6
01/08/2023	LTN	Start preparing the balance sheet for PPLP - 2023 long term budget model	2.8
01/09/2023	DK	Review latest ASC 842 analysis update.	0.2
01/09/2023	HSB	Call among J. DelConte, H. Bhattal, and L. Gong (all AlixPartners) re: forecasts requested by Purdue management	0.5
01/09/2023	HSB	Review Purdue forecasts prepared by Purdue finance.	1.7
01/09/2023	HSB	Review Purdue forecasts prepared by L. Gong (AlixPartners)	1.4
01/09/2023	HSB	Call with H. Bhattal and L. Gong (both AlixPartners) to update forecasts requested by Purdue management	0.6
01/09/2023	HSB	Made multiple updates to powerpoint document with draft of Purdue analysis requested by Purdue management	1.6
01/09/2023	HSB	Update excel file with Purdue forecasts prepared by L. Gong (AlixPartners)	2.4
01/09/2023	JD	Call with T. Ronan and others (Purdue) re: 2022 corporate scorecard	0.4
01/09/2023	JD	Call among J. DelConte, H. Bhattal, and L. Gong (all AlixPartners) re: forecasts requested by Purdue management	0.5
01/09/2023	JD	Correspondence with Purdue FP&A re: tomorrow's special committee meeting	0.5
01/09/2023	JD	Call with R. Aleali (Purdue) re: upcoming Board meetings and creditor meetings	0.6
01/09/2023	JD	Review analysis in advance of meeting with H. Bhattal and L. Gong (both AlixPartners) later today.	0.5
01/09/2023	JD	Call with T. Ronan (Purdue) re: materials for upcoming Board meetings	0.3
01/09/2023	LTN	Revised the Purdue Balance sheet forecast - 2023 long term budget model	2.7
01/09/2023	LG	Revise forecasts requested by Purdue management	2.5
01/09/2023	LG	Call with H. Bhattal and L. Gong (both AlixPartners) to update forecasts requested by Purdue management	0.6
01/09/2023	LG	Call among J. DelConte, H. Bhattal, and L. Gong (all AlixPartners) re: forecasts requested by Purdue management	0.5
01/10/2023	HSB	Review Purdue expenses forecasts prepared by Purdue management in connection with ongoing analysis	2.2
01/10/2023	HSB	Review Purdue business plan presentation updated by L. Gong (AlixPartners)	1.8
01/10/2023	HSB	Review Purdue forecasts prepared by L. Gong (AlixPartners)	0.8
01/10/2023	HSB	Attend Purdue Special Committee meeting with J. DelConte and H. Bhattal (both AlixPartners) and others.	0.6
01/10/2023	HSB	Call between L. Gong and H. Bhattal (both AlixPartners) to discuss the redacted version of 2023 budget and long-term plan	0.9



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Re: Business Analysis & Operations
Code: 20000191P00001.1.6

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/10/2023	JD	Attend Purdue Special Committee meeting with J. DelConte and H. Bhattal (both AlixPartners) and others.	0.5
01/10/2023	JD	Prepare draft retention payment analysis to provide to the committee advisors	0.3
01/10/2023	JD	Begin analysis of year-end accounting for 2022 incentive compensation programs	0.8
01/10/2023	LTN	Revise the Liabilities and Equity section for Purdue 2023 budget	1.8
01/10/2023	LG	Prepare the redacted version of 2023 Budget and Long-Term Plan	2.7
01/10/2023	LG	Call between L. Gong and H. Bhattal (both AlixPartners) to discuss the redacted version of 2023 budget and long-term plan	0.9
01/10/2023	LG	Continue to prepare the redacted version of 2023 Budget and Long-Term Plan	2.6
01/10/2023	LJD	Call with T. Ronan (Purdue) re: special committee meeting	0.5
01/10/2023	LJD	Review and comment on deck from CFO	0.4
01/11/2023	DK	Review latest ASC 842 analysis update.	0.2
01/11/2023	HSB	Review Purdue business plan related details prepared by Purdue management in connection with ongoing analysis	1.4
01/11/2023	HSB	Review Purdue forecasts prepared by L. Gong (AlixPartners)	1.7
01/11/2023	HSB	Call with R. Brown (Purdue), H. Bhattal, and L. Gong (both AlixPartners) to discuss 2023 budget	0.4
01/11/2023	HSB	Review updated draft of Purdue presentation updated by L. Gong (AlixPartners) and provided comments	1.2
01/11/2023	HSB	Call among T. Ronan, R. Aleali, K. Darragh (all Purdue), J. DelConte, H. Bhattal, and L. Gong (all AlixPartners) re: forecasts requested by Purdue management	0.5
01/11/2023	HSB	Review Purdue financial info and prepared email communication to Purdue management	0.8
01/11/2023	HSB	Call between L. Gong and H. Bhattal (both AlixPartners) to work on forecasts requested by Purdue management	1.0
01/11/2023	JD	Call among T. Ronan, R. Aleali, K. Darragh (all Purdue), J. DelConte, H. Bhattal, and L. Gong (all AlixPartners) re: forecasts requested by Purdue management	0.5
01/11/2023	JD	Compile list of incentive compensation payments made during 2022 from Purdue HR	2.5
01/11/2023	JD	Call with T. Ronan (Purdue) re: strategic analysis	0.3
01/11/2023	JD	Call with R. Aleali (Purdue) re: pro fee analysis	0.2
01/11/2023	LG	Call with R. Brown (Purdue), H. Bhattal, and L. Gong (both AlixPartners) to discuss 2023 budget	0.4
01/11/2023	LG	Call between L. Gong and H. Bhattal (both AlixPartners) to work on forecasts requested by Purdue management	1.0
01/11/2023	LG	Call among T. Ronan, R. Aleali, K. Darragh (all Purdue), J. DelConte, H. Bhattal, and L. Gong (all AlixPartners) re: forecasts requested by Purdue management	0.5
01/12/2023	HSB	Call with C. Robertson (Davis Polk) re: Purdue case related matters	0.4
01/12/2023	HSB	Call with Purdue finance re: go forward professional fees.	0.1
01/12/2023	HSB	Review Purdue business plan related details in connection with updates to draft of creditor presentation	1.6
01/12/2023	HSB	Call among R. Aleali and others (all Purdue), H. Bhattal, and L. Gong (both AlixPartners) re: Purdue financial forecasts	0.9
01/12/2023	HSB	Call between L. Gong and H. Bhattal (both AlixPartners) to discuss Purdue financial forecasts	0.1



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Re: Business Analysis & Operations
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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/12/2023	HSB	Review Purdue weekly cash reports prepared by L. Gong (AlixPartners)	0.8
01/12/2023	HSB	Review Purdue financial analysis updated by L. Gong (AlixPartners) in connection with analysis requested by Purdue management	0.7
01/12/2023	HSB	Call with Purdue legal re: professional fees.	0.2
01/12/2023	JD	Work on incentive compensation expense analysis for annual bonus and LTRP programs	2.8
01/12/2023	JD	Identify retirees and terminations for purposes of year end accounting	0.8
01/12/2023	LG	Call among R. Aleali and others (all Purdue), H. Bhattal, and L. Gong (both AlixPartners) re: Purdue financial forecasts	0.9
01/12/2023	LG	Continue to prepare the deck for November 2022 monthly Flash Report	2.6
01/12/2023	LG	Call between L. Gong and H. Bhattal (both AlixPartners) to discuss Purdue financial forecasts	0.1
01/12/2023	LG	Revise the deck for November 2022 monthly Flash Report	2.8
01/13/2023	HSB	Review Purdue presentation prepared by Purdue management in connection with creditor communications	0.7
01/13/2023	HSB	Prepare email correspondence sent to Purdue management re: Purdue case related matters	0.2
01/13/2023	HSB	Review Purdue financial information prepared by Purdue management in connection with ongoing analysis	1.3
01/13/2023	HSB	Review supporting files with Purdue financial forecasts prepared by Purdue management	1.6
01/13/2023	HSB	Review Purdue monthly flash report prepared by L. Gong (AlixPartners)	0.9
01/13/2023	JD	Begin working on year end accruals for annual bonus and LTRP	2.3
01/13/2023	LTN	Call between L. Nguyen and L. Gong (both AlixPartners) re: business plan update	0.2
01/13/2023	LG	Call between L. Nguyen and L. Gong (both AlixPartners) re: business plan update	0.2
01/16/2023	JD	Correspondence with management, UCC and AHC re: year-end professional fee accruals	0.3
01/16/2023	JD	Review and provide comments on business plan presentation to be used for the meeting with stakeholder advisors	1.3
01/16/2023	JD	Work on pulling together year-end incentive compensation accrual amounts	2.8
01/16/2023	LTN	Update Purdue Cash flow forecast - 2023 long term budget model	2.6
01/16/2023	LTN	Prepare the elimination statements for Purdue and Rhodes consolidated model	1.4
01/16/2023	LTN	Start update the Consolidated Purdue and Rhodes Cashflow statement - long term budget model	3.2
01/16/2023	LTN	Review the working capital changes and reconcile breaks in the consolidated balance sheet	2.0
01/16/2023	LTN	Start updating the Consolidated Purdue and Rhodes Balance Sheet - long term budget model	2.8
01/16/2023	LG	Revise the redacted version of 2023 Budget and Long-Term Plan	0.9
01/17/2023	HSB	Call among Purdue finance, H. Bhattal, and L. Gong (both AlixPartners) re: business plan redactions	0.3
01/17/2023	HSB	Review Purdue financial forecast prepared by L. Gong (AlixPartners)	1.2
01/17/2023	HSB	Review Purdue financial information prepared by Purdue management in connection with ongoing analysis	1.4



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01/17/2023	HSB	Review Purdue forecasts prepared by Purdue management in connection with creditor communications	1.1
01/17/2023	JD	Call with J. DelConte and R. Collura (both AlixPartners) re: historical payments	0.2
01/17/2023	JD	Analyze incentive compensation accounting against accounting accruals and estimates from year-end 2021	2.0
01/17/2023	JD	Call with R. Aleali (Purdue) re: upcoming creditor discussions and Board meeting	0.5
01/17/2023	JD	Finalize initial draft accounting for 2022 incentive compensation plans	2.5
01/17/2023	JD	Correspondence with management re: incentive compensation accounting analysis	0.5
01/17/2023	JD	Review details on historical payments per request from Purdue legal.	0.5
01/17/2023	LG	Call between L. Gong and H. Bhattal (both AlixPartners) to work on business plan redactions	0.4
01/17/2023	LG	Call among Purdue finance, H. Bhattal, and L. Gong (both AlixPartners) re: business plan redactions	0.3
01/17/2023	RC	Call with J. DelConte and R. Collura (both AlixPartners) re: historical payments	0.2
01/18/2023	HSB	Review Purdue Board presentation prepared by Purdue management in connection with ongoing analysis	1.6
01/18/2023	HSB	Review Purdue financial forecasts in connection with requests from Purdue management	1.3
01/18/2023	HSB	Review Purdue diligence materials in connection with requests from Purdue management	1.5
01/18/2023	HSB	Call with T. Ronan, R. Aleali, K. Darragh (all Purdue), C. Robertson (Davis Polk), J. DelConte, L. Gong (both AlixPartners) re: Purdue business plan forecasts	0.6
01/18/2023	HSB	Call with R. Aleali and others (all Purdue), J. DelConte, H. Bhattal (both AlixPartners), R. Schnitzler, T. Melvin, C. Fletcher (all PJT) re: BD opportunity	0.5
01/18/2023	JD	Correspondence with Purdue finance re: year-end professional fee accruals	0.4
01/18/2023	JD	Call with C. Robertson (Davis Polk), T. Ronan, R. Aleali and others (all Purdue), J. DelConte, H. Bhattal, L. Gong (all AlixPartners) re: professional fee forecasts	0.6
01/18/2023	JD	Call with R. Aleali and others (all Purdue), J. DelConte, H. Bhattal (both AlixPartners), R. Schnitzler, T. Melvin, C. Fletcher (all PJT) re: BD opportunity	0.5
01/18/2023	JD	Correspondence with Purdue accounting team re: incentive compensation analysis	0.4
01/18/2023	JD	Review incentive compensation analysis to include cost center details per comments from Purdue accounting	2.7
01/18/2023	LTN	Call between L. Gong and L. Nguyen (both AlixPartners) re: business plan update	0.4
01/18/2023	LG	Call among T. Ronan, R. Aleali, K. Darragh (all Purdue), C. Robertson (Davis Polk), J. DelConte, H. Bhattal, and L. Gong (all AlixPartners) re: Purdue financial forecasts	0.6
01/18/2023	LG	Call between L. Gong and L. Nguyen (both AlixPartners) re: business plan update	0.4
01/19/2023	HSB	Update draft of excel file with Purdue analysis requested by Purdue management	1.2
01/19/2023	HSB	Review Purdue financial forecasts prepared by L. Gong (AlixPartners)	1.6
01/19/2023	HSB	Review Purdue financial info prepared by Purdue management in connection with ongoing planning	1.6
01/19/2023	HSB	Review Purdue diligence materials requested by Purdue management	0.4
01/19/2023	JD	Correspondence with management re: historical payments	0.3
01/19/2023	JD	Review PHI presentation in advance of meeting with the UCC	0.4
01/19/2023	LTN	Revise the consolidated cash flow statement for the 2023 budget	1.4



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01/19/2023	LTN	Call between L. Nguyen and L. Gong (both AlixPartners) to discuss business plan model	0.6
01/19/2023	LG	Call between L. Nguyen and L. Gong (both AlixPartners) to discuss business plan model	0.6
01/20/2023	HSB	Call between L. Gong and H. Bhattal (both AlixPartners) re: business plan redactions	0.2
01/20/2023	HSB	Review Purdue financial info prepared by L. Gong (AlixPartners)	0.3
01/20/2023	HSB	Review Purdue cash forecasts prepared by L. Gong (AlixPartners)	1.4
01/20/2023	HSB	Update Purdue financial info prepared by L. Gong (AlixPartners) and emailed to Purdue management	0.2
01/20/2023	HSB	Review Purdue financial info prepared by Purdue management in connection with ongoing planning and analysis	1.6
01/20/2023	HSB	Call among T. Ronan, R. Aleali, K. Darragh, M. Kesselman (all Purdue), C. Fletcher, T. Melvin (both PJT), J. DelConte, H. Bhattal, and L. Gong (all AlixPartners) re: business plan discussion	0.7
01/20/2023	JN	Attend call between J. Nelson and L. Nguyen (both AlixPartners) to discuss consolidating budget model update	0.3
01/20/2023	JD	Call among T. Ronan, R. Aleali, K. Darragh, M. Kesselman (all Purdue), C. Fletcher, T. Melvin (both PJT), J. DelConte, H. Bhattal, and L. Gong (all AlixPartners) re: business plan discussion	0.7
01/20/2023	JD	Review updated redacted business plan deck for review with creditor advisors	0.3
01/20/2023	LTN	Finalize the consolidated business plan model and circulate for internal review	3.1
01/20/2023	LTN	Call between L. Nguyen and L. Gong (both AlixPartners) to discuss business plan model	0.2
01/20/2023	LTN	Attend call between J. Nelson and L. Nguyen (both AlixPartners) to discuss consolidating budget model update	0.3
01/20/2023	LG	Call between L. Nguyen and L. Gong (both AlixPartners) to discuss business plan model	0.2
01/20/2023	LG	Update Purdue forecasts requested by Purdue management	1.9
01/20/2023	LG	Call between L. Gong and H. Bhattal (both AlixPartners) re: business plan redactions	0.2
01/20/2023	LG	Call among T. Ronan, R. Aleali, K. Darragh, M. Kesselman (all Purdue), C. Fletcher, T. Melvin (both PJT), J. DelConte, H. Bhattal, and L. Gong (all AlixPartners) re: business plan discussion	0.7
01/23/2023	HSB	Review Purdue diligence materials in connection with requests from Purdue management	1.2
01/23/2023	HSB	Review Purdue financial forecasts prepared by Purdue management	1.4
01/23/2023	HSB	Call between H. Bhattal and L. Gong (both AlixPartners) re: business plan update	0.1
01/23/2023	HSB	Review Purdue business plan details in connection with ongoing analysis and	1.7
01/23/2023	HSB	Review Purdue plan related materials in connection with ongoing planning and analysis	1.3
01/23/2023	HSB	Update excel file with Purdue financial forecasts in connection with analysis requested by management	1.5
01/23/2023	JD	Correspondence with Purdue HR re: 2023 corporate scorecard.	0.4
01/23/2023	JD	Call with R. Aleali (Purdue) re: upcoming Board meeting	0.2



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01/23/2023	LG	Call between H. Bhattal and L. Gong (both AlixPartners) re: business plan update	0.1
01/24/2023	HSB	Review Purdue forecasts prepared by Purdue management in connection with creditor communications	1.6
01/24/2023	HSB	Call between L. Gong and H. Bhattal (both AlixPartners) re: Purdue business plan	0.3
01/24/2023	HSB	Review Purdue analysis prepared by Davis Polk in connection with request from management	0.3
01/24/2023	HSB	Update draft of excel file with Purdue analysis requested by Purdue management	2.2
01/24/2023	HSB	Review Purdue financial model updated by PJT	0.2
01/24/2023	JD	Finalize 2022 corporate scorecard scoring metrics analysis	1.2
01/24/2023	JD	Reply to follow-up questions from Purdue accounting re: incentive compensation accounting	0.7
01/24/2023	LG	Update due diligence documents requested by Purdue management	1.5
01/24/2023	LG	Call between L. Gong and H. Bhattal (both AlixPartners) re: Purdue business plan	0.3
01/25/2023	HSB	Call with Purdue legal re: professional fee payments.	0.3
01/25/2023	HSB	Review Purdue financial information prepared by Purdue management in connection with analysis requested by management	1.7
01/25/2023	HSB	Call between L. Gong and H. Bhattal (both AlixPartners) re: professional fee	0.6
01/25/2023	HSB	Review Purdue financial presentation prepared by Purdue management and prepared comments	1.6
01/25/2023	HSB	Review Purdue weekly cash forecasts prepared by L. Gong (AlixPartners)	0.7
01/25/2023	JN	Review of consolidating business plan model	1.4
01/25/2023	JD	Correspondence with PJT re: cure costs	0.3
01/25/2023	JD	Review and provide comments on draft November flash report	0.6
01/25/2023	LG	Call between L. Gong and H. Bhattal (both AlixPartners) re: professional fee	0.6
01/26/2023	HSB	Review excel file with financial information prepared by Purdue legal	1.6
01/26/2023	HSB	Update Purdue financial forecasts prepared by L. Gong (AlixPartners)	1.7
01/26/2023	HSB	Call with H. Bhattal and L. Gong (both AlixPartners) to work on financial forecasts requested by Purdue management	1.2
01/26/2023	HSB	Call among Purdue legal, H. Bhattal, and L. Gong (both AlixPartners) to discuss financial forecast updates	0.5
01/26/2023	HSB	Call with R. Schnitzler, J. O'Connell, P. Laurinaitis (all PJT), J. DelConte, H. Bhattal (both AlixPartners), M. Kesselman, R. Aleali, T. Ronan and others (all Purdue) re: Project Sequoia	0.9
01/26/2023	HSB	Review multiple drafts of Purdue financial forecasts prepared by L. Gong (AlixPartners)	2.5
01/26/2023	HSB	Call among H. Bhattal, L. Nguyen (partial) and L. Gong (all AlixPartners) re: forecasts requested by Purdue management	0.5
01/26/2023	HSB	Call among Purdue finance and legal, H. Bhattal, and L. Gong (both AlixPartners) re: Purdue financial forecasts	1.5
01/26/2023	HSB	Call between L. Nguyen and H. Bhattal (both AlixPartners) re: tax claims request	0.2
01/26/2023	JD	Call with R. Schnitzler, J. O'Connell, P. Laurinaitis (all PJT), J. DelConte, H. Bhattal (both AlixPartners), M. Kesselman, R. Aleali, T. Ronan and others (all Purdue) re: Project Sequoia.	0.9
01/26/2023	LTN	Revise the balance sheet for the consolidated model for 2023 budget	2.2
01/26/2023	LTN	Call between L. Nguyen and H. Bhattal (both AlixPartners) re: tax claims request	0.2



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01/26/2023	LTN	Call among H. Bhattal, L. Nguyen (partial) and L. Gong (all AlixPartners) re: forecasts requested by Purdue management	0.3
01/26/2023	LTN	Revise the Cashflow statement for the consolidated model for 2023 budget and reconciled breaks vs source model	2.6
01/26/2023	LTN	Review professional fee forecast model prepared by L. Gong (AlixPartners) and provided feedback	1.8
01/26/2023	LG	Continue to revise financial forecasts requested by Purdue management	2.8
01/26/2023	LG	Revise financial forecasts requested by Purdue management	2.7
01/26/2023	LG	Call among Purdue legal, H. Bhattal, and L. Gong (both AlixPartners) to discuss financial forecast updates	0.5
01/26/2023	LG	Call among H. Bhattal, L. Nguyen (partial) and L. Gong (all AlixPartners) re: forecasts requested by Purdue management	0.5
01/26/2023	LG	Call among Purdue finance and legal, H. Bhattal, and L. Gong (both AlixPartners) re: Purdue financial forecasts	1.5
01/26/2023	LG	Call with H. Bhattal and L. Gong (both AlixPartners) to work on financial forecasts requested by Purdue management	1.2
01/27/2023	DAS	Call with T. Melvin, C. Fletcher (both PJT), J. DelConte, D. Sax, H. Bhattal (all AlixPartners) re: strategic analysis	0.6
01/27/2023	HSB	Call with T. Melvin, C. Fletcher (both PJT), J. DelConte, D. Sax, H. Bhattal (all AlixPartners) re: strategic analysis	0.6
01/27/2023	HSB	Call among J. DelConte, H. Bhattal, and L. Gong (all AlixPartners) re: Purdue financial forecasts discussion	0.5
01/27/2023	HSB	Review multiple drafts of Purdue analysis prepared by L. Gong (AlixPartners)	1.6
01/27/2023	HSB	Update Purdue financial forecasts prepared by L. Gong (AlixPartners)	0.7
01/27/2023	HSB	Call between L. Gong and H. Bhattal (both AlixPartners) to update the data analysis for financial forecasts requested by Purdue management	1.3
01/27/2023	HSB	Review updated financial information received from Purdue management and prepared summary	1.6
01/27/2023	HSB	Call among T. Ronan, K. Darragh, (both Purdue), H. Bhattal, and L. Gong (both AlixPartners) to discuss the data analysis for Purdue financial forecasts	0.9
01/27/2023	JD	Call with R. Aleali (Purdue) re: upcoming Board meeting	0.2
01/27/2023	JD	Begin review of professional fee analysis	0.4
01/27/2023	JD	Call with T. Melvin, C. Fletcher (both PJT), J. DelConte, D. Sax, H. Bhattal (all AlixPartners) re: strategic analysis	0.6
01/27/2023	JD	Call among J. DelConte, H. Bhattal, and L. Gong (all AlixPartners) re: Purdue financial forecasts discussion	0.5
01/27/2023	JD	Call with R. Schnitzler, T. Melvin (both PJT), C. Robertson (Davis Polk) re: Project Sequoia	0.4
01/27/2023	LTN	Call with L. Nguyen and L. Gong (both AlixPartners) to update Purdue business plan	0.7
01/27/2023	LTN	Finalize the consolidated model for 2023 budget and circulate for internal team review	1.4
01/27/2023	LG	Prepare data analysis for financial forecasts requested by Purdue management	2.6
01/27/2023	LG	Call among J. DelConte, H. Bhattal, and L. Gong (all AlixPartners) re: Purdue financial forecasts discussion	0.5



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01/27/2023	LG	Call among T. Ronan, K. Darragh, (both Purdue), H. Bhattal, and L. Gong (both AlixPartners) to discuss the data analysis for Purdue financial forecasts	0.9
01/27/2023	LG	Call with L. Nguyen and L. Gong (both AlixPartners) to update Purdue business plan	0.7
01/27/2023	LG	Continue to prepare data analysis for financial forecasts requested by Purdue management	2.8
01/27/2023	LG	Call between L. Gong and H. Bhattal (both AlixPartners) to update the data analysis for financial forecasts requested by Purdue management	1.3
01/27/2023	LJD	Call with T. Ronan (Purdue) re: upcoming board meeting.	0.5
01/28/2023	HSB	Prepare updated summary based on latest info from management in connection with open requests.	1.2
01/28/2023	JD	Continue working on professional fee analysis for upcoming Board meeting	1.5
01/29/2023	HSB	Review updated draft of Purdue analysis and underlying details	0.6
01/29/2023	HSB	Reconciled Purdue financial analysis with financial information prepared by Purdue management	1.2
01/29/2023	JD	Keep working on slides for upcoming Board meeting	2.2
01/30/2023	DAS	Call with T. Ronan, D. McGuire, J. Carlisle (all Purdue), J. DelConte, H. Bhattal, D. Sax (all AlixPartners) re: strategic analysis	0.7
01/30/2023	HSB	Call with H. Bhattal and L. Gong (both AlixPartners) to revise the financial forecasts requested by Purdue management	0.9
01/30/2023	HSB	Review Purdue diligence info and prepared updates	1.4
01/30/2023	HSB	Review Purdue forecasts and supporting files prepared by L. Gong (AlixPartners)	1.1
01/30/2023	HSB	Call among T. Ronan, R. Aleali, M. Kesselman (all Purdue), T. Melvin (PJT), C. Robertson, E. Vonnegut (both Davis Polk), L. Donahue, J. DelConte, H. Bhattal, and L. Gong (all AlixPartners) re: Purdue financial forecasts	0.5
01/30/2023	HSB	Call among Purdue legal, H. Bhattal, and L. Gong (both AlixPartners) to discuss data for Purdue financial forecasts	0.6
01/30/2023	HSB	Review Purdue weekly cash forecasts prepared by L. Gong (AlixPartners)	1.2
01/30/2023	HSB	Review Purdue financial info prepared by Purdue management in connection with analysis requested by Purdue management	1.6
01/30/2023	HSB	Call with T. Ronan, D. McGuire, J. Carlisle (all Purdue), J. DelConte, H. Bhattal, D. Sax (all AlixPartners) re: strategic analysis	0.7
01/30/2023	JD	Call with T. Ronan, D. McGuire, J. Carlisle (all Purdue), J. DelConte, H. Bhattal, D. Sax (all AlixPartners) re: strategic analysis	0.7
01/30/2023	JD	Continue work on analysis re: professional fee forecast for upcoming Board	2.6
01/30/2023	JD	Finalize slides for upcoming Board meeting to circulate to the group	1.2
01/30/2023	JD	Update slides per feedback from Davis Polk	0.5
01/30/2023	JD	Call among T. Ronan, R. Aleali, M. Kesselman (all Purdue), T. Melvin (PJT), C. Robertson, E. Vonnegut (both Davis Polk), L. Donahue, J. DelConte, H. Bhattal, and L. Gong (all AlixPartners) re: Purdue financial forecasts	0.5
01/30/2023	LTN	Continue to update the 2023 business plan model and reconcile breaks	2.3
01/30/2023	LTN	Revise the cash distribution over the 2023-2027 period in the business plan	1.4
01/30/2023	LG	Revise due diligence documents requested by Purdue management	1.6



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01/30/2023	LG	Call among T. Ronan, R. Aleali, M. Kesselman (all Purdue), T. Melvin (PJT), C. Robertson, E. Vonnegut (both Davis Polk), L. Donahue, J. DelConte, H. Bhattal, and L. Gong (all AlixPartners) re: Purdue financial forecasts	0.5
01/30/2023	LG	Call with H. Bhattal and L. Gong (both AlixPartners) to revise the financial forecasts requested by Purdue management	0.9
01/30/2023	LG	Call among Purdue legal, H. Bhattal, and L. Gong (both AlixPartners) to discuss data for Purdue financial forecasts	0.6
01/30/2023	LJD	Call among T. Ronan, R. Aleali, M. Kesselman (all Purdue), T. Melvin (PJT), C. Robertson, E. Vonnegut (both Davis Polk), L. Donahue, J. DelConte, H. Bhattal, and L. Gong (all AlixPartners) re: Purdue financial forecasts	0.5
01/31/2023	HSB	Review Purdue financial info prepared by Purdue management and updated Purdue analysis requested by management	1.6
01/31/2023	HSB	Update Purdue financial forecasts prepared by L. Gong (AlixPartners)	0.8
01/31/2023	HSB	Review Purdue analysis prepared by Davis Polk in connection with requests from management	0.7
01/31/2023	HSB	Call between L. Gong and H. Bhattal (both AlixPartners) to revise the financial forecasts requested by Purdue management	1.9
01/31/2023	HSB	Call between L. Nguyen and H. Bhattal (both AlixPartners) re: cash distribution	0.4
01/31/2023	HSB	Review multiple versions of Purdue analysis updated by L. Gong (AlixPartners) and provided comments	2.2
01/31/2023	HSB	Call between L. Gong and H. Bhattal (both AlixPartners) to discuss requests from Purdue management	0.7
01/31/2023	HSB	Review Purdue analysis prepared by Purdue finance.	1.4
01/31/2023	HSB	Review Purdue business plan details in connection with requests from creditors	1.7
01/31/2023	JD	Call with R. Aleali (Purdue) re: tomorrow's Board meeting	0.5
01/31/2023	JD	Call with Purdue HR, S. Hinden, S. Williams (both WTW) re: KEIP/KERP process	0.5
01/31/2023	JD	Review final Board presentation before sending across to the company to send to the Board.	0.4
01/31/2023	JD	Correspondence with Purdue legal re: professional fee payments	0.2
01/31/2023	JD	Review comments and edits to draft Board slides for tomorrow	0.7
01/31/2023	LTN	Reconcile the consolidated model vs the source file and explained differences	1.8
01/31/2023	LTN	Review Board meeting materials	1.3
01/31/2023	LTN	Call between L. Nguyen and H. Bhattal (both AlixPartners) re: cash distribution	0.4
01/31/2023	LTN	Finalize the consolidated model for 2023 budget and circulate to Purdue finance for review	2.8
01/31/2023	LG	Call between L. Gong and H. Bhattal (both AlixPartners) to discuss requests from Purdue management	0.7
01/31/2023	LG	Call between L. Gong and H. Bhattal (both AlixPartners) to revise the financial forecasts requested by Purdue management	1.9
02/01/2023	HSB	Attend Purdue Board meeting with L. Donahue, J. DelConte and H. Bhattal (all AlixPartners) and others.	3.7
02/01/2023	HSB	Call with H. Bhattal and L. Nguyen (both AlixPartners) re: diligence requests for business plan	0.6



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Re: Business Analysis & Operations
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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/01/2023	HSB	Review Purdue financial info prepared by Purdue management in connection with diligence requests	1.7
02/01/2023	JD	Attend Purdue Board meeting with L. Donahue, J. DelConte and H. Bhattal (all AlixPartners) and others.	3.7
02/01/2023	JD	Correspondence with Willis Towers and Purdue HR re: KEIP/KERP planning	0.3
02/01/2023	JD	Review Board materials in advance of upcoming Board meeting	1.0
02/01/2023	LTN	Call with L. Gong and L. Nguyen (both AlixPartners) to update Purdue business plan long term model	1.1
02/01/2023	LTN	Call with H. Bhattal and L. Nguyen (both AlixPartners) re: diligence requests for business plan	0.6
02/01/2023	LTN	Bridge cash distribution July - December 2022 business plans	1.7
02/01/2023	LG	Call with L. Gong and L. Nguyen (both AlixPartners) to update Purdue business plan long term model	1.1
02/01/2023	LG	Check Purdue business plan long term model	2.3
02/01/2023	LG	Continue to prepare the non-PEO version of 2023 business plan	1.7
02/01/2023	LG	Prepare the non-PEO version of 2023 business plan	2.8
02/01/2023	LJD	Attend Purdue Board meeting with L. Donahue, J. DelConte and H. Bhattal (all AlixPartners) and others.	3.7
02/01/2023	LJD	Call with T. Ronan (Purdue) prior to Board meeting	0.4
02/02/2023	HSB	Meeting with J. DelConte and H. Bhattal (both AlixPartners) re: strategic analysis	0.3
02/02/2023	HSB	Call with H. Bhattal and L. Nguyen (both AlixPartners) re: diligence requests for business plan	0.1
02/02/2023	HSB	Call with H. Bhattal and L. Gong (both AlixPartners) re: requests from Purdue management	0.1
02/02/2023	HSB	Prepare excel file with Purdue financial analysis in response to request from Purdue management	1.7
02/02/2023	HSB	Researched financial information requested by Purdue management	0.7
02/02/2023	HSB	Review Purdue business plan details in connection with requests from creditors	1.8
02/02/2023	HSB	Review Purdue financial forecasts prepared by Purdue management	1.6
02/02/2023	JD	Meeting with J. DelConte and H. Bhattal (both AlixPartners) re: strategic analysis	0.3
02/02/2023	JD	Call with R. Aleali (Purdue) re: KEIP/KERP	0.3
02/02/2023	LTN	Call with H. Bhattal and L. Nguyen (both AlixPartners) re: diligence requests for business plan	0.1
02/02/2023	LG	Call with H. Bhattal and L. Gong (both AlixPartners) re: requests from Purdue management	0.1
02/02/2023	LG	Revise the non-PEO version of 2023 business plan	2.6
02/03/2023	HSB	Call with Purdue finance and L. Nguyen and H. Bhattal (both AlixPartners) to discuss Purdue financial forecasts	0.5
02/03/2023	HSB	Call with M. Kesselman, T. Ronan, R. Aleali, K. Darragh (all Purdue), C. Fletcher, T. Melvin (both PJT Partners), J. DelConte, L. Gong (both AlixPartners) re: Purdue forecasts	0.4
02/03/2023	HSB	Call with J. DelConte and H. Bhattal (both AlixPartners) re: strategic analysis	0.6
02/03/2023	HSB	Review diligence materials prepared by Purdue management in response to requests from creditors	1.3
02/03/2023	HSB	Update excel file with Purdue financial analysis requested by Purdue management	1.8



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02/03/2023	JD	Call with M. Kesselman, T. Ronan, R. Aleali, K. Darragh (all Purdue), C. Fletcher, T. Melvin (both PJT Partners), J. DelConte, H. Bhattal, and L. Gong (all AlixPartners) re: Purdue forecasts discussion	0.4
02/03/2023	JD	Review 2022 and 2023 corporate scorecard materials	0.8
02/03/2023	JD	Call with J. DelConte and H. Bhattal (both AlixPartners) re: strategic analysis	0.6
02/03/2023	JD	Call with T. Ronan, M. Kesselman, R. Aleali and others (all Purdue), D. Klein, D. Consla and others (all Davis Polk) re: 2022 and 2023 scorecard	1.0
02/03/2023	JD	Continuation of call with M. Kesselman, T. Ronan, R. Aleali and others (all Purdue), D. Klein, D. Consla and others (all Davis Polk) re: 2022 and 2023 scorecards	0.9
02/03/2023	JD	Markup draft response to media inquiries	0.3
02/03/2023	LTN	Call with Purdue finance and L. Nguyen and H. Bhattal (both AlixPartners) to discuss Purdue financial forecasts	0.5
02/03/2023	LTN	Bridge cash distribution July - December 2022 business plans ahead of the call with Purdue	0.7
02/03/2023	LG	Call with M. Kesselman, T. Ronan, R. Aleali, K. Darragh (all Purdue), C. Fletcher, T. Melvin (both PJT Partners), J. DelConte, H. Bhattal, and L. Gong (all AlixPartners) re: Purdue forecasts discussion	0.4
02/04/2023	HSB	Review Purdue diligence materials updated by L. Gong (AlixPartners)	0.6
02/04/2023	HSB	Review Purdue weekly cash forecast report prepared by L. Gong (AlixPartners)	0.5
02/06/2023	HSB	Review multiple drafts of Purdue financial statements prepared by Purdue management	0.8
02/06/2023	HSB	Review Purdue diligence materials prepared by Purdue finance.	1.6
02/06/2023	HSB	Researched financial information requested by Purdue management	0.8
02/06/2023	HSB	Review Purdue business plan details in connection with requests from creditors	1.7
02/06/2023	JD	Correspondence with Purdue HR and WTW re: 2023 incentive compensation	0.4
02/06/2023	LG	Continue to revise the non-PEO version of 2023 business plan	1.2
02/07/2023	HSB	Research financial information requested by Purdue management	1.2
02/07/2023	HSB	Review Purdue business plan details in connection with requests from creditors	1.4
02/07/2023	HSB	Update excel file with Purdue financial analysis requested by Purdue management	1.4
02/07/2023	JD	Call with M. Kesselman, R. Aleali (both Purdue), T. Melvin (PJT) re: 2023 scorecard	1.0
02/07/2023	JD	Call with R. Aleali and M. Kesselman (both Purdue) re: 2023 scorecard	0.5
02/07/2023	JD	Correspondence with Purdue legal re: month end professional fee accruals	0.3
02/07/2023	JD	Provide comments on draft 2022 scorecard scoring and proposed 2023 draft scorecard	1.3
02/08/2023	ADD	Download data from SAP accounting system and compile liabilities subject to compromise report for January month end	2.7
02/08/2023	HSB	Review latest operational analysis.	0.3
02/08/2023	HSB	Review Purdue business plan details in connection with requests from creditors	1.3
02/08/2023	HSB	Review Purdue diligence materials prepared by Purdue management in connection with requests from creditors	1.8
02/08/2023	HSB	Review Purdue updates prepared by creditors' FAs in connection with updates to creditors	0.4
02/08/2023	HSB	Update draft of Purdue analysis requested by Purdue management	2.3



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02/08/2023	JD	Call with T. Ronan (Purdue) re: scorecard	0.3
02/08/2023	JD	Correspondence with M. Kesselman and T. Ronan (both Purdue) re: scorecard analysis	0.3
02/08/2023	JD	Participate in a Board call with the comp and talent committee.	1.0
02/08/2023	JD	Review materials and analysis from Purdue finance re: potential BD deal	0.4
02/08/2023	JD	Review materials from Purdue HR in advance of upcoming Comp committee Board meeting	0.4
02/09/2023	HSB	Review Purdue diligence responses for creditors' FAs	1.3
02/09/2023	HSB	Review Purdue financial forecasts in connection with ongoing analysis	1.6
02/09/2023	HSB	Review Purdue financial information prepared by Purdue management in connection with diligence requests	1.8
02/09/2023	JD	Review HRT funding and forecast analyses to provide to creditors	0.4
02/09/2023	LG	Update financial data for December 2022 monthly Flash Report	2.7
02/10/2023	HSB	Call with H. Bhattal and L. Gong (both AlixPartners) re: financial forecasts requested by Purdue management	0.2
02/10/2023	HSB	Prepare draft of Purdue presentation with analysis requested by Purdue management	1.2
02/10/2023	HSB	Review financial analysis prepared by Purdue management	0.6
02/10/2023	HSB	Update excel file with Purdue financial analysis requested by Purdue management	0.6
02/10/2023	JD	Correspondence with Purdue legal re: professional fee payments	0.2
02/10/2023	JD	Review HRT PHI forecast to be shared with creditor advisors	0.3
02/10/2023	LG	Check the financial data for December 2022 monthly Flash Report	2.6
02/10/2023	LG	Prepare the deck for December 2022 monthly Flash Report	2.5
02/10/2023	LG	Call with H. Bhattal and L. Gong (both AlixPartners) re: financial forecasts requested by Purdue management	0.2
02/11/2023	LG	Revise the deck for December 2022 monthly Flash Report	2.3
02/13/2023	HSB	Call with H. Bhattal and L. Gong (both AlixPartners) re: forecasts requested by Purdue management	0.1
02/13/2023	HSB	Call with T. Ronan, D. McGuire, J. Carlisle (all Purdue), J. DelConte and H. Bhattal (all AlixPartners) to discuss Purdue related matters and strategic options	0.5
02/13/2023	HSB	Review Purdue financial forecasts prepared by Purdue management in connection with ongoing analysis	1.7
02/13/2023	HSB	Review Purdue financial information prepared by Purdue management in connection with diligence requests	2.2
02/13/2023	HSB	Review Purdue monthly flash report updated by L. Gong (AlixPartners)	0.7
02/13/2023	JD	Call with T. Ronan, D. McGuire, J. Carlisle (all Purdue), J. DelConte and H. Bhattal (all AlixPartners) to discuss Purdue related matters and strategic options	0.5
02/13/2023	JD	Review strategic analysis developed by H. Bhattal (AlixPartners) in advance of call with management	0.7
02/13/2023	LG	Call with H. Bhattal and L. Gong (both AlixPartners) re: forecasts requested by Purdue management	0.1
02/13/2023	LG	Call with H. Bhattal (AlixPartners) to work on the forecasts requested by Purdue management	2.0
02/13/2023	LG	Continue to update the forecasts requested by Purdue management	2.8
02/14/2023	HSB	Review Purdue diligence files updated by L. Gong (AlixPartners)	1.6



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02/14/2023	HSB	Review Purdue financial forecasts prepared by L. Gong (AlixPartners) in connection with analysis requested by Purdue management	1.4
02/14/2023	HSB	Review Purdue financial information in connection with analysis requested by Purdue management	2.3
02/14/2023	HSB	Review Purdue financial information prepared by Purdue management in response to diligence requests	1.8
02/14/2023	HSB	Review Purdue plan related info in connection with updates to Purdue financial forecasts	0.8
02/14/2023	HSB	Update draft of Purdue financial analysis requested by Purdue management	0.6
02/14/2023	JD	Begin preparation of KEIP/KERP summary schedule to share with creditor advisors	1.0
02/14/2023	JD	Call with M. Kesselman, R. Aleali (both Purdue) re: KEIP/KERP.	0.4
02/14/2023	JD	Review materials re: HRT forecasts	0.4
02/15/2023	HSB	Call with T. Ronan (Purdue) to discuss Purdue financial forecasts and related financial details	0.3
02/15/2023	HSB	Review Purdue claims related financial info in connection with request from Purdue management	1.6
02/15/2023	HSB	Review Purdue diligence materials prepared by L. Gong (AlixPartners)	1.1
02/15/2023	HSB	Review Purdue financial forecasts in connection with requests from creditors	1.7
02/15/2023	HSB	Review Purdue PHI details received from Purdue management	0.7
02/15/2023	JD	Continue work on 2023 KEIP/KERP summary analysis to provide to creditors	1.5
02/15/2023	JD	Correspondence with management re: 2022 scorecard	0.3
02/15/2023	JD	Review latest documents and forecasts re: potential BD deal	0.7
02/16/2023	HSB	Attend Purdue Board meeting with J. DelConte and H. Bhattal (all AlixPartners) and others.	0.6
02/16/2023	HSB	Telephone call with H. Bhattal and L. Gong (both AlixPartners) to revise the forecasts requested by Purdue management	1.7
02/16/2023	HSB	Review Purdue business plan details in connection with ongoing analysis requested by Purdue management	1.6
02/16/2023	HSB	Review Purdue claims related financial info in connection with request from Purdue management	1.3
02/16/2023	HSB	Review Purdue diligence materials prepared by Rhodes management in connection with requests from creditors	1.6
02/16/2023	HSB	Review Purdue financial forecasts prepared by Purdue management in connection with requests from creditors	1.8
02/16/2023	JD	Attend Purdue Board meeting with J. DelConte and H. Bhattal (all AlixPartners) and others.	0.6
02/16/2023	JD	Call with D. Consola, M. Linder (both Davis Polk), R. Aleali and Purdue HR (all Purdue), S. Hinden, D. Sims, S. Williams (all WTW) re: 2023 KEIP/KERP.	0.8
02/16/2023	JD	Initial review of HRT funding motion	0.5
02/16/2023	JD	Review latest KERP materials in advance of call with the Company and WTW.	0.4
02/16/2023	LG	Revise the forecasts requested by Purdue management	2.6
02/16/2023	LG	Telephone call with H. Bhattal and L. Gong (both AlixPartners) to revise the forecasts requested by Purdue management	1.7



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02/17/2023	HSB	Review Purdue analysis prepared by L. Gong (AlixPartners) in connection with requests from Purdue management	0.8
02/17/2023	HSB	Review Purdue business plan details in connection with call with creditors	0.7
02/17/2023	HSB	Review Purdue financial forecasts prepared by Purdue management	1.2
02/17/2023	JD	Finalize initial draft 2023 KEIP/KERP file to be provided to creditor advisors	2.8
02/17/2023	JD	Review updated 2022 scorecard presentations to share with creditors	0.4
02/20/2023	HSB	Call with H. Bhattal and L. Gong (both AlixPartners) to discuss the forecasts requested by Purdue management	0.1
02/20/2023	HSB	Review Purdue diligence materials prepared by Purdue management in connection with requests from creditors	1.5
02/20/2023	JD	Provide comments on latest monthly flash report to provide to creditor advisors	0.7
02/20/2023	LG	Call with H. Bhattal and L. Gong (both AlixPartners) to discuss the forecasts requested by Purdue management	0.1
02/21/2023	HSB	Review Purdue bankruptcy court motion draft prepared by Davis Polk and provided comments	0.5
02/21/2023	HSB	Review Purdue claims related financial info in connection with request from Purdue management	0.8
02/21/2023	HSB	Review Purdue financial forecasts prepared by Purdue management in connection with ongoing analysis	2.3
02/21/2023	JD	Meeting with T. Ronan (Purdue) re: 2022 Scorecard	0.5
02/21/2023	JD	Review HRT Funding motion prior to having it sent around to creditors	0.6
02/22/2023	HSB	Participate in call with T. Ronan, R. Aleali and others (all Purdue), T. Melvin, R. Schnitzler (both PJT) J. DelConte and H. Bhattal (both AlixPartners) re: potential BD opportunity	0.5
02/22/2023	HSB	Call with J. DelConte, H. Bhattal, L. Nguyen, and L. Gong (all AlixPartners) re: emergence scenarios discussion	0.6
02/22/2023	HSB	Review Purdue business plan financial details prepared by Purdue management	0.6
02/22/2023	HSB	Review Purdue diligence files prepared by L. Gong (AlixPartners)	1.8
02/22/2023	HSB	Review Purdue financial forecasts prepared by Purdue management	1.4
02/22/2023	HSB	Update Purdue document with analysis prepared by L. Gong (AlixPartners)	0.4
02/22/2023	JD	Call with J. DelConte, H. Bhattal, L. Nguyen, and L. Gong (all AlixPartners) re: emergence scenarios discussion	0.6
02/22/2023	JD	Participate in call with T. Ronan, R. Aleali and others (all Purdue), T. Melvin, R. Schnitzler (both PJT) J. DelConte and H. Bhattal (both AlixPartners) re: potential BD opportunity	0.5
02/22/2023	JD	Call with M. Kesselman (Purdue) re: 2022 scorecard	0.3
02/22/2023	JD	Provide comments on 2023 KEIP/KERP WTW presentation for the Board	0.7
02/22/2023	JD	Review latest 2022 scorecard analysis from management	0.7
02/22/2023	JD	Update professional fee tracker and forecast for emergence scenario analysis	0.5
02/22/2023	LTN	Call with J. DelConte, H. Bhattal, L. Nguyen, and L. Gong (all AlixPartners) re: emergence scenarios discussion	0.6
02/22/2023	LG	Call with J. DelConte, H. Bhattal, L. Nguyen, and L. Gong (all AlixPartners) re: emergence scenarios discussion	0.6
02/23/2023	HSB	Review Purdue bankruptcy court motion draft prepared by Davis Polk	0.4
02/23/2023	HSB	Review Purdue business plan forecasts in connection with requests from creditors	1.5



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02/23/2023	HSB	Review Purdue diligence files prepared by L. Gong (AlixPartners)	1.4
02/23/2023	HSB	Review Purdue excel file prepared by Purdue management in connection with requests from creditors	0.6
02/23/2023	HSB	Review Purdue financial details prepared by Purdue management in connection with analysis requested by Purdue management	1.3
02/23/2023	HSB	Review Purdue financial forecasts in connection with ongoing analysis	1.6
02/23/2023	HSB	Review Purdue monthly financial report prepared by Purdue management	0.7
02/23/2023	JD	Correspondence with management and Davis Polk re: proposed KEIP/KERP plan	0.5
02/23/2023	JD	Finalize 2023 KEIP/KERP Summary file to be shared with various creditor advisors	1.7
02/23/2023	JD	Review proposed incentive compensation amounts for Purdue HR.	0.3
02/23/2023	LG	Continue to update the non-PEO version of 2023 business plan	2.8
02/24/2023	HSB	Call with H. Bhattal and L. Gong (both AlixPartners) re: December 2022 Flash Report	0.4
02/24/2023	HSB	Review detailed financial info provided by Purdue management in connection with PHI initiatives	1.3
02/24/2023	HSB	Review Purdue business plan forecasts in connection with ongoing analysis	1.4
02/24/2023	HSB	Review Purdue monthly flash report updated by L. Gong (AlixPartners)	0.4
02/24/2023	HSB	Review Rhodes financial forecasts in connection with consolidated cash forecasts prepared by L. Gong (AlixPartners)	1.5
02/24/2023	JD	Participate in call with C. Landau, T. Ronan, M. Kesselman and others (all Purdue), D. Consla, M. Linder (both Davis Polk), S. Hinden, D. Sims, J. Gartrell (all WTW) re: 2023 KEIP	1.3
02/24/2023	JD	Correspondence with T. Ronan (Purdue) re: 2022 and 2023 scorecard details	0.4
02/24/2023	JD	Review details re: 2023/24 targeted retention program.	0.4
02/24/2023	LG	Continue to revise the deck for December 2022 Flash Report	1.2
02/24/2023	LG	Call with H. Bhattal and L. Gong (both AlixPartners) re: December 2022 Flash Report	0.4
02/25/2023	JD	Begin to prepare analysis of historical KEIP programs for Purdue management and Board	1.5
02/27/2023	HSB	Review Purdue diligence materials prepared by Purdue management	0.8
02/27/2023	HSB	Review Purdue financial forecasts prepared by Purdue management in connection with requests from creditors	2.2
02/27/2023	HSB	Review Purdue financial information prepared by Purdue management in connection with ongoing analysis	1.8
02/27/2023	JD	Call with D. Klein (Davis Polk) re: 2023 KEIP.	0.2
02/27/2023	JD	Participate in comp committee Board call	0.4
02/27/2023	JD	Finish initial draft of historical analysis of previous KEIP programs for Purdue management and Board	2.0
02/27/2023	JD	Revise initial draft KEIP analysis for comments from Davis Polk and management	0.6
02/28/2023	HSB	Review excel file with Purdue analysis prepared by L. Nguyen (AlixPartners) in connection with updates requested by Purdue management	1.4
02/28/2023	HSB	Review Purdue business plan details prepared by Purdue management	1.6
02/28/2023	HSB	Review Purdue financial forecasts prepared by L. Gong (AlixPartners)	1.4



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02/28/2023	HSB	Review Purdue financial info prepared by Purdue management in connection with ongoing analysis	1.3
02/28/2023	JD	Call with T. Ronan (Purdue) re: 2023 KEIP	0.3
02/28/2023	JD	Correspondence with Davis Polk and Purdue management re: 2023 KEIP	0.4
02/28/2023	JD	Further revise analysis of historical KEIP programs per requests from Purdue management and Davis Polk.	1.8
03/01/2023	HSB	Review email correspondence from Purdue management re: Purdue bankruptcy related matters	0.3
03/01/2023	HSB	Review files with business plan details prepared by Purdue management	1.6
03/01/2023	HSB	Review Purdue financial forecasts prepared by L. Gong (AlixPartners)	2.2
03/01/2023	HSB	Review Purdue financial info prepared by Purdue management in connection with ongoing analysis	1.7
03/01/2023	JD	Correspondence with Purdue management and Davis Polk re: 2023 KEIP/KERP structure.	0.5
03/01/2023	JD	Make edits per comments from Davis Polk and management re: historical KEIP analysis	0.7
03/01/2023	JD	Participate in call with M. Huebner, D. Consla, D. Klein (all Davis Polk), C. Landau, M. Kesselman, T. Ronan and others (all Purdue), S. Hinden, D. Sims (both Willis Towers Watson) re: 2023 KEIP	1.3
03/02/2023	HSB	Call with L. Gong and H. Bhattal (both AlixPartners) re: updates to Purdue financial forecasts requested by Purdue management	0.3
03/02/2023	HSB	Review Purdue business plan forecasts in connection with ongoing analysis requested by Purdue management	1.8
03/02/2023	HSB	Review Purdue diligence files prepared by L. Gong (AlixPartners)	1.7
03/02/2023	HSB	Review Purdue financial details in connection with diligence requests from	2.2
03/02/2023	JD	Finalize update to historical KEIP analysis	0.6
03/02/2023	JD	Review and provide comments on professional fee forecasts to be used for distribution sensitivities	0.8
03/02/2023	LG	Call with L. Gong and H. Bhattal (both AlixPartners) re: updates to Purdue financial forecasts requested by Purdue management	0.3
03/02/2023	LG	Update the forecasts with additional requests from Purdue management	2.3
03/03/2023	HSB	Call with L. Gong and H. Bhattal (both AlixPartners) re: updates to Purdue financial forecasts	0.1
03/03/2023	HSB	Review detailed financial info provided by Purdue management in connection with diligence materials	1.7
03/03/2023	HSB	Review Purdue business plan details in connection with diligence request	1.2
03/03/2023	HSB	Review Purdue excel file with forecasts prepared by L. Gong (AlixPartners)	1.4
03/03/2023	HSB	Review Purdue financial forecasts in connection with cash forecasts prepared by L. Gong (AlixPartners)	1.6
03/05/2023	JD	Create summary of 2022 corporate scorecard company initiatives scoring for creditors	1.8
03/06/2023	HSB	Call with T. Ronan, R. Aleali, M. Ronning, D. McGuire (all Purdue), T. Melvin, C. Fletcher (all PJT), J. DelConte and H. Bhattal (both AlixPartners) re: Purdue updates and planning and generic pricing	0.4
03/06/2023	HSB	Review Purdue court filing in connection with creditor updates	0.2



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Re: Business Analysis & Operations
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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
03/06/2023	HSB	Review Purdue diligence files prepared by L. Gong (AlixPartners)	1.4
03/06/2023	HSB	Review Purdue financial forecasts in connection with ongoing analysis	1.7
03/06/2023	HSB	Review Purdue financial information prepared by Purdue management in connection with ongoing analysis	2.2
03/06/2023	JD	Call with T. Ronan, R. Aleali, M. Ronning, D. McGuire (all Purdue), T. Melvin, C. Fletcher (all PJT), J. DelConte and H. Bhattal (both AlixPartners) re: Purdue updates and planning and generic pricing	0.4
03/06/2023	JD	Call with R. Aleali (Purdue) re: 2022 and 2023 corporate scorecard	0.5
03/06/2023	JD	Review and provide comments on updated KEIP materials to go to the Board	0.6
03/06/2023	JD	Review details on 2023 corporate scorecard to share with creditors	0.5
03/07/2023	ADD	Call among H. Bhattal, A. DePalma, L. Gong (all AlixPartners) re: Purdue	0.3
03/07/2023	ADD	Download data from SAP accounting system and compile liabilities subject to compromise report for February month end	2.6
03/07/2023	HSB	Call among H. Bhattal, A. DePalma, L. Gong (all AlixPartners) re: Purdue	0.3
03/07/2023	HSB	Review Purdue claims related info in connection with ongoing analysis	0.4
03/07/2023	HSB	Review Purdue diligence files prepared by L. Gong (AlixPartners)	1.6
03/07/2023	HSB	Review Purdue financial forecasts prepared by L. Gong (AlixPartners)	1.7
03/07/2023	HSB	Review Purdue financial information prepared by Purdue management in connection with ongoing analysis	2.2
03/07/2023	HSB	Review Purdue PHI related financial information in connection with new funding agreement	1.3
03/07/2023	JD	Call with R. Aleali (Purdue) re: upcoming board meeting	0.4
03/07/2023	JD	Correspondence with internal AlixPartners team re: SOM review	0.3
03/07/2023	JD	Correspondence with management re: 2022 scorecard follow-ups	0.3
03/07/2023	JD	Review updated KEIP board materials	0.3
03/07/2023	LG	Call among H. Bhattal, A. DePalma, L. Gong (all AlixPartners) re: Purdue	0.3
03/07/2023	LJD	Call with T. Ronan (Purdue) re: monitor request	0.5
03/08/2023	HSB	Call with H. Bhattal and L. Gong (both AlixPartners) re: 2023 scorecard	0.5
03/08/2023	HSB	Review Purdue diligence files updated by L. Gong (AlixPartners)	1.3
03/08/2023	HSB	Review Purdue financial forecasts in connection with ongoing analysis	1.5
03/08/2023	HSB	Update presentation with creditor communications	1.0
03/08/2023	JD	Review and provide comments to Purdue HR on March incentive compensation payments	1.2
03/08/2023	JD	Review and revise final materials for the 2023 scorecard to be shared with	1.0
03/08/2023	LG	Call with H. Bhattal and L. Gong (both AlixPartners) re: 2023 scorecard	0.5
03/08/2023	LG	Update 2023 scorecard documents	2.3
03/09/2023	ESK	Call with J. DelConte, E. Kardos (both AlixPartners) re: new workstream	0.5
03/09/2023	HSB	Review Purdue analysis received from Purdue management	1.6
03/09/2023	HSB	Review Purdue board presentation in connection with ongoing analysis and review	0.6
03/09/2023	HSB	Review Purdue business plan details in connection with ongoing analysis	0.8
03/09/2023	HSB	Review Purdue expense forecasts in connection with ongoing financial analysis and review	1.8
03/09/2023	HSB	Review Purdue financial information in connection with diligence requests	1.4
03/09/2023	JD	Call with J. DelConte, E. Kardos (both AlixPartners) re: new workstream	0.5



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03/10/2023	HSB	Prepare email correspondence to Purdue management in connection with Purdue case related matters	0.2
03/10/2023	HSB	Review Purdue business plan forecasts in connection with preparation of Purdue cash forecasts	1.7
03/10/2023	HSB	Review Purdue diligence file updated by L. Gong (AlixPartners)	1.2
03/10/2023	HSB	Review Purdue financial forecasts in connection with ongoing analysis	1.8
03/10/2023	HSB	Update excel file with Purdue financial information requested by Purdue management	0.3
03/10/2023	JD	Correspondence with creditor advisors and Purdue management re: 2022 scorecard scoring	0.3
03/10/2023	LG	Continue to revise the forecasts requested by Purdue management	2.2
03/11/2023	JD	Prepare summary of updated 2022 scoring	0.5
03/13/2023	HSB	Review Purdue business plan forecast details prepared by Purdue management in connection with ongoing analysis	1.6
03/13/2023	HSB	Review Purdue cash forecast files prepared by L. Gong (AlixPartners)	2.0
03/13/2023	HSB	Review Purdue financial info prepared by Purdue management	1.4
03/13/2023	JD	Correspondence with AlixPartners team re: potential operational support workstream.	0.2
03/13/2023	JD	Review and sign-off on incentive compensation payments for Purdue HR.	0.5
03/13/2023	LJD	Call with T. Ronan (Purdue) re: monitor request.	0.4
03/14/2023	HSB	Reconciled Purdue financial forecasts with business plan updates and actual	1.6
03/14/2023	HSB	Review Purdue financial statements prepared by Purdue management	1.2
03/14/2023	HSB	Review Purdue plan related information in connection with updates to Purdue financial forecasts	0.7
03/14/2023	HSB	Review Rhodes financial forecasts in connection with request from Purdue management	1.3
03/14/2023	LJD	Call with T. Ronan (Purdue) re: monitor request.	0.4
03/15/2023	HSB	Review cash forecast analysis prepared by L. Gong (AlixPartners)	1.8
03/15/2023	HSB	Review Purdue business plan details in connection with analysis prepared by L. Gong (AlixPartners)	1.7
03/15/2023	HSB	Update Purdue cash forecast analysis prepared by L. Gong (AlixPartners)	2.3
03/15/2023	JD	Call with R. Aleali (Purdue) re: 2023 scorecard discussions	0.8
03/15/2023	JD	Call with T. Ronan (Purdue) re: latest creditor discussions	0.3
03/15/2023	JD	Review status of professional fee payments	0.4
03/16/2023	HSB	Attend Purdue Board meeting with L. Donahue, J. DelConte and H. Bhattal (all AlixPartners) and others.	0.9
03/16/2023	HSB	Review draft of cash forecast analysis prepared by L. Gong (AlixPartners)	2.3
03/16/2023	HSB	Review Purdue financial info received from Purdue management in connection with ongoing analysis	0.4
03/16/2023	HSB	Update Purdue cash forecast analysis prepared by L. Gong (AlixPartners)	2.2
03/16/2023	JD	Attend Purdue Board meeting with L. Donahue, J. DelConte and H. Bhattal (all AlixPartners) and others.	0.9
03/16/2023	JD	Prepare for Purdue board meeting	0.1
03/16/2023	LJD	Attend Purdue Board meeting with L. Donahue, J. DelConte and H. Bhattal (all AlixPartners) and others.	0.9



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03/17/2023	HSB	Review Purdue financial details received from Purdue finance in connection with cash forecast analysis prepared by L. Gong (AlixPartners)	2.2
03/17/2023	HSB	Review Purdue PHI forecasts in connection with ongoing analysis and review	1.3
03/17/2023	HSB	Review updated details with cash forecast analysis prepared by L. Gong (AlixPartners)	2.4
03/17/2023	HSB	Update excel file with cash forecast analysis prepared by L. Gong (AlixPartners)	1.6
03/17/2023	JD	Review updates re: KEIP/KERP.	0.3
03/19/2023	HSB	Review Purdue business plan files in connection with PHI planning discussion with Purdue management (AlixPartners)	1.5
03/19/2023	LG	Prepare the deck for January 2022 monthly Flash Report	2.5
03/19/2023	LG	Update the financial data for January 2022 monthly Flash Report	2.6
03/20/2023	DAS	Call with H. Bhattal, D. Sax, J. DelConte (all AlixPartners), T. Melvin, C. Fletcher (both PJT) re: strategic options review	0.6
03/20/2023	HSB	Call with J. DelConte, D. Sax (both AlixPartners), C. Fletcher (PJT) re: Purdue case related updates	0.6
03/20/2023	HSB	Review Purdue financial information received from Purdue management in connection with ongoing analysis	1.8
03/20/2023	HSB	Update excel file with Purdue analysis requested by Purdue management	1.6
03/20/2023	HSB	Update excel file with Purdue PHI forecasts info requested by Purdue management	1.2
03/20/2023	JD	Call with H. Bhattal, D. Sax, J. DelConte (all AlixPartners), T. Melvin, C. Fletcher (both PJT) re: strategic options review	0.6
03/20/2023	JD	Call with R. Aleali, T. Ronan and others (all Purdue), T. Melvin, C. Fletcher (both PJT) re: product pricing	0.5
03/20/2023	JD	Review and provide comments on next batch of incentive compensation payments for Purdue HR.	0.7
03/20/2023	LG	Check the forecast documents requested by Purdue management	1.3
03/21/2023	HSB	Review list of Purdue contracts in connection with request from Purdue	1.2
03/21/2023	HSB	Review Purdue financial information received from Purdue management in connection with diligence requests	1.7
03/21/2023	HSB	Update excel file with Purdue analysis requested by Purdue management	2.3
03/21/2023	JD	Review and provide comments on latest monthly flash report to be shared with creditors	0.7
03/21/2023	JM	Review 2023 scorecards	0.5
03/21/2023	JM	Review latest board material reports	1.0
03/21/2023	LG	Continue to check the forecast documents requested by Purdue management	1.8
03/22/2023	DAS	Call with T. Ronan and others (all Purdue), J. DelConte, H. Bhattal, D. Sax (partial) (all AlixPartners), T. Melvin, C. Fletcher (both PJT) re: strategic	0.6
03/22/2023	HSB	Call with T. Ronan and others (all Purdue), J. DelConte, H. Bhattal, D. Sax (partial) (all AlixPartners), T. Melvin, C. Fletcher (both PJT) re: strategic	0.8
03/22/2023	HSB	Prepare summary of Purdue financial results in connection with analysis requested by Purdue management	1.3
03/22/2023	HSB	Review Purdue business plan forecasts in connection with cash forecasts prepared by L. Gong (AlixPartners)	1.2
03/22/2023	HSB	Review Purdue information received from Purdue management in connection with diligence requests	1.5



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03/22/2023	HSB	Update excel file with Purdue analysis requested by Purdue management	1.7
03/22/2023	JD	Call with T. Ronan and others (all Purdue), J. DelConte, H. Bhattal, D. Sax (partial) (all AlixPartners), T. Melvin, C. Fletcher (both PJT) re: strategic	0.8
03/22/2023	JD	Correspondence with accounting team re: incentive compensation accruals	0.3
03/22/2023	JD	Review latest KEIP/KERP deck for upcoming board meeting	0.5
03/22/2023	LG	Check the financial data for January 2023 monthly Flash Report	2.4
03/22/2023	LG	Continue to prepare the deck for January 2023 monthly Flash Report	2.6
03/22/2023	LG	Continue to revise the forecast documents requested by Purdue management	1.6
03/23/2023	HSB	Review Purdue cash forecasts prepared by L. Gong (AlixPartners)	1.6
03/23/2023	HSB	Review Purdue diligence materials prepared by Purdue management	1.3
03/23/2023	HSB	Review Purdue expense forecasts in connection with Purdue analysis requested by Purdue management	1.7
03/23/2023	HSB	Review Purdue financial model prepared by K. McCafferty (AlixPartners) in connection with ongoing analysis	0.8
03/23/2023	HSB	Update excel file with Purdue analysis requested by Purdue management	1.7
03/23/2023	JD	Call with R. Aleali (Purdue) re: upcoming board meetings	0.3
03/23/2023	JD	Review and provide comments on the latest monthly flash report to share with creditor advisors	0.6
03/24/2023	HSB	Call with H. Bhattal and L. Gong (both AlixPartners) re: forecast requested by Purdue management	0.1
03/24/2023	HSB	Participate in call with J. Normile (Jones Day), Purdue legal, J. DelConte, H. Bhattal (both AlixPartners) re: IP litigation	0.3
03/24/2023	HSB	Prepare response to diligence requests from Purdue Creditors re: Purdue case related matters	1.8
03/24/2023	HSB	Review Purdue analysis prepared by L. Gong (AlixPartners) at request of Purdue management	0.8
03/24/2023	HSB	Review Purdue financial details received from K. Darragh (Purdue) in connection with cash forecast analysis prepared by L. Gong (AlixPartners)	1.6
03/24/2023	HSB	Review Purdue financial forecasts prepared by management in connection with ongoing analysis	1.3
03/24/2023	HSB	Review Purdue monthly flash report prepared by L. Gong (AlixPartners)	0.7
03/24/2023	JD	Participate in call with J. Normile (Jones Day), Purdue legal, J. DelConte, H. Bhattal (both AlixPartners) re: IP litigation	0.3
03/24/2023	JD	Call with D. Sims, S. Williams (both WTW), R. Aleali, T. Ronan, M. Kesselman and others (all Purdue), D. Consla (Davis Polk) re: board meeting prep	0.3
03/24/2023	JD	Correspondence with management re: KEIP/KERP changes	0.3
03/24/2023	JD	Participate in Purdue comp and talent committee board meeting	0.5
03/24/2023	JD	Review materials in advance of Purdue board meeting	0.6
03/24/2023	LG	Call with H. Bhattal and L. Gong (both AlixPartners) re: forecast requested by Purdue management	0.1
03/24/2023	LG	Continue to update Purdue weekly sales report week ended 03.17	1.9
03/24/2023	LG	Continue to update Rhodes weekly sales report week ended 03.17	1.8
03/24/2023	LG	Update Purdue weekly sales report week ended 03.17	2.6
03/24/2023	LG	Update Rhodes weekly sales report week ended 03.17	2.5
03/26/2023	LJD	Review the pre read material in advance of board meeting	2.1



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03/27/2023	DAS	Call with H. Bhattal, J. DelConte, D. Sax (partial) (all AlixPartners), T. Melvin, C. Fletcher (both PJT) re: strategic review	0.4
03/27/2023	HSB	Call with H. Bhattal and L. Gong (both AlixPartners) re: financial forecast requested by Purdue management	0.4
03/27/2023	HSB	Call with H. Bhattal, J. DelConte, D. Sax (partial) (all AlixPartners), T. Melvin, C. Fletcher (both PJT) re: strategic review	0.7
03/27/2023	HSB	Catch up with H. Bhattal, J. DelConte (both AlixPartners) re: strategic review	0.3
03/27/2023	HSB	Review Purdue business plan details in connection with analysis requested by Purdue management	1.4
03/27/2023	HSB	Review Purdue contracts in connection with request from Purdue management	0.4
03/27/2023	HSB	Review Purdue expense forecasts in connection with analysis requested by Purdue management	1.4
03/27/2023	HSB	Update Purdue analysis requested by Purdue management	1.8
03/27/2023	JD	Call with H. Bhattal, J. DelConte, D. Sax (partial) (all AlixPartners), T. Melvin, C. Fletcher (both PJT) re: strategic review	0.7
03/27/2023	JD	Catch up with H. Bhattal, J. DelConte (both AlixPartners) re: strategic review	0.3
03/27/2023	JD	Correspondence with management re: 2023 scorecard	0.3
03/27/2023	JD	Review 2022 year-end incentive compensation calculations in relation to March payments for potential accrual updates	1.7
03/27/2023	LG	Call with H. Bhattal and L. Gong (both AlixPartners) re: financial forecast requested by Purdue management	0.4
03/28/2023	HSB	Call with H. Bhattal and L. Gong (both AlixPartners) re: Purdue analysis requested by management	0.4
03/28/2023	HSB	Review Purdue cash forecasts prepared by L. Gong (AlixPartners)	1.2
03/28/2023	HSB	Review Purdue financial info prepared by Purdue management for board meeting	1.7
03/28/2023	HSB	Update excel file with Purdue analysis requested by Purdue management	2.2
03/28/2023	JD	Call with C. Robertson (Purdue) re: Project Sequoia	0.2
03/28/2023	JD	Correspondence with Davis Polk and management re: 2022 and 2023 scorecards	0.3
03/28/2023	JD	Correspondence with Purdue accounting re: 2022 incentive compensation accruals	0.5
03/28/2023	JD	Review and comments on scorecard slides prepared for the upcoming board meeting	0.4
03/28/2023	JD	Review final board slides from management in advance of Board meeting	1.8
03/28/2023	LG	Call with H. Bhattal and L. Gong (both AlixPartners) re: Purdue analysis requested by management	0.4
03/29/2023	HSB	Attend Purdue Board meeting with Board members, C. Landau, M. Kesselman, R. Aleali, T. Ronan (all Purdue), M. Huebner, C. Robertson (both Davis Polk), J. O'Connell, T. Melvin, R. Schnitzler (all PJT), L. Donahue (partial), J. DelConte and H. Bhattal (all AlixPartners)	6.0
03/29/2023	HSB	Prepare Purdue financial analysis in connection with diligence communications from Purdue creditors	1.4
03/29/2023	HSB	Update excel file with Purdue analysis requested by Purdue management	1.5
03/29/2023	JD	Review materials in advance of Purdue board meeting.	1.2



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
03/29/2023	JD	Attend Purdue Board meeting with Board members, C. Landau, M. Kesselman, R. Aleali, T. Ronan (all Purdue), M. Huebner, C. Robertson (both Davis Polk), J. O'Connell, T. Melvin, R. Schnitzler (all PJT), L. Donahue (partial), J. DelConte and H. Bhattal (all AlixPartners)	6.0
03/29/2023	JD	Review and provide comments on the monthly flash report to provide to creditors	0.5
03/29/2023	LJD	Attend Purdue Board meeting with Board members, C. Landau, M. Kesselman, R. Aleali, T. Ronan (all Purdue), M. Huebner, C. Robertson (both Davis Polk), J. O'Connell, T. Melvin, R. Schnitzler (all PJT), L. Donahue (partial), J. DelConte and H. Bhattal (all AlixPartners)	3.2
03/30/2023	HSB	Prepare Purdue analysis based on financial info received from Purdue management	1.1
03/30/2023	HSB	Prepare Purdue PHI presentation based on materials from Purdue management	1.2
03/30/2023	HSB	Review Purdue business plan details in connection with ongoing analysis	1.6
03/30/2023	HSB	Review Purdue business plan details in connection with requests from Creditors	1.7
03/30/2023	HSB	Review Purdue cash forecasts prepared by L. Gong (AlixPartners)	0.8
03/30/2023	HSB	Review Purdue financial forecasts received from Purdue management	1.3
03/30/2023	HSB	Review Purdue weekly sales reports prepared by L. Gong (AlixPartners)	0.4
03/30/2023	JD	Call with T. Ronan (Purdue) re: tax attributes	0.2
03/31/2023	HSB	Review analysis prepared by PJT in connection with requests from Purdue management	0.3
03/31/2023	HSB	Review Purdue board materials prepared by Purdue management in connection with ongoing analysis	1.4
03/31/2023	HSB	Review Purdue financial details received from Purdue management in connection with cash forecast analysis prepared by L. Gong (AlixPartners)	0.7
03/31/2023	HSB	Review Purdue financial information in connection with questions from Purdue management	1.2
03/31/2023	HSB	Review Purdue pipeline details in connection with diligence requests	1.3
03/31/2023	JD	Call with M. Huebner (Davis Polk) re: historic tax positions	0.2
03/31/2023	JD	Call with M. Kesselman (Purdue) re: creditor business update.	0.2
03/31/2023	JD	Call with T. Ronan (Purdue) re: historical taxes	0.3
03/31/2023	JD	Correspondence with creditors re: business update.	0.3
03/31/2023	JD	Correspondence with management and Davis Polk re: KEIP/KERP.	0.5
03/31/2023	JD	Correspondence with management re: creditor business updates	0.4
03/31/2023	JD	Prepare revised KEIP/KERP deck for creditors to send to management for review	0.7
03/31/2023	JD	Review historical tax information from management and circulate summary and initial views to Davis Polk, Alix, PJT and management	1.6
03/31/2023	LG	Update the financial data for February 2022 monthly Flash Report	2.5
04/01/2023	JD	Call with E. Vonnegut (Davis Polk) re: creditor discussions	0.1
04/01/2023	JD	Correspondence with Davis Polk tax team re: historical tax positions	0.3
04/03/2023	HSB	Review draft Purdue diligence materials prepared by Purdue management	1.3
04/03/2023	HSB	Review Purdue financial forecasts prepared by L. Gong (AlixPartners)	1.2
04/03/2023	HSB	Review Purdue financial information in connection with requests from Purdue management	0.7
04/03/2023	HSB	Review Purdue financial statements in connection with ongoing Purdue analysis requested by management	1.4
04/03/2023	HSB	Review Purdue pipeline materials prepared by Purdue management	1.5



Edward Borkowski, Chief Financial Officer
Purdue Pharma L.P.
One Stamford Forum
201 Tresser Boulevard
Stamford, CT 06901-3431

Re: Business Analysis & Operations
Code: 20000191P00001.1.6

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
04/03/2023	HSB	Update excel file with Purdue analysis prepared by L. Gong (AlixPartners)	0.7
04/03/2023	JD	Correspondence with AlixPartners team re: final 2022 and 2023 scorecard scoring	0.3
04/03/2023	JD	Prepare the final summary version of the 2023 KEIP/KERP detailed schedule to provide to Purdue HR for review	2.8
04/04/2023	HSB	Attend Purdue Special Committee meeting with L. Donahue, J. DelConte and H. Bhattal (all AlixPartners)	0.4
04/04/2023	HSB	Review details with Purdue cash forecasts prepared by Purdue management	1.2
04/04/2023	HSB	Review draft Purdue court motion prepared by Davis Polk in connection with Purdue case related matters	1.1
04/04/2023	HSB	Review Purdue cash forecasts prepared by L. Gong (AlixPartners)	1.7
04/04/2023	HSB	Update excel file with cash forecasts prepared by L. Gong (AlixPartners)	2.1
04/04/2023	JD	Attend Purdue Special Committee meeting with L. Donahue, J. DelConte and H. Bhattal (all AlixPartners)	0.4
04/04/2023	JD	Call with M. Huebner (Davis Polk), M. Kesselman, C. Landau (both Purdue) re: business updates	0.6
04/04/2023	JD	Call with R. Aleali (Purdue) re: business update	0.5
04/04/2023	JD	Call with T. Melvin and R. Schnitzler (both PJT) re: business updates	0.7
04/04/2023	JD	Update latest summary KEIP/KERP presentation for latest employee details	1.1
04/04/2023	JD	Update summary analysis of 2023 KEIP/KERP per comments from Purdue HR.	1.2
04/04/2023	LG	Prepare the deck for February 2022 monthly Flash Report	2.6
04/04/2023	LJD	Attend Purdue Special Committee meeting with L. Donahue, J. DelConte and H. Bhattal (all AlixPartners)	0.4
04/04/2023	LJD	Update call with J. Dubel (board member) re: latest board call.	0.4
04/05/2023	HSB	Review Avrio contracts list prepared by L. Gong (AlixPartners)	0.4
04/05/2023	HSB	Review Purdue business plan related details in connection with ongoing analysis	1.7
04/05/2023	HSB	Review Purdue contracts summary prepared by S. Lemack (AlixPartners) in connection with request from Davis Polk	0.3
04/05/2023	HSB	Review Purdue financial information received from Purdue management in connection with ongoing analysis	1.3
04/05/2023	HSB	Review Purdue monthly financial report prepared by L. Gong (AlixPartners)	0.5
04/05/2023	JD	Call with D. Consla and C. Robertson (both Davis Polk) re: KEIP/KERP negotiations	0.5
04/05/2023	JD	Call with M. Kesselman (Purdue) re: business update	0.3
04/05/2023	JD	Correspondence with Davis Polk tax team and Purdue management re: tax questions from the Board	0.5
04/05/2023	JD	Correspondence with Purdue management re: business update discussions with creditors	0.4
04/05/2023	LG	Check the financial data for February 2023 monthly Flash Report	2.3
04/05/2023	LG	Continue to prepare the deck for February 2023 monthly Flash Report	2.7
04/05/2023	LG	Revise Purdue forecasts requested by management	2.8
04/05/2023	LG	Revise the deck for February 2023 monthly Flash Report	2.7
04/05/2023	LJD	Call with K. Buckfire (board member) re: latest board call.	0.3
04/06/2023	HSB	Call with T. Ronan, R. Aleali and others (all Purdue), W. Curran, E. Vonnegut, L. Altus, T. Matlock (all Davis Polk), T. Melvin (PJT), J. DelConte, H. Bhattal (both AlixPartners) re: historic tax attributes	0.4



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
04/06/2023	HSB	Review Purdue financial forecasts prepared by L. Gong (AlixPartners) and provided comments	1.5
04/06/2023	HSB	Review Purdue financial information prepared by L. Gong (AlixPartners)	0.6
04/06/2023	HSB	Review Purdue financial information received from Purdue management in connection with ongoing analysis	1.7
04/06/2023	JD	Call with T. Ronan, R. Aleali and others (all Purdue), W. Curran, E. Vonnegut, L. Altus, T. Matlock (all Davis Polk), T. Melvin (PJT), J. DelConte, H. Bhattal (both AlixPartners) re: historic tax attributes	0.4
04/06/2023	JD	Call with D. Klein, M. Linder (both Davis Polk) re: KEIP/KERP declaration	0.3
04/06/2023	JD	Call with Stretto re: cash management options	0.5
04/06/2023	LG	Continue to revise Purdue forecasts requested by management	1.9
04/07/2023	HSB	Call with E. Vonnegut, W. Curran, T. Matlock, L. Altus (all Davis Polk), T. Melvin (PJT), J. DelConte, H. Bhattal (both AlixPartners) re: board questions re:	0.6
04/07/2023	HSB	Review Purdue draft of KERP/KEIP proposal	0.6
04/07/2023	HSB	Review Purdue expense forecasts in connection with emergence forecasts prepared by L. Gong (AlixPartners)	0.3
04/07/2023	HSB	Review Purdue financial forecasts prepared by Purdue management in connection with requests from creditors	2.2
04/07/2023	HSB	Review Purdue monthly financial report prepared by Purdue management	0.9
04/07/2023	JD	Call with E. Vonnegut, W. Curran, T. Matlock, L. Altus (all Davis Polk), T. Melvin (PJT), J. DelConte, H. Bhattal (both AlixPartners) re: board questions re:	0.6
04/09/2023	JD	Correspondence with Davis Polk re: KEIP/KERP.	0.2
04/10/2023	ADD	Download data from SAP accounting system and compile liabilities subject to compromise report March month end	2.8
04/10/2023	HSB	Review email correspondence re: Purdue case related matters	0.2
04/10/2023	HSB	Review Purdue business plan forecasts in connection with updates to Purdue forecasts	1.4
04/10/2023	HSB	Review Purdue parties-in-interest list in connection with request from Davis Polk	1.2
04/10/2023	HSB	Review Purdue pipeline related financial info prepared by Purdue management	1.3
04/10/2023	JD	Review and provide comments on February flash report	0.7
04/11/2023	HSB	Review Purdue business plan related details in connection with preparation of Purdue cash forecasts	1.5
04/11/2023	HSB	Review Purdue diligence info prepared by Purdue management	1.2
04/11/2023	HSB	Review Purdue expense forecasts in connection with ongoing financial analysis	1.5
04/11/2023	HSB	Review Purdue financial activity in connection with preparation of cash forecasts	0.8
04/11/2023	HSB	Review Purdue financial forecasts prepared by Purdue management in connection with ongoing analysis	2.2
04/11/2023	JD	Correspondence with Purdue legal re: professional fee payments	0.3
04/11/2023	JD	Review Avrio monthly sales details for the 2023 corporate scorecard	0.3
04/12/2023	HSB	Call with H. Bhattal and L. Gong (both AlixPartners) re: Purdue analysis requested by management	0.4
04/12/2023	HSB	Prepare email correspondence to PJT and Davis Polk re: Purdue updates and planning	0.3
04/12/2023	HSB	Review drafts of Avrio transaction documents updated by Davis Polk	1.8
04/12/2023	HSB	Review email correspondence from Davis Polk re: Purdue case related matters	0.3



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
04/12/2023	HSB	Review Purdue financial forecasts in connection with analysis requested by Purdue management	1.5
04/12/2023	HSB	Review Purdue financial info in connection with ongoing analysis requested by Purdue management	2.0
04/12/2023	HSB	Review Purdue forecasts prepared by L. Gong (AlixPartners)	1.5
04/12/2023	HSB	Review Purdue pipeline info prepared by Purdue management in connection with creditor diligence requests	0.4
04/12/2023	HSB	Review Purdue related financial info from PJT	0.3
04/12/2023	JD	Call with R. Aleali (Purdue) re: patent decision	0.4
04/12/2023	JD	Call with T. Melvin (PJT) re: patent decision	0.3
04/12/2023	LG	Call with H. Bhattal and L. Gong (both AlixPartners) re: Purdue analysis requested by management	0.4
04/12/2023	LG	Update Purdue analysis documents requested by management	2.7
04/13/2023	HSB	Review Avrio sale related info prepared by Purdue management in connection with communications with Creditors	1.7
04/13/2023	HSB	Review email correspondence from Davis Polk and Purdue management re: Purdue updates and planning	0.2
04/13/2023	HSB	Review Purdue forecasts in connection with analysis requested by Purdue management	1.7
04/13/2023	HSB	Review Purdue KERP/KEIP proposed drafts re: request from Purdue management	0.8
04/13/2023	LJD	Call with T. Ronan (Purdue) re: updates	0.4
04/14/2023	HSB	Call with J. Normile, K. McCarthy, B. Koch (all Jones Day), J. DelConte, H. Bhattal, and L. Gong (all AlixPartners) re: Purdue declaration discussion	0.7
04/14/2023	HSB	Review Purdue cash forecasts prepared by L. Gong (AlixPartners)	1.2
04/14/2023	HSB	Review Purdue diligence info prepared by Purdue management in response to requests from creditors	0.3
04/14/2023	HSB	Review Purdue forecasts in connection with requests from Purdue lawyers	1.5
04/14/2023	HSB	Update excel file with Purdue financial forecasts	1.5
04/14/2023	JD	Call with J. Normile, K. McCarthy, B. Koch (all Jones Day), J. DelConte, H. Bhattal, and L. Gong (all AlixPartners) re: Purdue declaration discussion	0.7
04/14/2023	JD	Correspondence with management and Davis Polk re: KEIP/KERP discussions	0.3
04/14/2023	JD	Review updates re: tax analysis	0.5
04/14/2023	LG	Call with J. Normile, K. McCarthy, B. Koch (all Jones Day), J. DelConte, H. Bhattal, and L. Gong (all AlixPartners) re: Purdue declaration discussion	0.7
04/15/2023	HSB	Review Purdue bankruptcy files in connection with preparation of email to K. McCarthy (Jones Day)	1.5
04/16/2023	HSB	Prepare email correspondence to K. McCarthy (Jones Day) re: Purdue's bankruptcy related matters	0.3
04/16/2023	HSB	Review Purdue financial info in connection with requests from counsel	1.2
04/16/2023	JD	Correspondence with Davis Polk and Jones Day re: potential declaration	0.5
04/17/2023	HSB	Prepare email correspondence to Purdue management and Creditors' advisors re: Purdue's bankruptcy related matters	0.3
04/17/2023	HSB	Reconcile Purdue financial information in connection with requests from Purdue management	1.5



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04/17/2023	HSB	Review Purdue pipeline related financial info prepared by Purdue management in connection with diligence requests	1.5
04/17/2023	HSB	Review Purdue plan related information in connection with updates to Purdue financial forecasts	1.4
04/17/2023	HSB	Update excel file with Purdue financial forecasts	1.7
04/17/2023	JD	Begin review of KEIP/KERP motion from Davis Polk	0.7
04/17/2023	JD	Correspondence with management and Davis Polk re: KEIP/KERP.	0.3
04/17/2023	JD	Review markup of the bidding procedures for Project Sequoia	0.3
04/18/2023	HSB	Review Purdue court filings in connection with requests from Purdue management	1.6
04/18/2023	HSB	Review Purdue emergence forecasts prepared by L. Gong (AlixPartners)	1.5
04/18/2023	HSB	Review Purdue financial info prepared by Purdue management	1.6
04/18/2023	JD	Call with R. Aleali (Purdue) re: KEIP/KERP.	0.7
04/19/2023	HSB	Review letter prepared by Purdue's legal counsel in connection with Accord litigation	0.2
04/19/2023	HSB	Review Purdue board materials in connection with ongoing analysis	1.5
04/19/2023	HSB	Review Purdue cash forecasts prepared by L. Gong (AlixPartners)	1.5
04/19/2023	HSB	Review Purdue financial info prepared by Purdue management in connection with ongoing analysis	1.4
04/19/2023	HSB	Review select sections of Avrio APA	1.2
04/19/2023	JD	Review updated KEIP/KERP data from Purdue HR.	0.5
04/20/2023	HSB	Review long term Purdue financial forecasts prepared by Purdue management	1.2
04/20/2023	HSB	Review Purdue business plan related details in connection with ongoing analysis	1.7
04/20/2023	JD	Finish initial review of KEIP/KERP motion	1.2
04/21/2023	HSB	Review Purdue diligence file prepared by L. Gong (AlixPartners)	0.7
04/21/2023	HSB	Review Purdue forecasts prepared by Purdue management in connection with diligence requests	0.7
04/21/2023	HSB	Update excel file with Purdue analysis requested by Purdue management in connection with diligence requests	1.6
04/24/2023	HSB	Review Purdue business plan forecasts in connection with ongoing analysis	1.4
04/24/2023	HSB	Review Purdue cash forecasts prepared by L. Gong (AlixPartners)	1.6
04/24/2023	HSB	Review Purdue diligence info prepared by Purdue management in connection with diligence requests	0.6
04/24/2023	HSB	Review Purdue financial analysis prepared by L. Gong (AlixPartners)	1.2
04/24/2023	JD	Call with T. Ronan (Purdue) re: upcoming board meeting	0.2
04/25/2023	HSB	Research Purdue related information requested by Purdue management	0.3
04/25/2023	HSB	Review Avrio contract schedules in connection with request from Davis Polk	0.3
04/25/2023	HSB	Review draft of Purdue KEIP/KERP declaration prepared by Davis Polk and prepared comments	1.3
04/25/2023	HSB	Review info prepared by Purdue management in connection with KEIP/KERP motion	1.4
04/25/2023	HSB	Review Purdue business plan related forecasts in connection with ongoing analysis	1.5
04/25/2023	LG	Update financial data for March 2023 monthly Flash Report	2.3
04/25/2023	LG	Prepare the deck for March 2023 monthly Flash Report	2.5
04/26/2023	HSB	Participate in Purdue Board meeting with J. DelConte and H. Bhattal (both AlixPartners).	1.0



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
04/26/2023	HSB	Call with M. Kudolo, D. Consola, K. Benedict, A. Schwartz (all Davis Polk) and J. DelConte and H. Bhattal (both AlixPartners) re: Purdue KEIP/KERP updates	0.7
04/26/2023	HSB	Call with M. Huebner, D. Klein, D. Consola (both Davis Polk), M. Kesselman, R. Aleali (both Purdue) re: Purdue KEIP/KERP updates	0.4
04/26/2023	HSB	Prepare excel file with Purdue comp expense analysis requested by Purdue management	1.2
04/26/2023	HSB	Review Avrio related info in connection with ongoing sale process	1.4
04/26/2023	HSB	Review Purdue KEIP/KERP files prepared by Purdue management	1.2
04/26/2023	HSB	Review Purdue financial info prepared by Purdue management	1.3
04/26/2023	JD	Call with M. Kudolo, D. Consola, K. Benedict, A. Schwartz (all Davis Polk) and J. DelConte and H. Bhattal (both AlixPartners) re: Purdue KEIP/KERP updates	0.7
04/26/2023	JD	Call with T. Ronan and others (all Purdue) re: business plan scenarios	0.5
04/26/2023	JD	Participate in Purdue Board meeting with J. DelConte and H. Bhattal (both AlixPartners).	1.0
04/26/2023	JD	Participate in comp and talent committee board meeting	0.5
04/26/2023	LG	Check the financial data for March 2023 monthly Flash Report	2.4
04/26/2023	LG	Continue to revise Purdue forecast documents requested by management	2.7
04/27/2023	HSB	Call with T. Ronan, D. Maguire, J. Carlisle, D. Fogel, J. Giordano (all Purdue), J. DelConte and H. Bhattal (both AlixPartners) re: forecast sensitivity planning	0.7
04/27/2023	HSB	Prepare excel file with Purdue KEIP summary requested by Purdue management	0.5
04/27/2023	HSB	Review draft of Purdue analysis prepared by Davis Polk in connection with requests from Purdue management	0.6
04/27/2023	HSB	Review long term Purdue financial forecasts prepared by Purdue management in connection with ongoing analysis	1.6
04/27/2023	HSB	Review Purdue financial information in connection with ongoing analysis	1.2
04/27/2023	HSB	Review Purdue KEIP/KERP calculations and related details in connection with AlixPartners Declaration	2.2
04/27/2023	JD	Call with T. Ronan, D. Maguire, J. Carlisle, D. Fogel, J. Giordano (all Purdue), J. DelConte and H. Bhattal (both AlixPartners) re: forecast sensitivity planning	0.7
04/27/2023	JD	Call with C. Landau, M. Kesselman (both Purdue), M. Huebner (Davis Polk) re: KEIP/KERP	1.0
04/27/2023	JD	Call with M. Huebner (Davis Polk) and M. Kesselman (Purdue) re: KEIP/KERP.	0.4
04/27/2023	JD	Correspondence with management and Davis Polk re: insider compensation	0.4
04/27/2023	JD	Review and provide comments on draft KEIP/KERP declaration	2.4
04/27/2023	LG	Continue to prepare the deck for March 2023 monthly Flash Report	2.8
04/28/2023	HSB	Review draft of KEIP/KERP motion prepared by Davis Polk	1.6
04/28/2023	HSB	Review draft of Purdue analysis prepared by Davis Polk in connection with requests from Purdue management	0.4
04/28/2023	HSB	Review financial amounts per Purdue 2023 KEIP/KERP declaration and supporting details from Purdue HR	2.5
04/28/2023	HSB	Review Purdue KEIP/KERP file with details provided by Purdue management in connection with ongoing analysis	1.8
04/28/2023	JD	Call with M. Huebner (Davis Polk) re: KEIP/KERP	0.2
04/28/2023	JD	Call with M. Kesselman, C. Landau (both Purdue), M. Huebner (Davis Polk) re: KEIP/KERP.	0.6



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
04/28/2023	JD	Review and provide comments on draft board slides from Davis Polk	0.4
04/28/2023	JD	Review latest KEIP/KERP motion draft	1.4
04/28/2023	LG	Revise the deck for March 2023 monthly Flash Report	2.7
04/29/2023	HSB	Call with T. Melvin, C. Fletcher (both PJT), J. DelConte, H. Bhattal (both AlixPartners) re: R&D board slide	0.5
04/29/2023	HSB	Review draft of KEIP/KERP analysis prepared by Purdue management	1.7
04/29/2023	HSB	Review draft of KEIP/KERP declaration prepared by Davis Polk and prepared list of comments	1.0
04/29/2023	JD	Call with T. Melvin, C. Fletcher (both PJT), J. DelConte, H. Bhattal (both AlixPartners) re: R&D board slide	0.5
04/29/2023	JD	Review and provide comments on the latest KEIP/KERP declaration	1.2
04/29/2023	JD	Review detailed calculations to go into the KEIP/KERP motion re: historical reductions	0.5
04/29/2023	JD	Review R&D pipeline analysis put together by PJT	0.4
04/30/2023	HSB	Review Purdue analysis prepared by Davis Polk in connection with requests from management	0.6
04/30/2023	HSB	Review Purdue financial analysis prepared by PJT in connection with requests from management	0.7
04/30/2023	HSB	Review Purdue R&D forecasts prepared by Purdue management	1.4
04/30/2023	HSB	Review updated draft of Purdue KEIP/KERP motion prepared by Davis Polk	1.3
04/30/2023	JD	Correspondence with Davis Polk and AlixPartners team re: Avrio scorecard details	0.3
04/30/2023	JD	Prepare detailed breakdown of historical KEIP reductions to share with management	0.8
04/30/2023	JD	Review and provide comments on the latest draft Willis Towers Watson KEIP/KERP declaration	0.7
04/30/2023	JD	Review latest draft board slides from Davis Polk and PJT	0.3
Total Professional Hours			912.6



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PROFESSIONAL	RATE	HOURS		FEES
Lisa Donahue	\$1,400	15.5	\$	21,700.00
Richard Collura	\$1,220	0.2		244.00
Jesse DelConte	\$1,140	170.0	\$	193,800.00
Elizabeth S Kardos	\$800	0.5		400.00
James Nelson	\$1,020	4.6		4,692.00
Daniel A Sax	\$1,020	3.7		3,774.00
Harsimrat Bhattal	\$950	489.3		464,835.00
Daniel Kelsall	\$1,020	0.9		918.00
Juan Menendez	\$805	1.5		1,207.50
Andrew D DePalma	\$735	8.4		6,174.00
Lan T Nguyen	\$605	56.5		34,182.50
Limi Gong	\$605	161.5		97,707.50
Total Professional Hours and Fees		912.6	\$	829,634.50



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Re: POR Development
Code: 20000191P00001.1.7

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/06/2023	HSB	Call with M. Kesselman (Purdue), M. Huebner, E. Vonnegut (both Davis Polk), J. O'Connell (PJT), L. Donahue, J. DelConte and H. Bhattal (all AlixPartners) re: Purdue case related matters/plan B	0.8
01/06/2023	JD	Call with M. Kesselman (Purdue), M. Huebner, E. Vonnegut (both Davis Polk), J. O'Connell (PJT), L. Donahue, J. DelConte and H. Bhattal (all AlixPartners) re: Purdue case related matters/plan B	0.8
01/06/2023	LJD	Call with M. Kesselman (Purdue), M. Huebner, E. Vonnegut (both Davis Polk), J. O'Connell (PJT), L. Donahue, J. DelConte and H. Bhattal (all AlixPartners) re: Purdue case related matters/plan B	0.8
Total Professional Hours			2.4



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Re: POR Development
Code: 20000191P00001.1.7

PROFESSIONAL	RATE	HOURS	FEES
Lisa Donahue	\$1,400	0.8	\$ 1,120.00
Jesse DelConte	\$1,140	0.8	912.00
Harsimrat Bhattal	\$950	0.8	760.00
Total Professional Hours and Fees		2.4	\$ 2,792.00



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Re: Executory Contracts
Code: 20000191P00001.1.8

<u>DATE</u>	<u>PROFESSIONAL</u>	<u>DESCRIPTION OF SERVICES</u>	<u>HOURS</u>
02/15/2023	JD	Review list of executory contracts and associated cures re: Project Sequoia.	0.5
Total Professional Hours			0.5



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Re: Executory Contracts
Code: 20000191P00001.1.8

PROFESSIONAL	RATE	HOURS		FEES
Jesse DelConte	\$1,140	0.5	\$	570.00
Total Professional Hours and Fees		0.5	\$	570.00



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Re: Claims Process
Code: 20000191P00001.1.9

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/26/2023	LTN	Review claims and correspondence with Purdue AP.	0.3
02/03/2023	EVK	Call with H. Bhattal, E. Kanazireva, and L. Gong (all AlixPartners) re: Purdue claims process	0.5
02/03/2023	HSB	Call with H. Bhattal, E. Kanazireva, and L. Gong (all AlixPartners) re: Purdue claims process	0.5
02/03/2023	LG	Call with H. Bhattal, E. Kanazireva, and L. Gong (all AlixPartners) re: Purdue claims process	0.5
02/07/2023	HSB	Review latest updates to the claim analysis.	0.6
02/08/2023	LG	Continue to prepare a list of contract claims together with links to the claim images	2.0
02/08/2023	LG	Prepare a list of contract claims together with links to the claim images	2.3
02/10/2023	JM	Review and update claims matching details.	2.2
02/10/2023	JM	Review SOFA and SOAL information in comparison to claims details.	1.6
02/10/2023	JM	Update latest claims reports.	2.7
02/14/2023	JM	Revise latest claims database query updates.	3.5
02/14/2023	JM	Update claims database review and modules for initial claims analysis.	2.0
02/14/2023	JM	Update latest claims database forms.	2.5
02/15/2023	EVK	Call with E. Kanazireva, J. Menendez, and L. Gong (all AlixPartners) re: Purdue claims process	0.6
02/15/2023	JM	Amend the schedule of redundant claims.	2.9
02/15/2023	JM	Analyze differences between accounts payable and claims filed.	3.3
02/15/2023	JM	Review details of prepetition accounts payable.	1.2
02/15/2023	JM	Call with E. Kanazireva, J. Menendez, and L. Gong (all AlixPartners) to discuss Purdue claims	0.6
02/15/2023	LG	Call with E. Kanazireva, J. Menendez, and L. Gong (all AlixPartners) re: Purdue claims process	0.6
02/16/2023	JM	Continue to revise schedule of redundant claims.	2.9
02/16/2023	JM	Review details of administrative claims.	0.9
02/16/2023	JM	Update schedule of allowed claims.	2.2
02/16/2023	JM	Update status and major/minor categories for outstanding claims.	2.0
02/17/2023	EVK	Call with E. Kanazireva, J. Menendez, and L. Gong (all AlixPartners) re: Purdue claims	0.4
02/17/2023	JM	Call with E. Kanazireva, J. Menendez, and L. Gong (all AlixPartners) re: Purdue claims	0.4
02/17/2023	JM	Continue to review claims and update categorizations.	1.4
02/17/2023	JM	Review latest claims updates.	0.6
02/17/2023	LG	Call with E. Kanazireva, J. Menendez, and L. Gong (all AlixPartners) re: Purdue claims	0.4
02/21/2023	JM	Review latest claims registers.	1.9
02/21/2023	JM	Review unassessed claims in order to properly categorize them.	2.9
02/21/2023	JM	Update the latest claims analyses for updated registers.	2.2
02/22/2023	EVK	Call with E. Kanazireva, J. Menendez, and L. Gong (all AlixPartners) re: Purdue claims	0.2
02/22/2023	JM	Call with E. Kanazireva, J. Menendez, and L. Gong (all AlixPartners) re: Purdue claims	0.2
02/22/2023	JM	Download and review latest claims register.	0.8



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/22/2023	JM	Review latest updates to the claims database in order to update draft modules.	3.9
02/22/2023	JM	Update claims analysis per latest register.	2.7
02/22/2023	LG	Call with E. Kanazireva, J. Menendez, and L. Gong (all AlixPartners) re: Purdue claims	0.2
02/23/2023	JM	Clean up claims database and category splits.	1.2
02/23/2023	JM	Update claims analysis reports for latest register.	2.1
02/23/2023	JM	Refresh claims register data	0.4
02/23/2023	JM	Update claims database import procedures	2.5
02/24/2023	JM	Create claims analysis of unassessed non-contract claims and difference ranges	3.2
02/24/2023	JM	Update claims analysis of unassessed non-contract claims	0.5
02/24/2023	JM	Review hard copy proof of claim documents	3.4
02/27/2023	JM	Create analysis of outstanding trade claims	2.0
02/27/2023	JM	Update database of outstanding claims.	2.5
02/27/2023	JM	Update database of outstanding priority claims.	3.5
02/28/2023	JM	Update duplicative claims status	2.0
02/28/2023	JM	Review and update allowed claims	2.2
02/28/2023	JM	Update administrative claims analysis	1.2
02/28/2023	JM	Update assessed claims support	2.6
03/01/2023	JM	Review and update unassessed claims	2.3
03/01/2023	JM	Review claim images and update database attributes	2.8
03/02/2023	EVK	Status call with J. Menendez, E. Kanazireva and L. Gong (all AlixPartners) to claims reconciliation.	0.9
03/02/2023	JM	Status call with J. Menendez, E. Kanazireva and L. Gong (all AlixPartners) to claims reconciliation.	0.9
03/02/2023	JM	Create claim amount vs AP difference analysis	1.9
03/02/2023	JM	Create new claims processing macros	2.6
03/02/2023	JM	Update customer name and AP account matching	1.7
03/02/2023	LG	Status call with J. Menendez, E. Kanazireva and L. Gong (all AlixPartners) to claims reconciliation	0.9
03/03/2023	EVK	Status call with J. Menendez, E. Kanazireva and L. Gong (all AlixPartners) to claims reconciliation.	1.4
03/03/2023	JM	Status call with J. Menendez, E. Kanazireva and L. Gong (all AlixPartners) to claims reconciliation.	1.4
03/03/2023	JM	Create administrative and trade claims analysis	1.3
03/03/2023	JM	Update claims analysis reports	2.3
03/03/2023	JM	Update scheduled liabilities and claims matching	1.0
03/03/2023	LG	Status call with J. Menendez, E. Kanazireva and L. Gong (all AlixPartners) re: claims register review	1.4
03/13/2023	JM	Review Employee Long Term Results Plan Claims	2.9
03/13/2023	JM	Review Employee Pension claims	1.1
03/13/2023	JM	Review Employee Retiree claims	1.0
03/13/2023	JM	Review Employee Severance claims	0.9
03/13/2023	JM	Review Employee Workers Comp claims	2.7
03/14/2023	JM	Identify and update Amended claims details	3.3
03/14/2023	JM	Identify and update Duplicate claims details	2.8



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
03/14/2023	JM	Review Contract Claims and Supporting Documentation	2.5
03/15/2023	JM	Call with J. Menendez and L. Gong (both AlixPartners) re: claims update	0.3
03/15/2023	JM	Review proofs of claims	2.9
03/15/2023	JM	Run master matching claims module in claims database	0.6
03/15/2023	JM	Update claims analysis reports	2.6
03/15/2023	JM	Update the creditor name matches in claims database.	1.6
03/15/2023	LG	Call with J. Menendez and L. Gong (both AlixPartners) re: claims update	0.3
03/16/2023	JM	Assign Category Codes to Schedule Numbers	2.7
03/16/2023	JM	Create new match codes for claims with no corresponding schedule	1.7
03/16/2023	JM	Process Schedule Data into claims database	1.2
03/16/2023	JM	Update claims to schedule matching	2.7
03/17/2023	JM	Create table for claims and schedule matching review	1.6
03/17/2023	JM	Download latest Claim Records	0.3
03/17/2023	JM	Review Filed and Scheduled Claim Matches	2.4
03/17/2023	JM	Update categorization of claims in claims database.	2.8
03/17/2023	JM	Update latest claim records file in preparation for incorporating into claims database.	0.8
03/20/2023	EVK	Call among J. Menendez, E. Kanazireva, and L. Gong (all AlixPartners) re: Purdue claim discussion.	0.8
03/20/2023	EVK	Review contract claims re basis of liability.	2.6
03/20/2023	JM	Call among J. Menendez, E. Kanazireva, and L. Gong (all AlixPartners) re: Purdue claim discussion	0.8
03/20/2023	JM	Create employee claims analysis report	2.8
03/20/2023	JM	Create summary reports for amended and duplicative claims	1.7
03/20/2023	JM	Forward employee claims analysis to claims agent for review	0.2
03/20/2023	JM	Review Manufacturer categorized proofs of claim.	2.7
03/20/2023	LG	Call among J. Menendez, E. Kanazireva, and L. Gong (all AlixPartners) re: Purdue claim discussion	0.8
03/21/2023	EVK	Meeting with J. Mendez and E. Kanazireva (both AlixPartners) re: trades and employee claims reconciliation	0.8
03/21/2023	JM	Meeting with J. Mendez and E. Kanazireva (both AlixPartners) re: trades and employee claims reconciliation	0.8
03/21/2023	JM	Identify additional amended claims not marked in the claims register	1.3
03/21/2023	JM	Update claims analysis reports	2.2
03/21/2023	JM	Update claims register notes	2.5
03/22/2023	EVK	Call among C. Robertson (Davis Polk), H. Bhattal, J. Menendez, E. Kanazireva, and L. Gong (all AlixPartners) re: Purdue claims procedure	0.6
03/22/2023	EVK	Review employee claims for various basis of liability.	0.3
03/22/2023	HSB	Call among C. Robertson (Davis Polk), H. Bhattal, J. Menendez, E. Kanazireva, and L. Gong (all AlixPartners) re: Purdue claims procedure	0.6
03/22/2023	JM	Call among C. Robertson (Davis Polk), H. Bhattal, J. Menendez, E. Kanazireva, and L. Gong (all AlixPartners) re: Purdue claims procedure	0.6
03/22/2023	JM	Archive backup claims database files	1.2
03/22/2023	JM	Create Kroll claims analysis	2.3
03/22/2023	JM	Review contracts proofs of claim	2.5



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
03/22/2023	JM	Update claim summary reports	2.1
03/22/2023	LG	Call among C. Robertson (Davis Polk), H. Bhattal, J. Menendez, E. Kanazireva, and L. Gong (all AlixPartners) re: Purdue claims procedure	0.6
03/23/2023	JM	Update H. Bhattal via email on claims reconciliation process	0.8
03/23/2023	JM	Review \$0 proposed total filed claims	2.4
03/23/2023	JM	Review filed claims recorded as contingent unliquidated undetermined or disputed	2.1
03/23/2023	JM	Review potential duplicate and redundant filed claims	2.9
03/24/2023	JM	Review weekly PPLC Claim report	0.3
03/24/2023	JM	Compare potential amended proofs of claims	2.4
03/24/2023	JM	Identify potential Amended and Duplicative claims	2.8
03/24/2023	JM	Update proof of claim links for analysis review	2.3
03/27/2023	JM	Create contract claims analysis	2.3
03/27/2023	JM	Create Manufacturer-Distributor claims analysis	2.9
03/27/2023	JM	Create Trade claims analysis	1.8
03/27/2023	JM	Update employee motion reports	1.5
03/28/2023	JM	Create 503b9 claims analysis	1.5
03/28/2023	JM	Identify potential late filed claims	2.2
03/28/2023	JM	Update Amended and Replaced Exhibit reports	2.2
03/28/2023	JM	Update Duplicative Exhibit reports	2.3
03/29/2023	JM	Identify amended claims original claim numbers	1.4
03/29/2023	JM	Process optical character recognition (OCR) and text editing for proofs of claim	2.7
03/29/2023	JM	Update claims database master matching module	2.8
03/30/2023	JM	Create new claims register automated import format	1.3
03/30/2023	JM	Forward suggested claims register updates to Kroll	0.6
03/30/2023	JM	Identify claims register errors and dirty data	2.5
03/30/2023	JM	Update claims database import procedures	2.0
03/30/2023	JM	Update major and minor category codes for submitted claims	2.1
03/31/2023	JM	Call with J. DelConte, J. Menendez, H. Bhattal and L. Gong (all AlixPartners) re: Purdue case related updates	0.7
03/31/2023	JM	Create table for claims and schedule matching review	1.6
03/31/2023	JM	Download latest Claim Records	0.3
03/31/2023	JM	Review filed and Scheduled Claim Matches	2.2
03/31/2023	JM	Update categorization of claims in claims database.	2.4
03/31/2023	JM	Update latest claim records file in preparation for incorporating into claims database.	0.8
04/03/2023	JM	Create duplicative motion drafts	2.3
04/03/2023	JM	Create manufacturer-distributor claims analysis	2.2
04/03/2023	JM	Create normalized creditor names	2.8
04/03/2023	JM	Update claims status summary report	0.8
04/04/2023	JM	Compare claims register to proof of claims	2.7
04/04/2023	JM	Create amended motion drafts	2.4
04/04/2023	JM	Create weekly claims agenda	1.1
04/04/2023	JM	Update creditor debtor claims matches	1.9
04/05/2023	EVK	Call with J. Menendez, E. Kanazireva and L. Gong (all AlixPartners) re: claims	0.5
04/05/2023	JM	Call with J. Menendez, E. Kanazireva and L. Gong (all AlixPartners) re: claims	0.5



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
04/05/2023	JM	Create redundant claims analysis	2.7
04/05/2023	JM	Review redundant proof of claims	2.6
04/05/2023	JM	Update claims register errors	2.6
04/05/2023	LG	Call with J. Menendez, E. Kanazireva and L. Gong (all AlixPartners) re: claims	0.5
04/06/2023	JM	Compare claims register to proof of claims	2.5
04/06/2023	JM	Review potential duplicate proofs of claim	2.9
04/06/2023	JM	Update Kroll claims analysis	2.0
04/07/2023	JM	Create claims register versus proof of claims analysis	2.9
04/07/2023	JM	Create claims review agenda	0.5
04/07/2023	JM	Process weekly claims register	1.8
04/07/2023	JM	Review potential duplicate proofs of claim	2.8
04/10/2023	EVK	Call with H. Bhattal, E. Kanazireva and J. Menendez (all AlixPartners) re: claims updates and timeline	0.5
04/10/2023	HSB	Call with H. Bhattal, E. Kanazireva and J. Menendez (all AlixPartners) re: claims updates and timeline	0.5
04/10/2023	JD	Correspondence with team re: claims process and timing	0.3
04/10/2023	JM	Call with H. Bhattal, E. Kanazireva and J. Menendez (all AlixPartners) re: claims updates and timeline	0.5
04/10/2023	JM	Update central claims analysis	2.8
04/10/2023	JM	Update manufacturer-distributor claims analysis	2.1
04/10/2023	JM	Update normalized creditor names analysis	2.7
04/11/2023	EVK	Call with E. Kanazireva, H. Bhattal and J. Menendez (all AlixPartners) re: Purdue claims analysis updates	0.5
04/11/2023	HSB	Call with E. Kanazireva, H. Bhattal and J. Menendez (all AlixPartners) re: Purdue claims analysis updates	0.5
04/11/2023	JM	Call with E. Kanazireva, H. Bhattal and J. Menendez (all AlixPartners) re: Purdue claims analysis updates	0.5
04/11/2023	JM	Review claims register to proof of claims	2.8
04/11/2023	JM	Update amend and replace analysis	2.0
04/11/2023	JM	Update amended motion drafts	1.7
04/11/2023	JM	Update weekly claims agenda	1.5
04/12/2023	EVK	Call with E. Kanazireva and J. Menendez (both AlixPartners) re: claims	0.3
04/12/2023	JD	Review latest update on the claims process from J. Menendez (AlixPartners).	0.3
04/12/2023	JM	Call with E. Kanazireva and J. Menendez (both AlixPartners) re: claims	0.3
04/12/2023	JM	Create claims register updates report	2.6
04/12/2023	JM	Review large asserted amount proof of claims	2.9
04/12/2023	JM	Update claims analysis	2.4
04/13/2023	JM	Review Accounts Payable proofs of claim	2.9
04/13/2023	JM	Review new claims register to proof of claims	2.7
04/13/2023	JM	Update Kroll claims analysis reports	2.4
04/14/2023	JM	Create proofs of claims OCR claims modules	1.4
04/14/2023	JM	Process weekly claims register	1.7
04/14/2023	JM	Update claims and schedule matching records	2.1
04/14/2023	JM	Update schedule and filed claims matching	2.7



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
04/17/2023	EVK	Call with J. DelConte, H. Bhattal, E. Kanazireva, J. Menendez (all AlixPartners) re: claims process update	0.5
04/17/2023	HSB	Call with J. DelConte, H. Bhattal, E. Kanazireva, J. Menendez (all AlixPartners) re: claims process update	0.5
04/17/2023	JD	Call with J. DelConte, H. Bhattal, E. Kanazireva, J. Menendez (all AlixPartners) re: claims process update	0.5
04/17/2023	JM	Call with J. DelConte, H. Bhattal, E. Kanazireva, J. Menendez (all AlixPartners) re: claims process update	0.5
04/17/2023	JM	Review Employee Long Term Results Plan Claims	2.5
04/17/2023	JM	Review Employee Pension claims	1.4
04/17/2023	JM	Review Employee Retiree claims	0.8
04/17/2023	JM	Review Employee Severance claims	1.3
04/17/2023	JM	Review Employee Workers Comp claims	1.6
04/18/2023	JM	Assign Category Codes to Schedule Numbers	2.7
04/18/2023	JM	Create new match codes for claims with no corresponding schedule	1.7
04/18/2023	JM	Process Schedule Data into claims database	1.2
04/18/2023	JM	Update claims to schedule matching	2.7
04/19/2023	JM	Identify additional amended claims not marked in the claims register	1.1
04/19/2023	JM	Review \$0 proposed total filed claims	1.8
04/19/2023	JM	Review filed claims recorded as contingent unliquidated undetermined or disputed	2.1
04/19/2023	JM	Review latest board material reports	0.9
04/19/2023	JM	Review potential duplicate and redundant filed claims	2.7
04/20/2023	JM	Identify claims register errors and dirty data	2.1
04/20/2023	JM	Update claims database import procedures	2.0
04/20/2023	JM	Update creditor debtor claims matches	1.8
04/20/2023	JM	Update major and minor category codes for submitted claims	2.1
04/21/2023	EVK	Meeting with J. Menendez, E. Kanazireva, and L. Gong (all AlixPartners) to discuss Purdue claims	0.3
04/21/2023	JM	Meeting with J. Menendez, E. Kanazireva, and L. Gong (all AlixPartners) to discuss Purdue claims	0.3
04/21/2023	JM	Compare claims register to proof of claims	2.6
04/21/2023	JM	Process weekly claims register updates	1.7
04/21/2023	JM	Update amended motion drafts	1.6
04/21/2023	JM	Update automated claims import process	1.8
04/21/2023	LG	Meeting with J. Menendez, E. Kanazireva, and L. Gong (all AlixPartners) to discuss Purdue claims	0.3
04/24/2023	JM	Review Accounts Payable proofs of claim	2.8
04/24/2023	JM	Review new claims register to proof of claims	1.2
04/24/2023	JM	Update contract claims analysis	2.7
04/24/2023	JM	Update Manufacturer-Distributor claims analysis	1.5
04/25/2023	JM	Review latest claim records	0.3
04/25/2023	JM	Update latest claim records file in preparation for incorporating into claims	1.3
04/25/2023	JM	Update employee claims analysis	1.2
04/25/2023	JM	Update claims categorization	1.4
04/25/2023	JM	Create table for claims and schedule matching review	1.6



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DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
04/25/2023	JM	Update filed and scheduled claim matches	2.3
04/26/2023	EVK	Call with E. Rivera (Purdue), J. Menendez, E. Kanazireva, and L. Gong (all AlixPartners) re: Purdue claims review	0.5
04/26/2023	JM	Call with E. Rivera (Purdue), J. Menendez, E. Kanazireva, and L. Gong (all AlixPartners) re: Purdue claims review	0.5
04/26/2023	JM	Update claims status summary report	1.0
04/26/2023	JM	Update Manufacturer-Distributor claims analysis	2.0
04/26/2023	JM	Update duplicative motion drafts	2.3
04/26/2023	JM	Update normalized creditor and debtor names	2.8
04/26/2023	LG	Call with E. Rivera (Purdue), J. Menendez, E. Kanazireva, and L. Gong (all AlixPartners) re: Purdue claims review	0.5
04/27/2023	JM	Download latest claim records	0.3
04/27/2023	JM	Review filed and scheduled claim matches	2.3
04/27/2023	JM	Update claims and schedule matching process	2.6
04/27/2023	JM	Update redundant claims analysis	2.8
04/28/2023	EVK	Meeting with C. Robertson (Davis Polk), H. Bhattal, J. Menendez, E. Kanazireva, and L. Gong (all AlixPartners) re: Purdue claims management	0.4
04/28/2023	HSB	Meeting with C. Robertson (Davis Polk), H. Bhattal, J. Menendez, E. Kanazireva, and L. Gong (all AlixPartners) re: Purdue claims management	0.4
04/28/2023	JM	Meeting with C. Robertson (Davis Polk), H. Bhattal, J. Menendez, E. Kanazireva, and L. Gong (all AlixPartners) re: Purdue claims management	0.4
04/28/2023	JM	Create claims register versus proof of claims analysis	2.4
04/28/2023	JM	Process weekly claims register changes	1.9
04/28/2023	JM	Update proofs of claims OCR claims modules	2.3
04/28/2023	LG	Meeting with C. Robertson (Davis Polk), H. Bhattal, J. Menendez, E. Kanazireva, and L. Gong (all AlixPartners) re: Purdue claims management	0.4
Total Professional Hours			407.1



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PROFESSIONAL	RATE	HOURS	FEES
Jesse DelConte	\$1,140	1.1	\$ 1,254.00
Harsimrat Bhattal	\$950	3.6	3,420.00
Emilia V Kanazireva	\$825	12.6	10,395.00
Juan Menendez	\$805	377.8	304,129.00
Lan T Nguyen	\$605	0.3	181.50
Limi Gong	\$605	11.7	7,078.50
Total Professional Hours and Fees		407.1	\$ 326,458.00



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Re: Retention and Engagement Administration
Code: 20000191P00001.1.12

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/03/2023	HSB	Call between L. Gong and H. Bhattal (both AlixPartners) re: Purdue parties-in-interest update	0.7
01/03/2023	LG	Call between L. Gong and H. Bhattal (both AlixPartners) re: Purdue parties-in-interest update	0.7
01/03/2023	LG	Prepare data analysis for Purdue parties-in-interest update	1.9
03/09/2023	ESK	Telephone call with L. Donahue, E. Kardos and J. Delconte (all AlixPartners) re: re: monitor support and disclosure	0.5
03/09/2023	ESK	Email with L. Donahue and J. Delconte (both AlixPartners) re: re: monitor support and disclosure	0.3
03/09/2023	ESK	Further internal emails and calls re: 2014 disclosure matters	0.5
03/09/2023	JD	Telephone call with L. Donahue, E. Kardos and J. Delconte (all AlixPartners) re: re: monitor support and disclosure	0.5
03/09/2023	LJD	Telephone call with L. Donahue, E. Kardos and J. Delconte (all AlixPartners) re: re: monitor support and disclosure	0.5
03/17/2023	ESK	Email with Bill Choi re: disclosure matters	0.2
03/17/2023	ESK	Telephone call with N. Andrew (AlixPartners) re: disclosure matters	0.5
04/07/2023	ADD	Compile materials to update conflict list	2.1
04/07/2023	ADD	Prepare vendor spend analysis for conflict list update	2.1
04/10/2023	ADD	Prepare conflict list update	2.5
04/11/2023	ADD	Prepare conflict list update	1.6
04/18/2023	JD	Review final updated PII list to share with various professionals	0.3
Total Professional Hours			14.9



Edward Borkowski, Chief Financial Officer
Purdue Pharma L.P.
One Stamford Forum
201 Tresser Boulevard
Stamford, CT 06901-3431

Re: Retention and Engagement Administration
Code: 20000191P00001.1.12

PROFESSIONAL	RATE	HOURS		FEES
Lisa Donahue	\$1,400	0.5	\$	700.00
Jesse DelConte	\$1,140	0.8		912.00
Elizabeth S Kardos	\$800	2.0		1,600.00
Harsimrat Bhattal	\$950	0.7		665.00
Andrew D DePalma	\$735	8.3		6,100.50
Limi Gong	\$605	2.6		1,573.00
Total Professional Hours and Fees		14.9	\$	11,550.50



Edward Borkowski, Chief Financial Officer
Purdue Pharma L.P.
One Stamford Forum
201 Tresser Boulevard
Stamford, CT 06901-3431

Re: Fee Statements and Fee Applications
Code: 20000191P00001.1.13

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/01/2023	LMB	Prepare schedule/exhibit workbook for November 2022 Monthly Fee Statement	0.8
01/03/2023	JD	Begin review of November fee statement for privilege and other sensitive issues	1.3
01/04/2023	JD	Continue review of November fee statement for privilege and other sensitive issues	2.1
01/05/2023	JD	Finalize review of November fee statement for privilege and other sensitive items	1.6
01/05/2023	LMB	Prepare professional fees for November 2022 Monthly Fee Statement	2.7
01/09/2023	LMB	Prepare 39th Monthly Fee Statement, supporting schedules and exhibits (November 2022)	2.2
01/11/2023	JD	Finalize November fee statement	0.3
01/11/2023	LMB	Finalize 39th Monthly Fee Statement, supporting schedules and exhibits (November 2022)	0.3
01/11/2023	LMB	Email to M. Pena (Davis Polk) attaching the 39th Monthly Fee Statement, supporting schedules and exhibits (November 2022) for filing on the Court docket	0.2
01/13/2023	LMB	Prepare 30th Monthly Fee Statement, supporting schedules and exhibits (December 2022)	0.8
01/23/2023	LCV	Prepare professional fees for December 2022 monthly fee statement	2.9
01/23/2023	LMB	Prepare professional fees for the 40th Monthly Fee Statement (December 2022)	1.3
01/25/2023	LMB	Prepare professional fees for December 2022 monthly fee statement	1.5
01/26/2023	JD	Start review of December fee statement for privilege and other sensitive items	1.3
01/26/2023	LMB	Prepare 40th Monthly Fee Statement, supporting schedules and exhibits (December 2022)	2.0
01/27/2023	JD	Finish review of December fee statement for privilege and other sensitive items	2.1
01/27/2023	LJD	Provide comments on latest fee application.	0.4
01/31/2023	JD	Finalize December fee statement and get it filed with the court	0.2
02/03/2023	LMB	Begin preparation of Tenth Interim Fee Application for the Period September 1, 2022 through December 31, 2022	1.2
02/03/2023	LMB	Update fee application status chart	0.3
02/05/2023	LMB	Email to J. DelConte (AlixPartners) re: Tenth Interim Fee Application	0.2
02/05/2023	LMB	Email to T. Nobis, Fee Examiner attaching excel for professional fees and expenses for the Tenth Interim Period for September 1, 2022 through December	0.2
02/05/2023	LMB	Prepare schedule/exhibit workbook for Tenth Interim Fee Application	1.8
02/05/2023	LMB	Prepare Tenth Interim Fee Application for the period September 1, 2022 through December 31, 2022	2.8
02/05/2023	LMB	Prepare professional fees and expenses excel for the Tenth Interim Period for September 1, 2022 through December 31, 2022	0.5
02/09/2023	JD	Review work on tenth interim fee application	1.2
02/09/2023	LCV	Review professional fees for January 2023 monthly fee statement	0.7
02/09/2023	LMB	Prepare professional fees for January 2023 monthly fee statement	0.8
02/10/2023	JD	Finalize markup of the 10th interim fee application	1.5
02/13/2023	LCV	Prepare professional fees for January 2023 monthly fee statement	2.4
02/13/2023	LMB	Continue preparation of 10th Interim Fee Application	1.4
02/13/2023	LMB	Update interim fee application status chart	0.4
02/14/2023	JD	Provide comments on the Tenth Interim Fee Application to file with the court	1.2
02/14/2023	LJD	Review and comment on Tenth interim fee application	0.5
02/14/2023	LMB	Email to M. Pena (AlixPartners) attaching Tenth Interim Fee Application for filing on the Court docket	0.2



Edward Borkowski, Chief Financial Officer
Purdue Pharma L.P.
One Stamford Forum
201 Tresser Boulevard
Stamford, CT 06901-3431

Re: Fee Statements and Fee Applications
Code: 20000191P00001.1.13

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
02/14/2023	LMB	Finalize Tenth Interim Fee Application	0.4
02/22/2023	LMB	Prepare professional fees for January 2023 Monthly Fee Statement	1.4
03/07/2023	LMB	Prepare schedule/exhibit workbook for January 2023 monthly fee statement	0.8
03/09/2023	JD	Review initial draft report and back-up from the fee examiner for the latest interim application.	0.5
03/10/2023	JD	Finalize review of January fee application for privilege and other sensitive items	1.6
03/10/2023	JD	Review January fee application for privilege and other sensitive items	2.3
03/13/2023	ESK	Review Fee Examiner objection to AlixPartners' Tenth Interim Fee Application	0.4
03/13/2023	JD	Markup draft response to initial fee examiner letter.	0.6
03/13/2023	JD	Review and provide comments on draft invoice.	0.4
03/13/2023	LMB	Email to/from J. Delconte (AlixPartners) re: January 2023 monthly fee statement	0.2
03/13/2023	LMB	Prepare 41st Monthly Fee Statement, supporting exhibits and schedules (January 2023)	1.6
03/13/2023	LMB	Prepare professional fees for January 2023 monthly fee statement	1.8
03/14/2023	JD	Finalize fee examiner response.	0.3
03/14/2023	LJD	Review and comment on fee examiner notes	0.5
03/14/2023	LJD	Review and comment on January fee application	0.4
03/14/2023	LMB	Email to M. Pena (Davis Polk) attaching the 41st Monthly Fee Statement for January 2023 for filing on the Court docket	0.2
03/14/2023	LMB	Finalize 41st Monthly Fee Statement for January 2023	0.4
03/15/2023	ESK	Finalize response to fee examiner report	0.4
03/17/2023	ESK	Review email from D. Klauder re: fee reduction to the Purdue interim fee	0.3
03/17/2023	JD	Correspondence with AlixPartners team re: fee auditor negotiations	0.2
03/17/2023	LJD	Review correspondence re: fee examiner.	0.3
03/19/2023	LMB	Prepare professional fees for February 2023 monthly fee statement	1.0
03/20/2023	JD	Review final interim compensation order to be filed with the court	0.3
03/20/2023	LCV	Prepare professional fees for February 2023 monthly fee application	0.7
03/21/2023	LCV	Prepare professional fees for February 2023 monthly fee application	2.6
03/23/2023	LMB	Prepare professional fees for February 2023 monthly fee statement	0.5
03/27/2023	LMB	Email to T. Nobis attaching data for January 2023 monthly fee statement	0.1
03/28/2023	LMB	Email to C. MacDonald (Purdue)) re: 203 billing rates	0.2
04/07/2023	JD	Begin review of February fee application for privilege and other sensitive items	2.3
04/07/2023	JD	Finalize review of February fee application for privilege and other sensitive items	1.4
04/09/2023	LMB	Analyze professional fees for February 2023 Monthly Fee Statement	0.8
04/09/2023	LMB	Prepare 42nd Monthly Fee Statement, supporting schedules and exhibits (February 2023)	1.4
04/09/2023	LMB	Prepare schedule/exhibit workbook for February 2023 Monthly Fee Statement	1.0
04/10/2023	JD	Finalize February fee application	0.3
04/11/2023	LJD	Review February monthly fee statement	0.5
04/11/2023	LMB	Finalize 42nd Monthly Fee Statement, supporting schedules and exhibits (February 2023)	0.5
04/11/2023	LMB	Update fee application status chart	0.3
04/17/2023	LCV	Prepare professional fees for the March 2023 fee application	2.4
04/23/2023	LMB	Email to C. MacDonald (Purdue) re: Juan Menendez role	0.2
Total Professional Hours			72.8



Edward Borkowski, Chief Financial Officer
Purdue Pharma L.P.
One Stamford Forum
201 Tresser Boulevard
Stamford, CT 06901-3431

Re: Fee Statements and Fee Applications
Code: 20000191P00001.1.13

<u>DATE</u>	<u>PROFESSIONAL</u>	<u>DESCRIPTION OF SERVICES</u>	<u>HOURS</u>
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Edward Borkowski, Chief Financial Officer
Purdue Pharma L.P.
One Stamford Forum
201 Tresser Boulevard
Stamford, CT 06901-3431

Re: Fee Statements and Fee Applications
Code: 20000191P00001.1.13

PROFESSIONAL	RATE	HOURS		FEES
Lisa Donahue	\$1,400	2.6	\$	3,640.00
Jesse DelConte	\$1,140	23.0		26,220.00
Elizabeth S Kardos	\$800	1.1		880.00
Laura Capen Verry	\$540	11.7		6,318.00
Lisa Marie Bonito	\$500	34.4		17,200.00
Total Professional Hours and Fees		72.8	\$	54,258.00



Edward Borkowski, Chief Financial Officer
Purdue Pharma L.P.
One Stamford Forum
201 Tresser Boulevard
Stamford, CT 06901-3431

Re: Court Hearings
Code: 20000191P00001.1.14

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/24/2023	HSB	Attend part of Purdue bankruptcy Court Hearing	0.4
03/21/2023	JD	Participate in March omnibus hearing	0.5
03/31/2023	JD	Listen to a portion of the adversary proceeding bench ruling	0.5
04/25/2023	HSB	Attend Purdue omnibus hearing re: Avrio Sale Motion	0.4
Total Professional Hours			1.8



Edward Borkowski, Chief Financial Officer
Purdue Pharma L.P.
One Stamford Forum
201 Tresser Boulevard
Stamford, CT 06901-3431

Re: Court Hearings
Code: 20000191P00001.1.14

PROFESSIONAL	RATE	HOURS	FEES
Jesse DelConte	\$1,140	1.0	\$ 1,140.00
Harsimrat Bhattal	\$950	0.8	760.00
Total Professional Hours and Fees		1.8	\$ 1,900.00



Edward Borkowski, Chief Financial Officer
Purdue Pharma L.P.
One Stamford Forum
201 Tresser Boulevard
Stamford, CT 06901-3431

Re: Forensic Analysis
Code: 20000191P00001.1.15

DATE	PROFESSIONAL	DESCRIPTION OF SERVICES	HOURS
01/17/2023	RC	Research and respond to questions from Purdue re: T&E expense reimbursements	1.3
01/18/2023	ADD	Research payment history in SAP in response to diligence request	2.1
Total Professional Hours			3.4



Edward Borkowski, Chief Financial Officer
Purdue Pharma L.P.
One Stamford Forum
201 Tresser Boulevard
Stamford, CT 06901-3431

Re: Forensic Analysis
Code: 20000191P00001.1.15

PROFESSIONAL	RATE	HOURS		FEES
Richard Collura	\$1,220	1.3	\$	1,586.00
Andrew D DePalma	\$735	2.1		1,543.50
Total Professional Hours and Fees		3.4	\$	3,129.50

Exhibit B

**Summary and Detailed Description of
AlixPartners' Expenses During Eleventh Interim Period**



Edward Borkowski, Chief Financial Officer
Purdue Pharma L.P.
One Stamford Forum
201 Tresser Boulevard
Stamford, CT 06901-3431

Re: Expenses
Code: 20000191P00001.1.18

DATE	DESCRIPTION OF EXPENSES	AMOUNT
1/1/2023	January 2023 Hosting Fees	\$ 78,642.60
2/1/2023	February 2023 Hosting Fees	78,642.60
4/1/2023	April 2023 Hosting Fees	78,642.60
		<u>\$ 235,927.80</u>

ALIXPARTNERS, LLP

SUMMARY OF EXPENSES

EXPENSE CATEGORY	EXPENSE
Hosting Fees	235,927.80
Total Expenses	\$ 235,927.80

Exhibit C

Certification of Lisa Donahue

**UNITED STATES BANKRUPTCY COURT
SOUTHERN DISTRICT OF NEW YORK**

In re:

PURDUE PHARMA L.P., *et al.*¹

Debtors.

Chapter 11

Case No. 19-23649 (SHL)

(Jointly Administered)

CERTIFICATION OF LISA DONAHUE

I, Lisa Donahue, declare under the penalty of perjury as follows:

1. I am a Partner and Managing Director in the firm of AlixPartners, LLP (“AlixPartners”),² with offices at 909 Third Avenue, 28th Floor, New York, New York 10022.

AlixPartners serves as financial advisor to the above-captioned debtors (the “Debtors”).

2. In compliance with the *Amended Guidelines for Fees and Disbursements for Professionals in the Southern District of New York Bankruptcy Cases*, adopted January 25, 2013 (the “Local Guidelines”), and the *United States Trustee Guidelines for Reviewing Applications for Compensation and Reimbursement of Expenses Filed Under 11 U.S.C. § 330*, adopted June 11, 2013 (the “U.S. Trustee Guidelines”), I hereby certify as follows:

3. I have reviewed the *Eleventh Interim Application of AlixPartners, LLP, Financial*

¹ The Debtors in these cases, along with the last four digits of each Debtor’s registration number in the applicable jurisdiction, are as follows: Purdue Pharma L.P. (7484), Purdue Pharma Inc. (7486), Purdue Transdermal Technologies L.P. (1868), Purdue Pharma Manufacturing L.P. (3821), Purdue Pharmaceuticals L.P. (0034), Imbrium Therapeutics L.P. (8810), Adlon Therapeutics L.P. (6745), Greenfield BioVentures L.P. (6150), Seven Seas Hill Corp. (4591), Ophir Green Corp. (4594), Purdue Pharma of Puerto Rico (3925), Avrio Health L.P. (4140), Purdue Pharmaceutical Products L.P. (3902), Purdue Neuroscience Company (4712), Nayatt Cove Lifescience Inc. (7805), Button Land L.P. (7502), Rhodes Associates L.P. (N/A), Paul Land Inc. (7425), Quidnick Land L.P. (7584), Rhodes Pharmaceuticals L.P. (6166), Rhodes Technologies (7143), UDF LP (0495), SVC Pharma LP (5717) and SVC Pharma Inc. (4014). The Debtors’ corporate headquarters is located at One Stamford Forum, 201 Tresser Boulevard, Stamford, CT 06901.

² Capitalized terms not otherwise defined herein shall have the meanings ascribed to them in the Application.

Advisor for the Debtors, for Allowance of Compensation for Professional Services Rendered and Reimbursement of Expenses Incurred for the Period from January 1, 2023 through April 30, 2023
(the “Application”).

4. As required by Section A.1 of the Local Guidelines, I certify that:

- a) I have read the Application;
- b) To the best of my knowledge, information and belief formed after reasonable inquiry, the fees and disbursements sought in the Application fall within the Local Guidelines;
- c) The fees and disbursements sought are billed at rates and in accordance with practices customarily employed by AlixPartners and are generally accepted by AlixPartners’ clients; and
- d) In providing reimbursable services, AlixPartners does not make a profit on such service, whether the service is performed by AlixPartners in-house or through a third party.

5. In accordance with Section B.3 of the Local Guidelines, I certify that copies of the Application are being provided to the parties in ¶2(a) of the Interim Compensation Order and any other parties who have requested and that are receiving notices in these Chapter 11 Cases through the Court’s electronic filing system.

6. I have reviewed Southern District of New York Bankruptcy Local Rule 2016(a) (the “Rule”) and submit that the Application substantially complies with such Rule. In accordance with Federal Rule of Bankruptcy Procedure 2016(a) and section 504 of the Bankruptcy Code, no agreement or understanding exists between me, my firm or any professional thereof, on the one hand, and any other person, on the other hand, for the division of such compensation as my firm may receive from the Court herein, nor will any division of fees prohibited by section 504 of the Bankruptcy Code be made by me, or any professional of my firm.

7. To the best of my knowledge, information and belief formed after reasonable inquiry, the Application complies with the U.S. Trustee Guidelines.

8. I certify, under penalty of perjury, that the foregoing statements made by me are true to the best of my knowledge, information and belief.

Dated: June 15, 2023

A handwritten signature in black ink, appearing to read "Lisa Donahue", with a long horizontal flourish extending to the right.

Lisa Donahue
Partner & Managing Director